

# TXT e-solutions

FY19 results

Well-funded to ride out the crisis

TXT e-solutions reported exceptional growth in 2019, with organic growth of 24% and normalised EBIT growth of 90%. Recent acquisitions have put the Fintech division in a stronger position and the company continues to search for new acquisition targets. Measures to contain coronavirus are likely to have an impact on the business, particularly as it is exposed to the airline industry (6% of revenues), but a net cash position of €41m provides more than adequate liquidity for the company to manage its way through the crisis.

Year end	Revenue (€m)	PBT* (€m)	EPS* (€)	DPS (€)	P/E (x)	Yield (%)
12/18	40.0	1.5	0.10	0.50	60.1	8.1
12/19	59.1	7.4	0.44	0.00	13.9	0.0
12/20e	62.9	3.4	0.18	0.10	34.3	1.6
12/21e	67.9	5.3	0.30	0.12	20.7	1.9

Note: \*PBT and EPS are normalised, excluding amortisation of acquired intangibles, exceptional items and share-based payments.

## FY19: Strong organic growth

TXT reported 48% revenue growth, of which 24% was organic. Both businesses grew on an organic basis: A&A +25% and Fintech +21%. After a spate of acquisitions in 2018 and 2019, the Fintech division now contributes 35% of revenues (FY18: 22%) and offers a wider range of products and services. Normalised EBIT grew 90% y-o-y (margin 8.8%) and normalised diluted EPS grew 333% y-o-y. Net cash at year-end stood at €41.4m. In recognition of the uncertainty surrounding coronavirus, the company decided not to propose a dividend.

## Introducing some caution in FY20

The company closed FY19 in a very strong position, having signed licence deals with several North American aviation customers. However, with the drop off in travel in recent weeks, airlines and aircraft OEMs are unlikely to want to sign new contracts and demand for services may also decline. We have revised down our FY20 forecasts to reflect these factors. We reduce our FY20 revenue forecast by 4%, resulting in a €2.1m/7% reduction in gross profit. On unchanged operating expenses (as we assume this is a temporary issue), this results in a cut to our normalised EPS forecast of 53%. We introduce FY21 forecasts, which assume a rebound in growth.

## Valuation: Overreaction

On an EV/sales and EV/EBIT basis, TXT trades at a large discount to its peer group, with EBIT margins forecast to be below the peer group. With €41m net cash, TXT is trading on inflated P/E multiples. Until the remainder of the cash is put to use on value-accretive acquisitions, we would expect the stock to trade at a premium to peers on a P/E basis. The stock has fallen 39% from its peak in January and now has an enterprise value of only €31m. In our view, this decline is overdone.

Software &amp; comp services

27 March 2020

**Price** €6.16

**Market cap** €73m

Net cash (€m) at end FY19 41.4

Shares in issue 11.8m

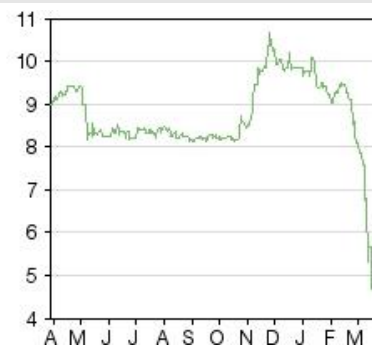
Free float 45%

Code TXT

Primary exchange Borsa Italiana (STAR)

Secondary exchange N/A

### Share price performance



% 1m 3m 12m

Abs (28.0) (36.5) (31.3)

Rel (local) (2.8) (12.3) (15.6)

52-week high/low €10.7 €4.6

### Business description

TXT e-solutions provides IT, consulting and R&D services to aerospace, aviation, automotive, banking and finance customers.

### Next events

Q120 results May 2020

### Analyst

Katherine Thompson +44 (0)20 3077 5730

[tech@edisongroup.com](mailto:tech@edisongroup.com)
[Edison profile page](#)

**TXT e-solutions is a research client of Edison Investment Research Limited**

## Investment summary

### Company description: Specialist software and services

TXT e-solutions is an Italy-headquartered software and services company. Having sold TXT Retail, its retail software business, in 2017, TXT now operates solely through the business that was known as TXT Next. TXT is a software solutions and services business focused on the aerospace & aviation and fintech segments, with three-quarters of revenues generated in Italy. The group plans to drive growth through a combination of organic growth and targeted acquisitions, using some of the proceeds from the recent disposal of TXT Retail.

### Financials: Strong performance in FY19

TXT reported revenues in line with our forecast, with growth of 48% y-o-y (24% organic). Gross margin was 0.8pp higher than forecast and increased 1.9pp over the year. This dropped through to the EBITDA level, with the normalised EBITDA margin expanding to 11.9% from 10.3% a year ago. Normalised EBIT increased 90% y-o-y and the margin expanded by 1.9pp to 8.8%. This resulted in normalised diluted EPS 7% ahead of our forecast. We have revised our FY20 forecasts to reflect delays to new business and lower demand for services and assume a rebound in demand in FY21.

#### Exhibit 1: Changes to forecasts

Year end	EPS (€)			PBT (€m)			EBITDA (€m)		
	Old	New	% chg.	Old	New	% chg.	Old	New	% chg.
December									
2020e	0.38	0.18	(52.8)	6.6	3.4	(48.5)	8.0	5.6	(30.5)
2021e	N/A	0.30	N/A	N/A	5.3	N/A	N/A	7.5	N/A

Source: Edison Investment Research

### Valuation: Overreaction

On an EV/sales and EV/EBITDA basis, TXT trades at a large discount to its peer group, with EBIT margins forecast to be below the peer group. With €41m net cash, TXT is trading on inflated P/E multiples. Until the remainder of the cash is put to use on value-accretive acquisitions, we would expect the stock to trade at a premium to peers on a P/E basis. The share price has declined so much (39% since its peak in January) that a reverse DCF requires very conservative assumptions to match the current share price. In our view, this appears unduly pessimistic.

### Sensitivities: Demand, competition, currency

- **General economic activity:** sales will be influenced to a certain extent by the health of the Italian economy, although this is mitigated by the company's strategic focus on the aerospace and aviation market, which exposes it to global players and long-term growth trends. Coronavirus is likely to affect demand over the next few quarters.
- **Competition:** TXT competes against larger, well-funded companies in a market with a limited number of large, global customers. TXT does not have any offshore operations, which may make it more difficult to be price competitive, although its focus on high-value and highly specialised niches mitigates the risk.
- **Acquisition risk:** TXT may make further acquisitions, adding potential integration risk.
- **Currency:** the majority of TXT's revenues and costs are incurred in euros. There is some exposure to sterling, and the US dollar. The impact is mitigated by the costs of staffing local offices in the same currency as revenues.

