



# AGC Conference

London – June 4<sup>th</sup>, 2013

## — A bit of history



- Founded by A.Braga Illa in late '80s
- An healthy, small «Italian» System Integrator untill 2000.
- July 2000: IPO (Italian Stock Exchange) with a Project:

   From «system integrator» to «software vendor»

   From «Italian» to «International»

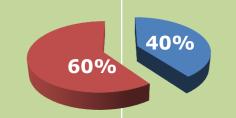
  - After 12 years: no longer an «Italian» business, but a truly «international» one
    - Recognised International leader in Integrated Planning & PLM for Fashion, Luxury & Specialty Retailers
    - More than 350 Tier-1 & Upper Tier-2 customers in the Industry
    - Offices in I, F, D, UK, E, and, through a key acquisition in Fall last year, in North America & Australia.

# 2012: Growing & Profitable





Integrated Planning & PLM Software for Retail and CPG





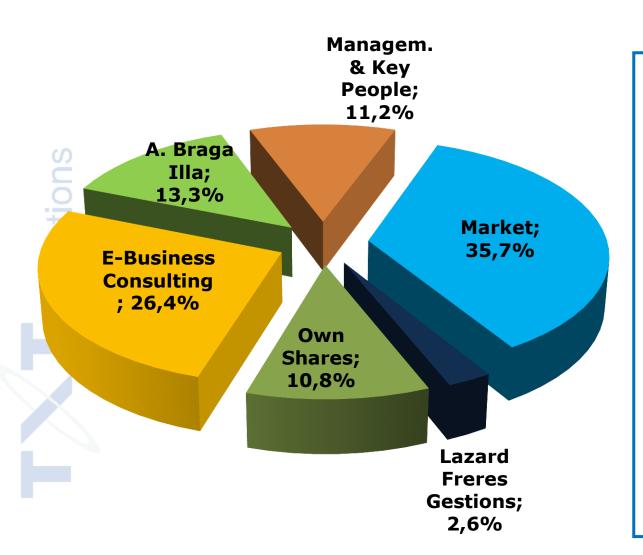
Advanced system integration & IT services

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€ million	2011	2012	Var%
REVENUES	40,1	46,5	15,8
- TXT Perform	22,1	26,4	19,4
- TXT Next	18,1	20,1	11,5
EBITDA	4,4	5,3	21,0
EBIT	0,9	4,2	387,4
NET PROFIT FROM OPERATIONS	0,4	4,2	n.m.
Non recurring profit	13,8	0,9	n.m.
NET PROFIT	14,2	5,1	n.m.
Net Cash	12,5	3,2	

## **Shareholding Structure**

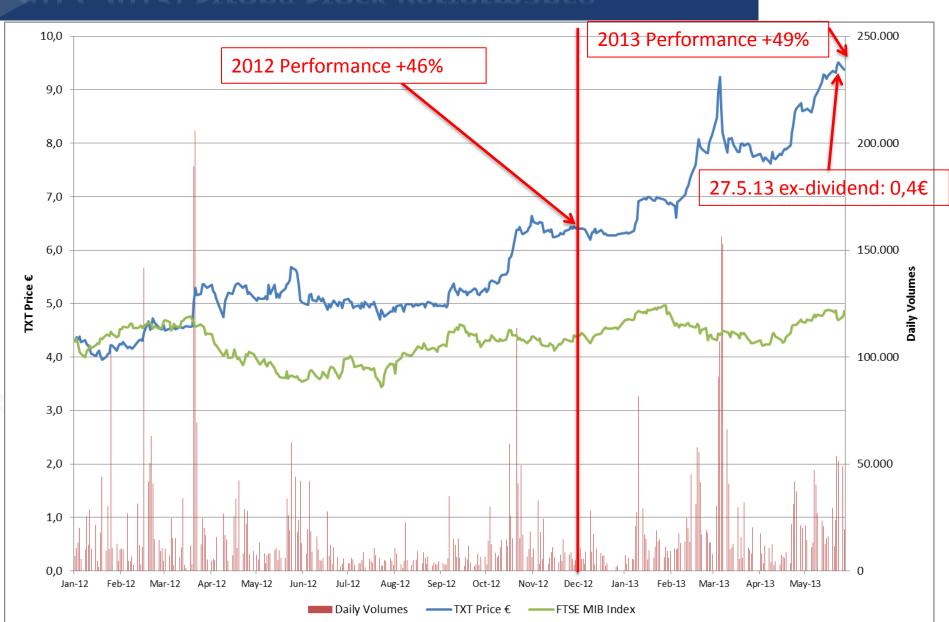




- Support of Treasury
   Stock Purchase Plan,
   authorised up to 20%
- Dividend 2012 (0,40€ /share):
  - 30% of Net Income from operations
  - 100% of Non Recurring Income
- Dividend yield of approx. 4%

