

CAPITAL PRIORITIZATION IN ONLINEPBB



CITY OF
FORT SASKATCHEWAN

City of Fort Saskatchewan

Alberta, Canada

CHALLENGE

To align Capital projects with the priorities set by the City's elected officials within budget parameters.

SOLUTION

To evaluate each project against seven unique results and five Basic Program Attributes at the department level, then validate scores through Peer Review.

RESULT

A data-driven and easily communicated Proposed 2021 Capital Budget with each project aligned to the priorities of the city, including an overall quartile alignment and individual data points associated with the respective priorities of the city to support the decision-making process.

"I DON'T THINK THERE IS ANY BETTER WAY TO TRY TO COME UP WITH OBJECTIVE SCORING OF A CAPITAL PROJECT."

John Dance, General Manager, Corporate Services

The City of Fort Saskatchewan develops a 10-year capital plan, and the Proposed 2021 Capital Budget includes 52 projects. Each project was scored by the responsible department, empowering ownership of that project. Following department scoring, cross-functional Peer Review teams review and validate the scores to ensure a consistent application of the Results.

Priority Based Budgeting aligns each Capital Project with seven Results specific to the City of Fort Saskatchewan's priorities and five Basic Program Attributes that are best practices from ResourceX. This exercise's impact is a prioritized project data set that enables clear communication and informs decision-making.



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PRIORITY BASED BUDGETING CREATES CRITICAL DATA THAT INFORMS AND DIRECTS THE FUTURE OF EACH PROJECT IN YOUR CAPITAL BUDGET



PROJECT INVENTORY

Capital Projects added to the OnlinePBB software can be described and associated with a department. The associated cost of the Project is uploaded to create a full inventory of Projects with their total cost to build a complete picture of the Capital Budget.



DEPARTMENT SCORING AND PEER REVIEW

The responsible department first evaluates each project in the Project Inventory. Departments align individual projects with the unique set of Results identified by the organization and the Basic Program Attributes, BPAs, provided by ResourceX to determine overall alignment and further describe each project.

Cross-functional teams, assigned to one of the Results and BPAs, review the projects and scores within their one Result or BPA to ensure a consistent application of evaluation and validate or clarify the departments' scores. The final alignment is assigned, and the implementation leadership team adopts a prioritization of projects.



DATA APPLICATION

The prioritized list of projects is now available to support conversation and decision making with each project associated with an overall score and quartile alignment and a set of individual data points related to each Result and Basic Program Attribute.

The overall alignment and resulting quartile provide a big picture view. The individual scores tell a detailed story about each project and its impact on achieving a specific Result.

"HAVING THIS FIRST SET OF DATA [PBB PRIORITIZED DATA] IS JUST SO IMPORTANT."

John Dance, General Manager, Corporate Services



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