## Company description: Specialist software and services

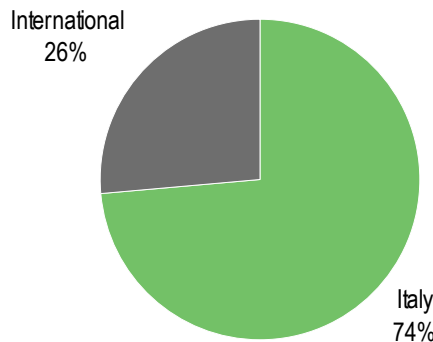
### Company background

TXT e-solutions was formed in 1989 as a software and solutions vendor and listed on the STAR segment of the Borsa Italiana in 2000. Until 2017, the company operated through two divisions: TXT Retail (52% of FY16 revenues) and TXT Next (48% of FY16 revenues). In October 2017, the company sold TXT Retail for €85m to APTOS, a US retail software company. The remaining business provides services and software solutions focused on the aerospace and aviation (A&A), and fintech segments, primarily in Italy. Deploying some of the proceeds of the disposal, TXT acquired several banking and finance businesses in 2018 and 2019. The group has more than 650 employees across 11 locations (Italy, Germany, the US, France, Netherlands, Switzerland and the UK).

### Provider of specialist software and services

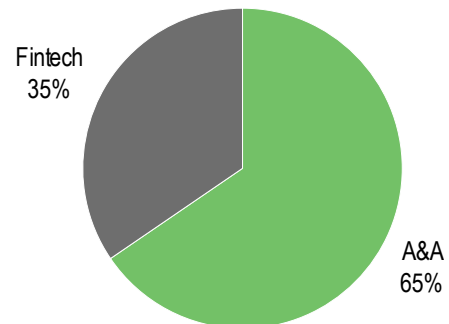
TXT provides specialised software solutions and services through two divisions: A&A, and Fintech. Exhibit 2 below shows how three-quarters of group revenues are generated in Italy, with remaining sales generated elsewhere in Europe and, to a lesser extent, the US. In 2019, TXT generated 88% of revenues from services and 12% from software licences and maintenance (FY18: services 87%, software 13%).

**Exhibit 2: FY19 revenues by geography**



Source: TXT e-solutions

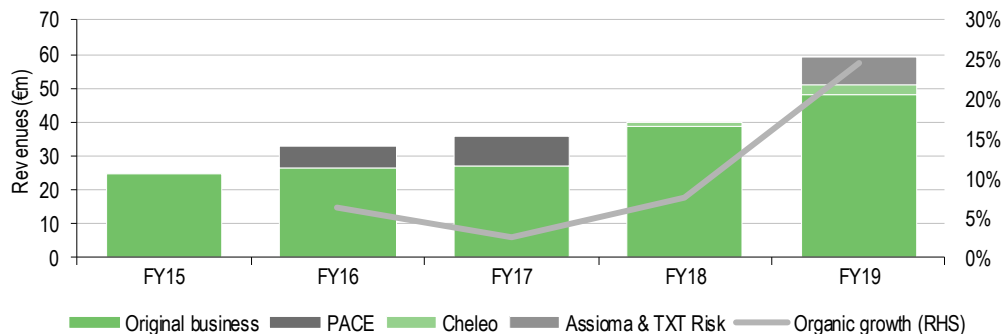
**Exhibit 3: FY19 revenues by division**



Source: TXT e-solutions

TXT has shown robust organic revenue growth over recent years (CAGR 17.9% FY15–FY19) boosted by the acquisition of PACE in FY16, Cheleo and TXT Risk in 2018 and Assioma in 2019. EBITDA margins have expanded over this period from 10.8% in FY15 to 11.9% in FY19.

**Exhibit 4: TXT revenue progression**



Source: TXT e-solutions

## **Growth strategy: Organic and M&A**

TXT's strategy is to grow through a mixture of organic growth and acquisitions in the aerospace and aviation and banking and finance markets.

The group offers specialist software solutions across a number of niche verticals. Its services offering comprises product specialists as well as consultants working in four key areas of competence: embedded real-time software, cloud/web, AR/VR and blockchain. To grow the business, the group aims to apply the four competence areas to existing vertical markets as well as potential new markets. It is also seeking to develop or acquire new specialist software solutions, either within existing verticals or possibly in related new verticals.

In terms of funds available for M&A, at the end of FY19, the company had a net cash position of €41m and 1.2 million treasury shares. It also has access to debt facilities worth c €40m.

## **New management team in place**

At the beginning of 2018, E-business Consulting, the largest shareholder in TXT with a stake of 25.6%, sold its entire holding to Laserline SpA. Laserline is a private company majority-owned by entrepreneur Enrico Magni. Mr Magni was subsequently appointed to the TXT board as group CEO. In May 2019, Daniele Misani was appointed to head up the A&A division. Mr Misani has worked at TXT for more than 20 years. In July 2019, Eugenio Forcinito took on the role of CFO; he has worked in the TXT finance team for more than 17 years.

## **Aerospace & aviation (A&A) division**

---

This business was founded more than 30 years ago and makes up the largest proportion of TXT, generating revenues of €38.7m in FY19 (65% of TXT revenues; +25% y-o-y) and EBITDA of €5.1m (13.0% margin).

The division provides a mix of software and specialised engineering services, providing support to customers' R&D, engineering and manufacturing operations. In FY19 revenues were generated from OEMs and first-tier suppliers (c 75%), airlines (c 10%) and automotive & industrial customers (c 15%). The business was originally staffed out of Italy but partly through a 'follow-my-customer' strategy and partly as a concerted effort to expand internationally (organically and via the PACE acquisition), the division now has more than 350 consultants based in Italy, Germany, France, the UK, the Netherlands, Switzerland and the US. In FY19, the business generated 60% of revenues from Italy, 24% from other EMEA countries and 16% from the US and elsewhere.

## **Specialist services enhanced by industry-specific software**

TXT already had a significant aerospace-focused business, providing IT, consulting and R&D services to mainly Italy-based business such as Leonardo. The acquisition of PACE in 2016 added specialist aerospace software as well as a larger international customer base. Customers included more than 50 companies covering aircraft and engine manufacturing, airlines, civil and defence operators, and maintenance, repair and overhaul (MRO). Until the acquisition, the A&A business had predominantly generated revenues from services; PACE added higher-margin software revenues, which over time should drive higher recurring revenues.