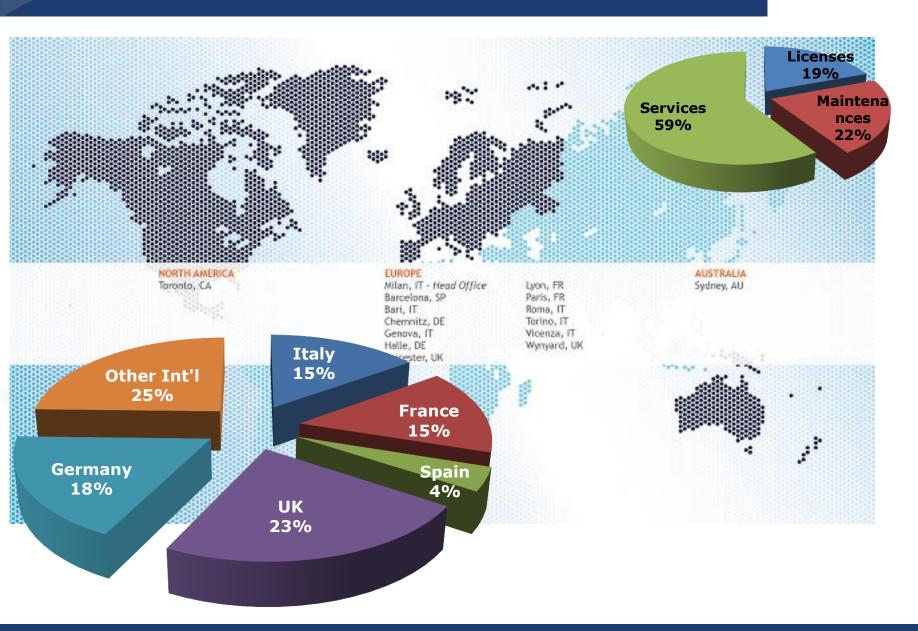
## 2012-2013: Strong Stock Performance





# TXT Perform – International Presence





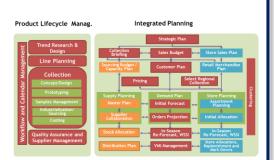
## Key drivers of our successes



- Focused Go-To-Market: Fashion, Luxury & Specialty Retail
  - Tier-1 / Upper Tier-2
  - Larger deals & recurrent revenues streams
  - Complex problems & «mature» clients: higher prices



- Footprint: Integrated Retail Planning & PLM
  - Customers' planning core processes
  - Broader & Deeper in our core verticals
  - Modular & Integrated: start small & upscale
  - Sole Vendor offering Planning <u>AND</u> PLM for Retailers



#### Product Innovation:

- Microsoft Technology Stack (Global Microsoft ISV)
- Outstanding Usability & Scalability
- Riding technology innovation in Cloud, Mobile & Social



# 350+ Customer Base, constantly growing: Many new clients each year; one new "go-live" each week



#### Retail Planning Expertise across Product Categories & Channels







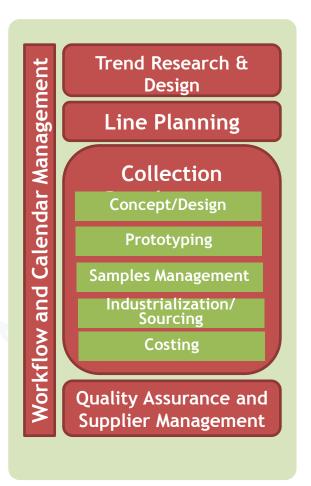


# Integrated Retail Planning: Breadth & Depth Sole Vendor offering Planning AND PLM for Retailers



Product Lifecycle Manag.

