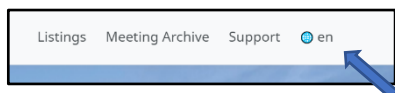


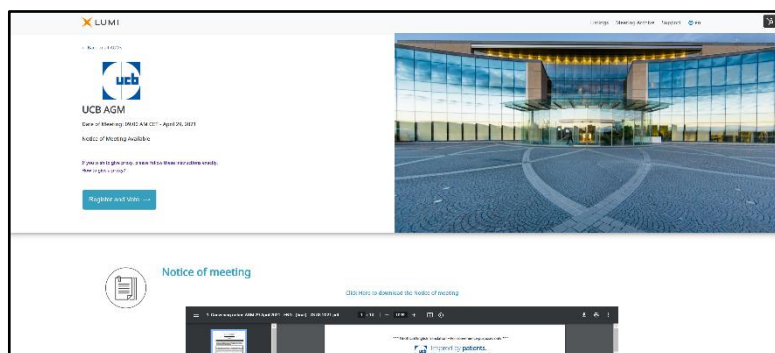


How to make a participation request to the general meeting?

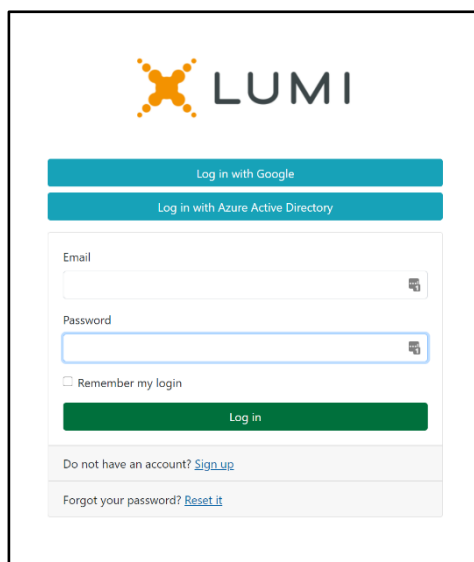
You may select the language via the icon on the top right.



Click on “Register and Vote”.



You will then have to login with a social account or create an account.





If you have previously entered a meeting request, you will see an intermediary screen showing meeting requests. If not, you will see the below screen and fill in the required information. Please make sure all fields (including your share dealings details) are filled in before clicking on save.

LUMI Bobby Thorpe Logout

AGM 2021

Back Save

Your full name as it appears on register: Title: Mr Given Names: Bobby Family Name: Thorpe

Citizenship: United Kingdom

National ID: UK123456789

Email: thorp04@gmail.com

Your share dealing details:

Name of intermediary: ING

BIC/LEI of intermediary: BBRU8388

Share dealing account number: SD10000001

Number of shares: 200

en GB

On this screen you must also indicate whether you are a registered or dematerialised shareholder. You must indicate this in the menu "Name of intermediary", as you can see in the example below. If you are a registered shareholder, you must select "nominative" in the menu and confirm your choice. If you are owner of dematerialised shares you must select the financial intermediary where your shares are held on your account. If your financial intermediary is not in the list, you should select "others" and fill in the details of your intermediary.

Your share dealing details

Name of intermediary

BIC/LEI of intermediary

Share dealing account number

Number of shares

AGM

How would you like to participate?

Notes/questions from participant

NOMINATIVE

Select

NOMINATIVE

Bank Julius Bar Deutschland AG

Bank Nagelmackers

Belfius

BinckBank

BNP Paribas Fortis

CACEIS Bank

CBC Banque SA = KBC

Degroof Petercam

Delen

Deutsche Bank AG

Dexia

Diericx Leys

ING Bank N.V.