The division is now sub-divided into a specialist software business (15% of FY19 divisional revenue) and a services business (85% of FY19 divisional revenue), each with its own revenue and EBITDA goals.

PACE continues to trade under its own brand, and the original founding members are still managers of the business. TXT has a put/call option for the remaining 21% stake in PACE owned by the three founders exercisable from 1 January 2020 to 31 December 2021.

The A&A division now has a customer base of more than 70 companies. Although much of the work is project based and therefore not recurring, TXT has a very loyal customer base that provides repeat work. Project work, which makes up c 55% of divisional revenues, is roughly three-quarters from turnkey service engagements, with the remainder contracted on a time and materials basis. Exhibit 5 shows key customers and highlights the international nature of the customer base.

<b>Exhibit 5: A&amp;A customer base</b>			
<b>OEMs</b>	<b>First tier suppliers</b>	<b>Airlines and lessors</b>	<b>Automotive</b>
Airbus	Air France Industries	AerCap	Brembo
ATR	Aviage Systems	Air Transat	CNH Industrial
BAE Systems	Avio Aero	American Airlines	FIAMM
Boeing	CAE	BoC Aviation	ITT
Bombardier	GE Aviation Systems	Cathay Pacific	Iveco
Comac	Innovint	Delta	Magneti Marelli
Embraer	KLM Engineering & Maintenance	Emirates	Octo
Eurofighter Typhoon	Leonardo	Etihad	Pirelli
Fokker Services	Liebherr	Expressjet	Vodafone Automotive
Irkut	Paustian Airtex	Falko Regional Aircraft	ZF/TRW
Leonardo	Recaro	Finnair	
Lockheed Martin	Reiser	GE Capital Aviation Services	
Mitsubishi Aircraft Corporation	Rolls Royce	Hawaiian Airlines	
Piaggio Aerospace	Safran	Icelandair	
Pilatus	Secondo Mona	Lufthansa Group airlines	
Saab	SR Technics	NetJets	
Sukhoi	UTC Aerospace Systems	Qatar Airways	
Superjet International		Turkish Technic	

Source: TXT e-solutions

## Providing end-to-end solutions

TXT provides software and services all the way from initial aircraft design through to product configuration, training and operation. Exhibit 6 shows the fully packaged software offered by PACE.

<b>Exhibit 6: PACE software solutions</b>	
<b>Solution</b>	<b>Functionality</b>
<b>Preliminary aircraft design</b>	
Pacelab Suite	Platform that supplies functional and procedural infrastructure for early-stage product design
Pacelab APD	Supports development of conventional and unconventional aircraft in the conceptual and preliminary design phases
Pacelab SysArc	Built on Pacelab APD, adds a functional layer for building, analysing and optimising system and sub-system architectures
<b>Aircraft marketing and acquisition</b>	
Pacelab ACE	Helps aircraft buyers, manufacturers and suppliers to efficiently navigate the elaborate aircraft configuration process in a single, clearly structured workflow. It combines server-based business logic, web-based client applications and industry-proven configuration capabilities with the latest communication and collaboration technologies to create a modern digital user experience on tablets, smartphones and other mobile devices.
Pacelab Cabin	Aircraft and cabin configurator that supports aircraft manufacturers, seat and component suppliers, airlines and consultants with detailed cabin investigations and feasibility studies
Pacelab Mission Suite	Integrated software solution for route analysis, aircraft performance and economic investigations
Pacelab Route Network Analyser	Windows app that brings the route analysis capabilities of Pacelab Mission Suite to tablet computers and mobile phones
<b>Flight operations</b>	
Pacelab CI Ops	Enables flight crews to flexibly determine in flight the most cost-efficient trajectory whenever flight conditions have changed
Pacelab Flight Profile Optimiser (cloud version available)	Complements the functional scope of flight management systems with advanced flight profile optimisation capabilities
PACE WEAVR	Enhanced training and field support leveraging AR/MR/VR

Source: TXT e-solutions

Exhibit 7 shows the range of software and services available for different types of customers within A&A. We note that TXT also serves the automotive and industrial sectors with the services shown below within the digital manufacturing business area; these end markets only made up c 15% of A&A FY19 revenues.

Exhibit 7: Software and services by business area and customer type						
Business area	Aircraft manufacturers		Engine manufacturers & Tier 1 suppliers		Airlines & other operators	
	Products	Services	Products	Services	Products	Services
Product development & strategy	Pacelab APD, Pacelab SysArc, Pacelab Suite		Pacelab APD, Pacelab SysArc, Pacelab Suite			
Avionic Systems		Design & develop; independent verification & validation; maintenance & upgrades; support for certification; system engineering & integration services				
Customer engineering	Pacelab Cabin					
Digital Manufacturing		Digital factory, industrial IoT, data analytics, VR/AR/MR, cyber security		Digital factory, industrial IoT, data analytics, VR/AR/MR, cyber security		
Commercial marketing & sales	Pacelab Cabin, Pacelab Mission Suite, Pacelab Route Network Analyzer					
Technical sales			Pacelab APD, Pacelab SysArc			
After sales support	Pacelab WEAVR	Training & simulation	Pacelab WEAVR	Training & simulation		
Cabin refurbishment & refitting	Pacelab Cabin, Pacelab WEAVR	AR/VR/MR field support, virtual training				
Fuel & operational efficiency management					Pacelab FPO, Pacelab CI OPS	
Strategic fleet assignment					Pacelab Mission Suite	
Fleet planning					Pacelab Mission Suite	
Cabin Engineering					Pacelab Cabin	
Crew training					Pacelab WEAVR	Training & simulation; virtual training

Source: TXT e-solutions, Edison Investment Research

## Recent product development

TXT has developed Pacelab WEAVR as a platform to create, maintain and deploy training programmes that use AR (augmented reality), VR (virtual reality) or MR (mixed reality). Digitising materials in order to use them in AR/VR/MR can be costly; the platform was developed to make this process simpler.

Over the course of FY18 and FY19, TXT has also focused on developing collaborative elements in its Pacelab FPO solution. Previously, the product was used on a standalone basis within a plane. By adding the ability to collaborate, the software can now be used in connected aircraft, sending data back to a central control room, which helps with post-flight analysis and can be used in pre-flight planning.