#### Integrated Planning





TXT Confidential

## Int'l leadership recognised by Market Analysts #1 in Functionality



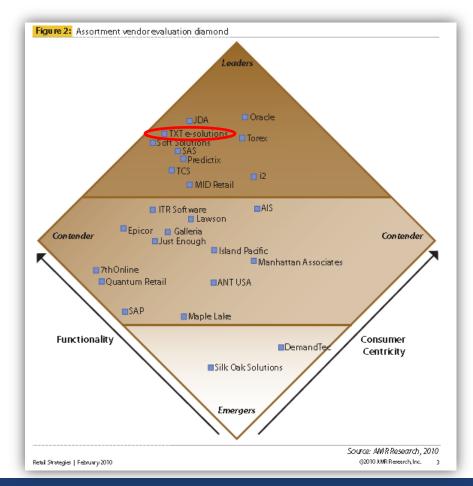
#### Fashion, Luxury & Retail **#1** in Core Functional Scope **#3 Overall (Functionality & Market Presence)**

e-solutions

Vendor	Aggregat Score		Functional Score	Market Impact	Consumer Centricity
Oracle	7.6	600	7.680	7.350	8.000
JDA	7.5	557	7,650	8.750	6.500
TXT e-solutions	7.	475	8.900	6.750	7,000
Тогех	7.4	458	7.850	6.750	8.000
Soft Solutions	7.4	142	8.900	6.950	6.700
SAS	7.4	425	8.500	7.000	7,000
Predictix	7.3	300	8.420	7.200	6.500
TCS	7.3	277	7.800	7.750	6.500
i2	7.0	046	7.350	6.000	8.000
MID Retail	7.0	029	7.300	8.000	6.000
AIS	6.2	801	066.6	6.200	7.750
ITR Software	6.3	329	6.980	6.450	5.750
Lawson	6.3	270	8.050	5.200	5.750
Epicor	6.3	204	8.550	5.750	4.500
Galleria	6.0	006	6.750	5.950	5.500
Just Enough	5.5	924	6.750	5.450	5,750
Islan d Pacific	5.6	683	6.220	5.000	6.000
Manhattan Associates	5.6	660	6.400	5.000	5.750
7thOn line	5.6	643	6.900	5.450	4.750
Quantum Retail	5.4	109	6.990	4.650	4.750
ANT USA	5.3	264	5.750	6.450	3,750
SAP	5.3	247	6.950	5.950	3.000
Maple Lake	5.	181	5.700	6.250	3.750
Dem an dTec	4.2	851	3.250	4.950	6.500
Silk Oak Solutions	4.6	660	6.170	5.450	2.500
Vendor rating for each a	rea:			Source: Alv	18 Research, 2010
10 Superior	1	Basic			
5 Good	0	Lacki	ing		

#### TXT Market share in core markets:

- ~ 15% in Europe
- ~ 5% "W-wide"

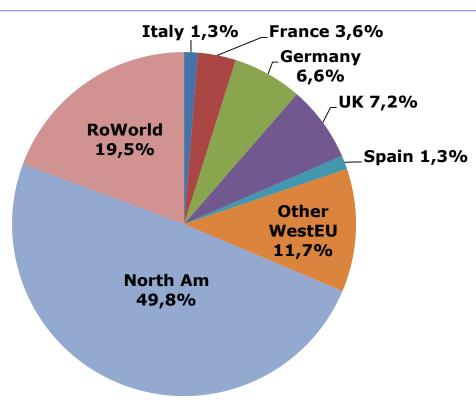


# From European to truly Global leadership Integrated Retail Planning – A large, growing Market



- Integrated Planning for Retail
  - A Large Market: 300+ m€ Lic.
  - 5% CAGR in next few years
  - Fragmented: specialised / niche vendors have 50+% share, growing

    RoWo
- Tier-1 / Tier-2 Soft & Hard-line Retailers:
  - I, F, D, UK, E: ~ 500
  - Rest of West-EU + East-EU: ~ 250
  - North America: > 750



# From European to truly Global leadership TXT Perform Strategic Opportunity

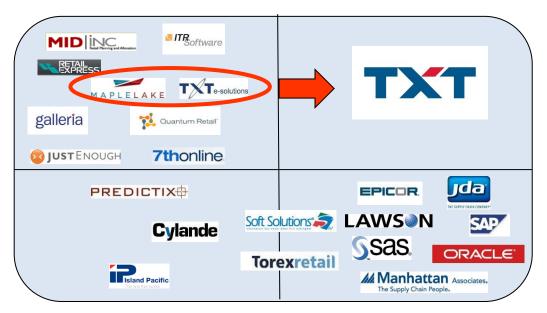


- TXT opportunity: an «empty space» in the Market for a mid-sized (50→100 m€), Highly Specialized, yet Global & Self-financed
  - Few, very large (>500 M\$), global but generalist players
  - Small (<20 M\$), specialised, but local/regional players

High Specialisation Niche Players (Industry & Process)

e-solutions

Low Specialisation
Wide Footprint
(Industry & Process)



Local/Regional

Global

# e-solutions

of Stores

Tier 3 (10+)