KBC

Liechtensteinische Landesbank AG

Morgan Stanley Smith Barney LLC

Nykredit Bank A/S

Rabobank



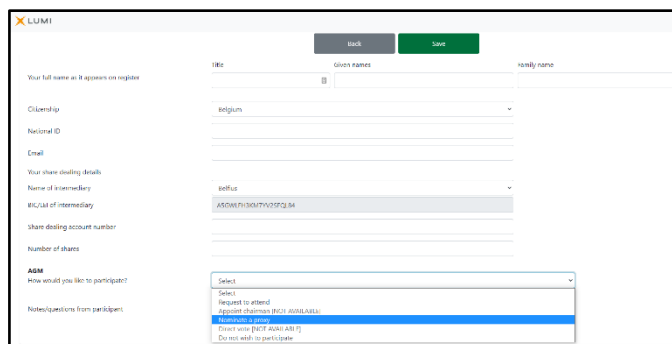
Once you click save, enter how you would like to participate at the meeting.

The screenshot shows the LUMI registration interface. At the top, there are 'Back' and 'Save' buttons. The form is divided into several sections: 'Your full name as it appears on register' (with fields for title, given names, and family name), 'Citizenship' (set to Belgium), 'National ID', 'Email', 'Your share dealing details' (with fields for Name of intermediary, BIC/Id of intermediary, Share dealing account number, and Number of shares), and 'AGM'. The 'AGM' section has a dropdown menu for 'How would you like to participate?' with the following options: 'Select', 'Request to attend', 'Appoint chairman (NOT AVAILABLE)', 'Nominate a proxy' (highlighted in blue), 'Direct vote (NOT AVAILABLE)', and 'Do not wish to participate'. Below this is a field for 'Notes/questions from participant'.

Click on the option “Request to attend” or -“Nominate a proxy” in the “How would you like to participate” menu. If you wish to give proxy, please follow the steps explained in “How to give proxy” hereunder. If you wish to attend choose “Request to attend” and click on “Save”.

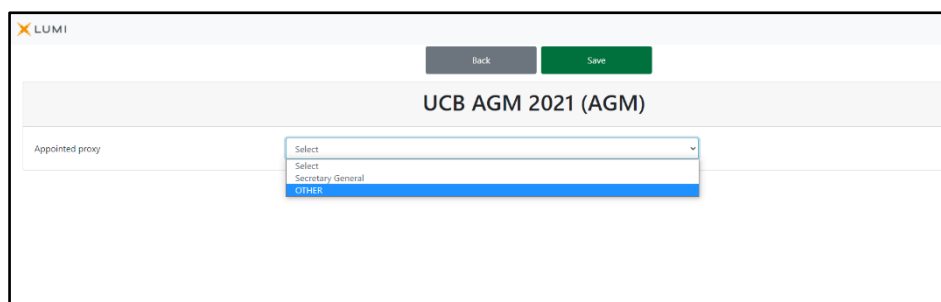
How to give a proxy

After you have logged in and you wish to give a proxy, you must click on the option "Nominate a proxy" in the "How would you like to participate" menu.



The screenshot shows the LUMI registration form. The 'How would you like to participate?' dropdown menu is open, showing the following options: Select, Select, Request to attend, Request chairman (not available), **Nominate a proxy**, Chairman (not available), and Do not wish to participate. The 'Nominate a proxy' option is highlighted in blue.

You will automatically be taken to the next screen where you must select the "OTHER" option.