With the increasing focus on environmental issues, TXT is keen to highlight that its Pacelab FPO software can help customers to reduce aircraft fuel consumption. For example, it has been shown to reduce fuel consumption in regional aircraft by 4%, the Airbus 230 family by 1.9% and long-range aircraft by 1%.

## Growth strategy: Organic and inorganic

One obvious source of organic growth for TXT is to increase its share of wallet with the existing customer base, selling to multiple divisions within each customer. The business is also targeting new international customers. In terms of its product range, the company has started offering managed services; this should increase the level of recurring business. It is also looking to extend the capabilities and range of its software assets. In addition to achieving this through internal R&D, the company is looking to acquire niche software providers and is selectively targeting highly specialised mid-sized companies.

## Fintech division

The Fintech business, which has been in operation for more than 15 years, has recently expanded from purely a services business to offering specialist fintech software, via a number of acquisitions. The division generated revenue of €20.4m in FY19 (+132% y-o-y, +21% organic) and EBITDA of €2.0m (9.6% margin). Fintech targets the top 50 Italian banking institutions; customers include Banca IFIS, Banco BPM, Banca Mediolanum, BP Sondrio, Ergo Assicurazioni, Credito Valtellinese, ING Bank, Intesa SanPaolo, Monte dei Paschi di Siena, Nexi, SIA, UBISS, UniCredit, Widiba and Zenith Service. The division has more than 300 employees.

Fintech offers the following products and services:

### Software quality services (82% of FY19 Fintech revenues)

This business provides software testing, verification and validation services to banks and insurance companies in Italy. Exhibit 8 shows the services offered across the software quality assurance lifecycle. Functional testing of software accounts for the majority of the division's services. Testing services are performed both onsite and offsite, using the company's Test Factory methodology.

**Exhibit 8: Software quality assurance services**



Source: TXT e-solutions

In May 2019, TXT acquired Assioma, an Italian software testing business, for c €6m plus a further potential €2.4m in earn-outs. In 2018, the Assioma group generated revenues of €9.4m, EBITDA of €1.3m (13.9% margin) and net income of €0.9m.

Drivers of demand for software quality services include increasingly strict regulation, emerging fintech software and services and the rapidly evolving IT landscape. The company estimates that the market for quality assurance and testing services in the Italian banking sector is worth at least €100m per year.

Also included within this division are payments services. Assioma owns 51% of Assiopay, a payments software business. Assiopay provides software to manage meal vouchers ('Ticket Restaurant' in Italy) and loyalty cards.

## Financing, credit and non-performing loan management software (17%)

In July 2018, TXT acquired 51% of Cheleo, an Italian developer of lifecycle management software for financing,<sup>1</sup> and acquired the remaining 49% in January 2019. In total, Cheleo cost €10m (€6m in cash and €4m from the issue of 354,202 shares). Cheleo was majority owned by Laserline, the business owned by Enrico Magni, TXT's CEO and largest shareholder.

Cheleo's portfolio includes software to manage the entire process (initial application, credit management and collection, disposal of loan books) for leasing, mortgages, personal loans, salary-based loans, factoring and non-performing loans. Customers are Italian specialist financial companies. Cheleo reported 2017 revenues of €2.8m and EBITDA of €0.95m (34% margin). We estimate that revenues in 2019 were similar.

Although Cheleo continues to operate on a standalone basis within the Fintech division, the division is focused on cross-selling opportunities across the combined Italian client base. The two founders, Bruno Roma and Flavio Minari, remain on the Cheleo board and will be entitled to a future cash payment based on the 2019 performance of Cheleo.

## Risk management and AML software (1%)

In November, TXT made a small acquisition to add risk-assessment software to its Fintech offering. It acquired 51% of T3M Innovation (now TXT Risk Solutions) for €0.3m and has a put/call option in place to buy the remaining 49% at a price based on the performance of TXT Risk Solutions in FY20.

TXT Risk Solutions has developed risk assessment solutions based on predictive, probabilistic models using machine learning and AI techniques. Its cloud-based FARADAY platform is used by customers to carry out checks on potential clients to prevent involvement with money laundering (Faraday AML), corruption (Faraday AC) and terrorist financing (Faraday AT).

The business recently signed up Monte dei Paschi di Siena to use the Faraday platform.

## Growth strategy: Cross-selling, more acquisitions

The division intends to take advantage of its large financial institution customer base to cross-sell. It will also consider additional acquisitions.

## Market context

---

TXT has been a beneficiary of the trend to outsource, which gives the customer greater flexibility on cost and better access to specialist skills. Once a customer has outsourced a specialist area of R&D or IT, it is usually very difficult to bring it back in house, as the in-house knowledge and expertise will have diminished. TXT has worked closely with the majority of its customer base for many years, creating a strong partnership and demonstrating its specialist expertise.

The aerospace and aviation markets are characterised by global groups with large investment budgets; many groups have multiple subsidiaries that could each use TXT's software engineering services. The rapid pace of innovation combined with increasing regulation drives growth in R&D. In its 2022 strategic plan, Altran estimates that the global engineering and R&D services market was worth c €155bn in 2017 and is forecast to grow at a CAGR of 9% to 2022. Within that, it forecasts growth in Europe of 4–6% pa and growth in the Americas of 8–10% pa.

---

<sup>1</sup> For further details on the deal, see our update note, [Cheleo acquisition drives upgrades](#).



On the **services** side, TXT's competition is from customers' in-house R&D and IT departments, as well as outsourced engineering services providers and system integrators. The A&A business sees competition from large European engineering services businesses such as Akka Technologies, Altran, Alten and Assystem in France (all listed on Euronext), ESG Group in Germany (private) as well as smaller local providers such as Critical Software (private, based in Portugal), Teoresi (private, based in Italy) and Philotech (private, based in Germany). Both the A&A and Fintech businesses compete with the large offshore BPO providers such as HCL, Tech Mahindra and TATA Consultancy Services, although TXT's specialist knowledge and on-shore capabilities are often preferred for mission-critical work that requires not only technical expertise, but also in-depth industry knowledge and proximity to customers. The Fintech business also competes with specialist outsourced testing providers such as SQS (recently acquired by Assystem Technologies).

On the **software** side, PACE operates in the market for aircraft design and engineering processes, typically served by the large PLM<sup>2</sup> software vendors such as Dassault, PTC and Siemens. PACE offers niche solutions to address specific, critical tasks that complement and integrate with PLM software solutions. Cheleo's software is very specific to the Italian market. TXT Risk Solution's Faraday software competes with BAE's NetReveal and Cedacri's GIANOS, which are rules based, whereas Faraday uses predictive models and machine learning.