# From European to truly Global leadership A first step: Acquisition of Maple Lake



PRESS RELEASE Milan, 19 July 2012

## TXT makes another step to become global Integrated Retail Planning leader with Maple Lake acquisition

7,2 m€ Revenues, 65 people, with Operations in North America, Australia & UK; 1,2 m€ Net Income; No Debts; 50 Global Customers





# From European to truly Global leadership The combined entity ...





- A leapfrog qualitative jump in positioning
  - Highly specialised Retail Planning software vendor
  - Innovative
  - Global, with additional offices in Toronto, Sydney and Leicester (UK)
  - Self-financed
- Becomes the leading Retail Planning practice:
  - The largest group of Retail Planning experts among all SW vendors
  - The largest, global Customer Base in the Industry
  - The strongest portfolio of Integrated Retail Planning solutions:
    - «TXT» wider footprint in Planning & PLM
    - «MapleLake» valuable IPRs in Merchandising, Assortment & Allocation

# From European to truly Global leadership What's next in our Journey



- Baseline organic growth
- Accelerated through targeted acquisitions ...
- Enabled by:
  - Highly competitive software Products,
  - A strong, experienced & passionate Team
  - A large, fidelised **Customer base** of leading Int'l brands
- Sustained by continuous investments in product innovation
- **Self-financed** as much as possible, through:
  - Profit & Cash generated by the business
  - Growing Stock value
- A wise **Dividend** policy granting regular remuneration to our shareholders





# Appendix

Financial Details

## Q1 2013 Revenues growth & investments



€ thousand	Q1 2013	%	Q1 2012	%	Var 13/12%
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REVENUES	13.213	100,0	11.608	100,0	13,8
Direct costs	6.271	47,5	5.658	48,7	10,8
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GROSS MARGIN	6.942	52,5	5.950	51,3	16,7
Research and Development costs	1.292	9,8	1.017	8,8	27,0
Commercial costs	2.512	19,0	2.041	17,6	23,1
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General and Administrative costs	1.678	12,7	1.436	12,4	16,9
EBITDA	1.460	11,0	1.456	12,5	0,3
Amortization, depreciation	342	2,6	217	1,9	57,6
OPERATING PROFIT (EBIT)	1.118	8,5	1.239	10,7	(9,8)
Financial income (charges)	(50)	(0,4)	81	0,7	n.m.
EARNINGS BEFORE TAXES (EBT)	1.068	8,1	1.320	11,4	(19,1)
Taxes	(141)	(1,1)	(409)	(3,5)	(65,5)
NET PROFIT FROM OPERATIONS	927	7,0	911	7,8	1,8
Non recurring profit	-	-	670	5,8	n.m.
NET PROFIT	927	7,0	1.581	13,6	(41,4)

#### In Q1 2013:

- Revenues grow +13.8% (+22.7% TXT Perform) and international revenues stand at 51%
- Gross margin grows +16.7%
- EBITDA unchanged after R&D and commercial investments in USA;
- Net income from operations at 7.0% of Revenues.

## **Strong balance structure**



€ thousand	31/03/2013	31/12/2012	Var.
Intangible assets	19.461	19.866	(405)
Tangible assets	1.129	1.154	(25)
Other fixed assets	663	795	(132)
Fixed Assets	21.253	21.815	(562)
Inventories	1.607	1.388	219
Trade receivables	15.938	17.274	(1.336)
Other short term assets	2.596	2.288	308
Trade payables	(1.530)	(1.800)	270
Tax payables	(1.812)	(2.158)	346
Other payables and short term liabilities	(15.062)	(12.465)	(2.597)
Severance and other non current liabilities	(3.449)	(3.415)	(34)
Net Operating Working Capital	(1.712)	1.112	(2.824)
Capital employed	19.541	22.927	(3.386)
Shareholders' equity	26.994	26.164	830
Net Cash Position	7.453	3.237	4.216

## Why invest in TXT?



- International profile: 50+% of Revenues from Int'l markets
- Strong Revenues, Profit & Cash growth in 2011, 2012 & 2013
- Large fidelised customer base of 300+ blue-chip fashion & luxury Tetailers: a key asset in «bad times»!
- Solid presence in large markets with very high growth potential
- Open access to North Am. & Asia-pacific retail markets, thanks to acquisition of healthy & retail-focused Maple-Lake.
- Diversified business: industries, geographies & business models
- Innovation in our DNA: historically a «1° mover» in many markets
- Cash-at-hand to self-finance organic & further external growth
- Stable & solid management team, shareholder of TXT