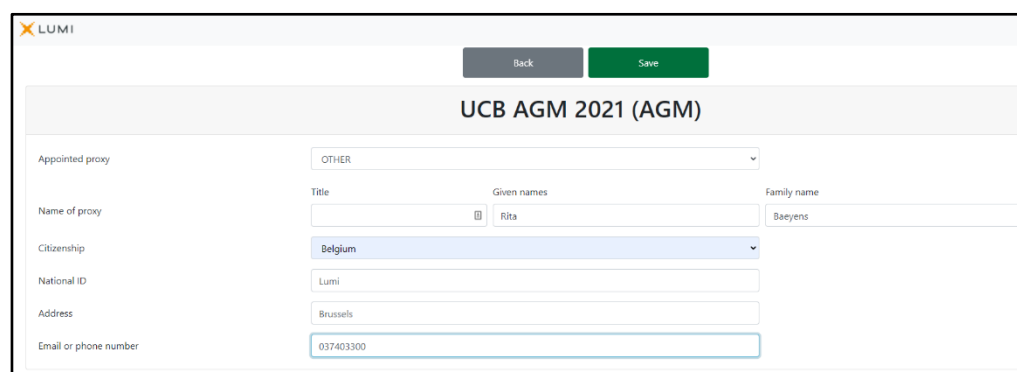


The screenshot shows the LUMI 'UCB AGM 2021 (AGM)' screen. The 'Appointed proxy' dropdown menu is open, showing the following options: Select, Select, Secretary General, and **OTHER**. The 'OTHER' option is highlighted in blue.

On the next page, you must fill in all data exactly as shown in the example below. With the name "Rita Baeyens" and all other data. Then click on Save and this message will appear in the top right-hand corner.

Participation method submitted successfully.

Then click on "Back".



The screenshot shows the LUMI 'UCB AGM 2021 (AGM)' screen. The 'Appointed proxy' dropdown menu is set to 'OTHER'. The 'Name of proxy' field is filled with 'Rita Baeyens'. The 'Title' field is empty. The 'Citizenship' dropdown menu is set to 'Belgium'. The 'National ID' field is filled with 'Lumi'. The 'Address' field is filled with 'Brussels'. The 'Email or phone number' field is filled with '037403300'.



To enter your voting instructions, click on "Instructions" and you will automatically be directed to the following page.

The screenshot shows the LUMI voting interface. At the top, there are 'Back' and 'Save' buttons. Below, there are input fields for 'Email', 'Name of intermediary' (a dropdown menu), 'BIC/LEI of intermediary', 'Share dealing account number', and 'Number of shares'. The 'AGM' section is titled 'How would you like to participate?' and shows 'Nominated proxy Baeyens, Rita'. There are three buttons: 'Appoint', 'Instructions', and 'Cancel'. A blue arrow points to the 'Instructions' button. At the bottom, there is a text area for 'Notes/questions from participant'.

Here you must specify your voting instruction for each resolution. Please note that if you leave your vote on "discretionary" it will be considered as "Abstain". Click on "Save" and in the upper right corner you will get another confirmation message. When you have completed all the steps, click on logout in the top right corner and your proxy and voting instruction will have been correctly transmitted.

The screenshot shows the LUMI voting interface for the 'UCB AGM 2021 (AGM)'. At the top, there are 'Back' and 'Save' buttons. Below, there are four buttons: 'For', 'Against', 'Abstain', and 'Discretionary'. The first resolution (4) is 'The General Meeting approves the annual accounts of UCB SA/NV for the financial year ended 31 December 2020 and the appropriation of the results reflected therein, including the approval of a gross dividend of € 1.27 per share // De Algemene Vergadering keurt de jaarrekening van UCB NV m.b.t. het boekjaar afgesloten op 31 december 2020 en de daarin voorgestelde bestemming van het resultaat goed, met inbegrip van de goedkeuring van een bruto dividend van € 1.27 per aandeel // L'Assemblée Générale approuve les comptes annuels d'UCB SA pour l'exercice clôturé au 31 décembre 2020 et l'affectation des résultats qui y est reprise, en ce compris l'approbation d'un dividende brut de € 1.27 par action'. The second resolution (5) is 'The General Meeting approves the remuneration report for the financial year ended 31 December 2020. // De Algemene Vergadering keurt het remuneratieverslag m.b.t. het boekjaar afgesloten op 31 december 2020 goed. // L'Assemblée Générale approuve le rapport de rémunération pour l'exercice clôturé au 31 décembre 2020.'. The third resolution (6) is 'The General Meeting approves the remuneration policy 2021. // De Algemene Vergadering keurt het...'. For each resolution, there are four buttons: 'For', 'Against', 'Abstain', and 'Discretionary'.