## Sensitivities

---

Our forecasts and TXT's share price will be sensitive to the following factors:

- **General economic activity:** sales will be influenced by the health of the Italian economy. The banking and finance business will depend on the health of the Italian banking sector and A&A will depend on the global aerospace and aviation markets. Efforts to contain coronavirus may affect demand and the company's ability to win new business (see p12 for further detail).
- **Competition:** TXT competes against larger, well-funded companies in a market with a limited number of large, global customers. TXT does not have any off-shore operations, which may make it more difficult to be price competitive, although its focus on high-value and highly specialised niches mitigates the risk.
- **Acquisition risk:** TXT may make further acquisitions, adding potential integration risk.
- **Currency:** the majority of TXT's revenues and costs are incurred in euros. There is some exposure to sterling and the US dollar. The impact is mitigated by the costs of staffing local offices in the same currency as revenues.

## Financials

---

### Review of FY19 results

TXT reported revenues in line with our forecast, with growth of 48% y-o-y, of which 24% was organic. Gross margin was 0.8pp higher than forecast and increased 1.9pp over the year. This dropped through to the EBITDA level, with the EBITDA margin expanding to 11.9% from 10.3% a year ago. Normalised EBIT increased 90% y-o-y and the margin expanded by 1.9pp to 8.8%. This resulted in normalised diluted EPS 7% ahead of our forecast. Reported EBIT includes a €0.7m charge for restructuring. The company reported an exceptional charge at the financial level of €3.4m for the revised valuation of two contingent consideration provisions: a charge of €4.1m for PACE and a credit of €0.7m for Cheleo. Net financial income also includes an upward revaluation of

---

<sup>2</sup> PLM: product lifecycle management

the cash held in multi-segment insurance funds of €2.2m, compared to a charge of €1.0m in FY18. The reported tax rate at 81% appears high as the €3.4m charge was not allowable for tax purposes.

The company announced it would not be proposing a dividend for FY19 to preserve cash to deal with coronavirus-related issues (see p12 for further detail). It would consider an extraordinary dividend later in the year depending on how the business performs.

**Exhibit 9: FY19 results highlights**

	FY18	FY19e	FY19	diff	y-o-y
Revenues (€m)	40.0	59.2	59.1	(0.2%)	47.9%
Gross margin	44.2%	45.3%	46.1%	0.8%	1.9%
Gross profit (€m)	17.7	26.9	27.3	1.5%	54.3%
EBITDA (€m)	4.1	6.6	7.0	6.5%	70.9%
EBITDA margin	10.3%	11.1%	11.9%	0.7%	1.6%
Normalised EBIT (€m)	2.8	5.0	5.2	4.3%	89.7%
Normalised EBIT margin	6.9%	8.5%	8.8%	0.4%	1.9%
Normalised net income (€m)	1.2	4.9	5.2	7.2%	332.5%
Normalised EPS (€)	0.10	0.41	0.44	7.1%	333.5%
Reported basic EPS (€)	0.05	0.28	0.03	(90.5%)	(44.3%)
Net cash (€m)	60.4	50.1	41.4	(17.4%)	(31.4%)
Dividend (€)	0.50	0.13	0.00	(100.0%)	(100.0%)

Source: TXT e-solutions, Edison Investment Research

At the end of FY19, the company had a net cash position of €41.4m. Net cash reduced from the end FY18 as a result of the dividend (€5.8m), Assioma acquisitions (€6m), net increase in contingent liabilities (see below) and a new lease taken out for offices in Berlin.

Contingent liabilities for acquisitions are included within short-term debt (PACE €5.9m, Cheleo €0.8m) and long-term debt (TXT Risk €1.6m). TXT has fully consolidated the three acquisitions, with the value of the minority interests treated as debt.

**Exhibit 10: Net financial position**

€m	FY19	FY18
Cash & cash equivalents	11.4	5.6
Trading securities at fair value	87.3	103.9
Other short-term fixed assets	0.0	5.0
Short-term debt	(25.3)	(17.3)
Long-term lease debt	(4.5)	(2.1)
Other long-term debt	(27.5)	(34.8)
Net cash	41.4	60.4

Source: TXT e-solutions

## Divisional progress – organic growth plus M&A

The A&A division grew revenues 24% y-o-y, all organic. It signed licences with major OEMs and airlines in North America in Q4, much of which should be recognised as revenue in FY20 and FY21. The Fintech division grew 132% y-o-y, of which 21% was organic. The division acquired Assioma in April 2019, which contributed revenues of €9.7m, and benefited from a full 12 months of TXT Risk and Cheleo (both acquired in FY18).

**Exhibit 11: Divisional revenues**

Revenues (€m)	FY19	FY18	y-o-y
Aerospace & Aviation (A&A)	38.7	31.1	24.4%
Software licences & maintenance	5.9	5.0	18.4%
Services	32.8	26.1	25.6%
Fintech	20.4	8.8	131.8%
Software licences & maintenance	1.0	0.4	179.4%
Services	19.4	8.4	129.8%
Software licences & maintenance – group	6.9	5.3	29.2%
Services – group	52.2	34.6	51.0%

Source: TXT e-solutions

## Managing through coronavirus

As an Italy-headquartered company, a large proportion of the workforce moved to working remotely some weeks ago; the remainder of locations are now also doing so. In the Fintech division, software quality testing services can be provided remotely. Activities in both divisions are deemed by the Italian government to be essential services (falling under the categories of transport and finance), so staff are not part of the general nationwide lockdown.

In the A&A division, the company has not yet seen any reduction in demand from customers but is aware that new business is likely to be harder to sign with aviation customers, given the drastic cuts to airline travel. The company has a strong licence backlog entering FY20 as it has previously signed term and subscription licences that will allow revenue to be recognised over FY20 and FY21. Its aviation relationships are with the larger airlines that have more resources to weather this difficult period. We note that airlines made up c 6% of group revenues in FY19, with the majority of A&A business providing services to OEMs to help with the design of avionics for future aircraft, including pre-design and configuration work.

## Outlook and changes to forecasts

While trading in the first two months of the year was in line with expectations (both revenue and margins), management estimates the crisis could reduce Q120 profitability. We have revised our forecasts to reflect potential disruption from efforts to contain coronavirus extending into H220. The £2.6m cut to our FY20 revenue forecast and a reduction in gross margin based on mix results in a £2.1m reduction in gross profit. Assuming no cut to our opex forecasts at this point, as we believe the company would want to be prepared for a resumption in demand once containment efforts are reduced, this results in a 52% reduction in normalised EBIT and a 53% reduction in normalised diluted EPS.

We note that while we have factored in 6.4% revenue growth for FY20 (down from 10.6%), this includes a full 12 months of revenue from Assioma (consolidated from 1 April 2019), which accounts for two-thirds of the growth.

**Exhibit 12: Changes to forecasts**

	FY20e old	FY20e new	change	y-o-y	FY21e new	y-o-y
Revenues (€m)	65.5	62.9	(3.9%)	6.4%	67.9	7.9%
Gross margin	45.8%	44.3%	(1.5%)	(1.8%)	45.2%	0.8%
Gross profit (€m)	30.0	27.9	(7.0%)	2.3%	30.7	10.0%
EBITDA (€m)	8.0	5.6	(30.5%)	(20.3%)	7.5	34.7%
EBITDA margin	12.3%	8.9%	(3.4%)	(3.0%)	11.1%	2.2%
Normalised EBIT (€m)	6.3	3.1	(51.8%)	(41.5%)	5.0	63.4%
Normalised EBIT margin	9.7%	4.9%	(4.8%)	(4.0%)	7.4%	2.5%
Normalised net income (€m)	4.5	2.1	(52.8%)	(59.4%)	3.5	65.9%
Normalised EPS (€)	0.38	0.18	(52.8%)	(59.6%)	0.30	65.9%
Reported basic EPS (€)	0.32	0.12	(62.4%)	351.2%	0.24	97.9%
Net cash (€m)	53.9	43.8	(18.8%)	5.7%	47.1	7.6%
Dividend (€)	0.15	0.10	(33.3%)	#DIV/0!	0.12	20.0%

Source: Edison Investment Research

## Valuation

### Multiples-based valuation

Our peer group includes European IT services and engineering services companies as well as software providers with a similar customer base. On an EV/sales and EV/EBITDA basis, TXT trades at a large discount to its peer group, with EBIT margins forecast to be below the peer group. With €41m net cash, TXT is trading on inflated P/E multiples. Until the remainder of the cash is put to

use on value-accretive acquisitions, we would expect the stock to trade at a premium to peers on a P/E basis.

### Exhibit 13: Peer group financial and valuation metrics

Company	Share price	Market cap (m)	Rev growth		EBIT margin		EBITDA margin		EV/sales (x)		EV/EBIT (x)		P/E (x)	
			CY	NY	CY	NY	CY	NY	CY	NY	CY	NY	CY	NY
<b>TXT</b>	€ 6.16	€ 73	6.4%	7.9%	4.9%	7.4%	8.9%	11.1%	0.5	0.5	10.2	6.2	34.3	20.7
European IT services companies														
AKKA Technologies	€ 26.75	€ 538	6.4%	6.6%	7.2%	7.9%	10.0%	10.5%	0.6	0.5	7.8	6.7	6.3	5.2
Alten	€ 62.10	€ 2,092	8.1%	5.6%	9.8%	9.9%	11.7%	11.7%	0.8	0.8	8.1	7.6	10.3	9.5
Altran	€ 14.49	€ 3,692	5.3%	5.5%	11.4%	11.9%	15.6%	16.1%	1.5	1.4	13.1	11.8	15.8	13.9
AtoS	€ 62.66	€ 6,784	2.8%	2.3%	9.8%	10.2%	14.8%	15.2%	0.8	0.8	8.4	7.9	7.4	6.8
Cap Gemini	€ 72.54	€ 12,187	3.7%	5.4%	12.0%	12.3%	15.4%	15.8%	1.0	1.0	8.4	7.8	10.8	9.8
Devoteam	€ 58.40	€ 482	8.4%	5.6%	10.4%	10.8%	12.1%	12.4%	0.6	0.6	5.8	5.3	10.3	9.3
ESI Group	€ 29.60	€ 175	47.9%	5.2%	6.6%	7.6%	10.1%	10.9%	1.5	1.4	22.5	18.6	28.9	21.5
Exprivia	€ 0.64	€ 33	-10.1%	7.9%	2.9%	4.3%	6.4%	7.6%	0.5	0.4	16.4	10.1	-16.0	6.4
Reply	€ 53.40	€ 1,981	6.3%	8.5%	12.7%	12.9%	15.6%	15.7%	1.5	1.4	11.9	10.8	17.6	16.1
Sopra Steria	€ 93.70	€ 1,908	6.5%	4.4%	8.0%	8.7%	11.3%	12.0%	0.5	0.5	6.8	6.0	8.2	7.0
<b>Average</b>			<b>8.5%</b>	<b>5.7%</b>	<b>9.1%</b>	<b>9.7%</b>	<b>12.3%</b>	<b>12.8%</b>	<b>0.9</b>	<b>0.9</b>	<b>10.9</b>	<b>9.3</b>	<b>9.9</b>	<b>10.5</b>
<i>(Discount)/premium to peers</i>									<i>(46%)</i>	<i>(47%)</i>	<i>(6%)</i>	<i>(32%)</i>	<i>247%</i>	<i>97%</i>

Source: Edison Investment Research, Refinitiv. Note: Priced at 26 March.

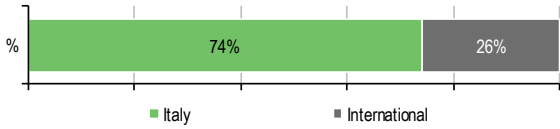
## Reverse DCF

The share price has declined so much that a reverse DCF requires very conservative assumptions to match the current share price. In fact, we can get to the current share price by assuming that from FY21, revenue only grows at 1% per annum, the EBITDA margin is 10% in perpetuity, and long-term growth is 1%. In our view, this is unduly pessimistic.

**Exhibit 14: Financial summary**

	€'000s	2016	2017	2018	2019	2020e	2021e
Year end 31 December		IFRS	IFRS	IFRS	IFRS	IFRS	IFRS
<b>PROFIT &amp; LOSS</b>							
Revenue		33,060	35,852	39,957	59,091	62,899	67,898
Cost of sales		(18,954)	(20,224)	(22,289)	(31,825)	(35,016)	(37,226)
Gross profit		14,106	15,628	17,668	27,266	27,884	30,672
EBITDA		4,260	3,536	4,098	7,003	5,584	7,522
Operating Profit (before amort and except)		3,954	3,180	2,755	5,226	3,056	4,994
Amortisation of acquired intangibles		(264)	(439)	(610)	(960)	(960)	(960)
Exceptionals and other income		(557)	0	(300)	(4,145)	0	0
Other income		0	(69)	0	0	0	0
Operating Profit		3,133	2,672	1,845	121	2,096	4,034
Net Interest		48	(208)	(1,284)	2,194	300	300
Profit Before Tax (norm)		4,002	2,972	1,471	7,420	3,356	5,294
Profit Before Tax (FRS 3)		3,181	2,464	561	2,315	2,396	4,334
Tax		(661)	(710)	4	(1,867)	(671)	(1,213)
Profit After Tax (norm)		3,170	2,170	1,204	5,342	2,416	3,811
Profit After Tax (FRS 3)		2,520	1,754	565	448	1,725	3,120
Ave. Number of Shares Outstanding (m)		11.7	11.7	11.7	11.7	11.8	11.8
EPS – normalised (€)		0.271	0.186	0.103	0.444	0.180	0.298
EPS – normalised fully diluted (€)		0.271	0.186	0.103	0.444	0.180	0.298
EPS – (IFRS) (€)		0.475	5.874	0.048	0.027	0.121	0.239
Dividend per share (€)		0.30	1.00	0.50	0.00	0.10	0.12
Gross margin (%)		42.7	43.6	44.2	46.1	44.3	45.2
EBITDA Margin (%)		12.9	9.9	10.3	11.9	8.9	11.1
Operating margin (before GW and except) (%)		12.0	8.9	6.9	8.8	4.9	7.4
<b>BALANCE SHEET</b>							
Fixed Assets		25,428	8,860	22,942	34,635	32,068	29,500
Intangible Assets		21,296	7,332	17,751	24,380	23,393	22,405
Tangible Assets		1,598	793	3,680	7,929	6,349	4,769
Other		2,534	735	1,511	2,326	2,326	2,326
Current Assets		37,085	109,426	134,674	127,052	123,799	121,062
Stocks		3,146	2,528	3,141	4,156	4,456	4,756
Debtors		26,369	17,215	16,992	24,150	26,748	28,874
Cash		7,570	89,683	114,541	98,746	92,595	87,432
Other		0	0	0	0	0	0
Current Liabilities		(21,051)	(13,612)	(29,366)	(43,129)	(44,084)	(45,336)
Creditors		(20,243)	(12,937)	(12,062)	(17,823)	(18,778)	(20,030)
Short term borrowings		(808)	(675)	(17,304)	(25,306)	(25,306)	(25,306)
Long Term Liabilities		(7,180)	(4,781)	(41,903)	(36,538)	(28,038)	(19,538)
Long term borrowings		(1,391)	(1,688)	(36,882)	(32,029)	(23,529)	(15,029)
Other long term liabilities		(5,789)	(3,093)	(5,021)	(4,509)	(4,509)	(4,509)
Net Assets		34,282	99,893	86,347	82,020	83,746	85,688
<b>CASH FLOW</b>							
Operating Cash Flow		10,676	119	2,039	(355)	3,640	6,349
Net Interest		105	(208)	(69)	3,102	300	300
Tax		(2,022)	379	(624)	(229)	(671)	(1,213)
Capex		(738)	(661)	(548)	(916)	(920)	(920)
Acquisitions/disposals		(5,403)	82,250	1,314	(2,178)	0	0
Financing		(828)	(6)	(7,208)	(4,287)	0	0
Dividends		(2,931)	(3,496)	(11,710)	(5,781)	0	(1,179)
Net Cash Flow		(1,141)	78,377	(16,806)	(10,644)	2,349	3,337
Opening net debt/(cash)		(8,259)	(5,371)	(87,320)	(60,355)	(41,411)	(43,760)
HP finance leases initiated		0	0	(2,788)	(2,500)	0	0
Other		(1,747)	3,572	(7,371)	(5,800)	0	0
Closing net debt/(cash)		(5,371)	(87,320)	(60,355)	(41,411)	(43,760)	(47,097)

Source: TXT e-solutions accounts, Edison Investment Research

<b>Contact details</b> Via Frigia, 27 20126 Milano Italy +39 02 257711 <a href="http://www.txtgroup.com">www.txtgroup.com</a>	<b>Revenue by geography (FY19)</b>  <table border="1"> <thead> <tr> <th>Geography</th> <th>Percentage</th> </tr> </thead> <tbody> <tr> <td>Italy</td> <td>74%</td> </tr> <tr> <td>International</td> <td>26%</td> </tr> </tbody> </table>	Geography	Percentage	Italy	74%	International	26%										
Geography	Percentage																
Italy	74%																
International	26%																
<b>Management team</b> <b>CEO: Enrico Magni</b> In March 2018, through Laserline SpA, Mr Magni became the largest shareholder of TXT and was appointed group CEO. Mr Magni founded Laserline (Car Alarms and Electronic components for automotive), and in 2003 he acquired Lutech, an IT company, spin-off of a large industrial group. He drove the company growth (from €40m to €175m) through solid organic development and several acquisitions until 2017, when it was sold to One Equity Partner.	<b>CFO: Eugenio Forcinito</b> Mr Forcinito was appointed group CFO in 2019. He is been a member of the Order of Chartered Accountants and Auditors of Milan since 2003 and has more than 20 years' experience in the administration and finance sector and a deep knowledge of managerial dynamics. Mr Forcinito has developed his professional career at TXT over the last 15 years.																
<b>Chairman: Alvise Braga Illa</b> Mr Braga Illa led the optical communications group and the network systems at the Massachusetts Institute of Technology. He directed the R&D Labs at Italtel, founded Zeltron and managed the restructuring of Ducati Energia. He founded TXT Automation Systems, sold to ABB in 1997, and TXT e-solutions in 1989.																	
<table border="1"> <thead> <tr> <th>Principal shareholders</th> <th>(%)</th> </tr> </thead> <tbody> <tr> <td>Laserline SpA</td> <td>25.6</td> </tr> <tr> <td>Kabouter Management</td> <td>9.5</td> </tr> <tr> <td>Treasury shares</td> <td>9.2</td> </tr> <tr> <td>Alvise Braga Illa</td> <td>4.8</td> </tr> <tr> <td>Marco Guida</td> <td>2.2</td> </tr> <tr> <td>Paolo Colombo</td> <td>1.3</td> </tr> <tr> <td>Allianz SE</td> <td>1.1</td> </tr> </tbody> </table>	Principal shareholders	(%)	Laserline SpA	25.6	Kabouter Management	9.5	Treasury shares	9.2	Alvise Braga Illa	4.8	Marco Guida	2.2	Paolo Colombo	1.3	Allianz SE	1.1	
Principal shareholders	(%)																
Laserline SpA	25.6																
Kabouter Management	9.5																
Treasury shares	9.2																
Alvise Braga Illa	4.8																
Marco Guida	2.2																
Paolo Colombo	1.3																
Allianz SE	1.1																

---

## General disclaimer and copyright

This report has been commissioned by TXT e-solutions and prepared and issued by Edison, in consideration of a fee payable by TXT e-solutions. Edison Investment Research standard fees are £49,500 pa for the production and broad dissemination of a detailed note (Outlook) following by regular (typically quarterly) update notes. Fees are paid upfront in cash without recourse. Edison may seek additional fees for the provision of roadshows and related IR services for the client but does not get remunerated for any investment banking services. We never take payment in stock, options or warrants for any of our services.

**Accuracy of content:** All information used in the publication of this report has been compiled from publicly available sources that are believed to be reliable, however we do not guarantee the accuracy or completeness of this report and have not sought for this information to be independently verified. Opinions contained in this report represent those of the research department of Edison at the time of publication. Forward-looking information or statements in this report contain information that is based on assumptions, forecasts of future results, estimates of amounts not yet determinable, and therefore involve known and unknown risks, uncertainties and other factors which may cause the actual results, performance or achievements of their subject matter to be materially different from current expectations.

**Exclusion of Liability:** To the fullest extent allowed by law, Edison shall not be liable for any direct, indirect or consequential losses, loss of profits, damages, costs or expenses incurred or suffered by you arising out of or in connection with the access to, use of or reliance on any information contained on this note.

**No personalised advice:** The information that we provide should not be construed in any manner whatsoever as, personalised advice. Also, the information provided by us should not be construed by any subscriber or prospective subscriber as Edison's solicitation to effect, or attempt to effect, any transaction in a security. The securities described in the report may not be eligible for sale in all jurisdictions or to certain categories of investors.

**Investment in securities mentioned:** Edison has a restrictive policy relating to personal dealing and conflicts of interest. Edison Group does not conduct any investment business and, accordingly, does not itself hold any positions in the securities mentioned in this report. However, the respective directors, officers, employees and contractors of Edison may have a position in any or related securities mentioned in this report, subject to Edison's policies on personal dealing and conflicts of interest.

Copyright: Copyright 2020 Edison Investment Research Limited (Edison).

---

## Australia

Edison Investment Research Pty Ltd (Edison AU) is the Australian subsidiary of Edison. Edison AU is a Corporate Authorised Representative (1252501) of Crown Wealth Group Pty Ltd who holds an Australian Financial Services Licence (Number: 494274). This research is issued in Australia by Edison AU and any access to it, is intended only for "wholesale clients" within the meaning of the Corporations Act 2001 of Australia. Any advice given by Edison AU is general advice only and does not take into account your personal circumstances, needs or objectives. You should, before acting on this advice, consider the appropriateness of the advice, having regard to your objectives, financial situation and needs. If our advice relates to the acquisition, or possible acquisition, of a particular financial product you should read any relevant Product Disclosure Statement or like instrument.

---

## New Zealand

The research in this document is intended for New Zealand resident professional financial advisers or brokers (for use in their roles as financial advisers or brokers) and habitual investors who are "wholesale clients" for the purpose of the Financial Advisers Act 2008 (FAA) (as described in sections 5(c) (1)(a), (b) and (c) of the FAA). This is not a solicitation or inducement to buy, sell, subscribe, or underwrite any securities mentioned or in the topic of this document. For the purpose of the FAA, the content of this report is of a general nature, is intended as a source of general information only and is not intended to constitute a recommendation or opinion in relation to acquiring or disposing (including refraining from acquiring or disposing) of securities. The distribution of this document is not a "personalised service" and, to the extent that it contains any financial advice, is intended only as a "class service" provided by Edison within the meaning of the FAA (i.e. without taking into account the particular financial situation or goals of any person). As such, it should not be relied upon in making an investment decision.

---

## United Kingdom

This document is prepared and provided by Edison for information purposes only and should not be construed as an offer or solicitation for investment in any securities mentioned or in the topic of this document. A marketing communication under FCA Rules, this document has not been prepared in accordance with the legal requirements designed to promote the independence of investment research and is not subject to any prohibition on dealing ahead of the dissemination of investment research.

This Communication is being distributed in the United Kingdom and is directed only at (i) persons having professional experience in matters relating to investments, i.e. investment professionals within the meaning of Article 19(5) of the Financial Services and Markets Act 2000 (Financial Promotion) Order 2005, as amended (the "FPO") (ii) high net-worth companies, unincorporated associations or other bodies within the meaning of Article 49 of the FPO and (iii) persons to whom it is otherwise lawful to distribute it. The investment or investment activity to which this document relates is available only to such persons. It is not intended that this document be distributed or passed on, directly or indirectly, to any other class of persons and in any event and under no circumstances should persons of any other description rely on or act upon the contents of this document.

This Communication is being supplied to you solely for your information and may not be reproduced by, further distributed to or published in whole or in part by, any other person.

---

## United States

Edison relies upon the "publishers' exclusion" from the definition of investment adviser under Section 202(a)(11) of the Investment Advisers Act of 1940 and corresponding state securities laws. This report is a bona fide publication of general and regular circulation offering impersonal investment-related advice, not tailored to a specific investment portfolio or the needs of current and/or prospective subscribers. As such, Edison does not offer or provide personal advice and the research provided is for informational purposes only. No mention of a particular security in this report constitutes a recommendation to buy, sell or hold that or any security, or that any particular security, portfolio of securities, transaction or investment strategy is suitable for any specific person.

Frankfurt +49 (0)69 78 8076 960  
Schumannstrasse 34b  
60325 Frankfurt  
Germany

London +44 (0)20 3077 5700  
280 High Holborn  
London, WC1V 7EE  
United Kingdom

New York +1 646 653 7026  
1,185 Avenue of the Americas  
3rd Floor, New York, NY 10036  
United States of America

Sydney +61 (0)2 8249 8342  
Level 4, Office 1205  
95 Pitt Street, Sydney  
NSW 2000, Australia