

financial statements 2020



Financial Statements with Independent Auditor's Report

JUNE 30, 2020

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Independent Auditor's Report

Board of Trustees The Lutheran Church–Missouri Synod Foundation St. Louis, Missouri

Report on the Financial Statements

We have audited the accompanying financial statements of The Lutheran Church–Missouri Synod Foundation (the "Foundation") which comprise the statements of financial position as of June 30, 2020 and 2019, the related statements of activities and cash flows for the years then ended, the statements of functional expenses for the year ended June 30, 2020 and 2019, and the related notes to the financial statements.

Management's Responsibility for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with accounting principles generally accepted in the United States of America; this includes the design, implementation, and maintenance of internal controls relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

Auditor's Responsibility

Our responsibility is to express an opinion on these financial statements based on our audits. We conducted our audits in accordance with auditing standards generally accepted in the United States of America. Those standards require that we plan and perform the audits to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal controls relevant to the Foundation's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Foundation's internal control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

Opinion

In our opinion, the financial statements referred to above present fairly, in all material respects, the financial position of The Lutheran Church–Missouri Synod Foundation as of June 30, 2020 and 2019, and the changes in its net assets and its cash flows for the years then ended in accordance with accounting principles generally accepted in the United States of America.

Emphasis of a Matter

As discussed in Note K to the financial statements, in March of 2020, the World Health Organization has declared COVID-19 a "Public Health Emergency of International Concern." Given the uncertainty of the situation, the duration of any organizational disruption and related financial impact cannot be reasonably estimated at this time. Our opinion is not modified with respect to this matter.

Brown Smith Wallace, LLP

St. Louis, Missouri September 17, 2020

Statements of Financial Position

June 30, 2020 and 2019 (See Independent Auditor's Report)

ASSETS Cash and cash equivalents \$ 15,158 \$ 10,951 Accrued interest and dividends receivable Investments 865,924 830,769 Real estate held for sale Investments 1,028 403 Notes and loans receivable 543 592 Land, building, and equipment, net of accurulated depreciation and amortization 1,125 1,207 Real estate held in custody 5,829 5,829 Beneficial interest in charitable trusts 1,170 5,829 Other assets 7,649 8,350 TOTAL ASSETS 900,106 \$ 860,906 LIABILITIES AND NET ASSETS \$ 900,106 \$ 860,906 Life Income 138,695 147,583 Gift Annuity 18,372 19,212 Held in: Endowment 159,204 15,258 Custodial 513,797 469,175 Agency 1,457 737 Total Trust and Other Liabilities 831,525 791,965 Total Liabilities 832,273 792,634 Net Assets 46,725 46,488 With Donor Re	(In Thousands)		2020		2019
Cash and cash equivalents 15,158 10,951 Accrued interest and dividends receivable 1,680 1,539 Investments 865,924 830,769 Real estate held for sale 1,028 403 Notes and loans receivable 543 592 Land, building, and equipment, net of accumulated depreciation and amortization 1,125 1,207 Real estate held in custody 5,829 5,829 Beneficial interest in charitable trusts 1,170 1,266 Other assets 7,649 8,350 TOTAL ASSETS \$900,106 \$860,906 LIABILITIES AND NET ASSETS \$900,106 \$860,906 Liabilities \$748 669 Accounts payable and accrued expenses 748 669 Trust and other liabilities due to: 138,695 147,583 Gift Annuity 18,372 19,212 Held in: Endowment 159,204 155,258 Custodial 513,797 469,175 Agency 1,457 737 Total Trust and Other Liabilities 831,525 </th <th>ACCETC</th> <th></th> <th></th> <th></th> <th>_</th>	ACCETC				_
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Notes and loans receivable 543 592 Land, building, and equipment, net of accumulated depreciation and amortization 1,125 1,207 Real estate held in custody 5,829 5,829 Beneficial interest in charitable trusts 1,170 1,266 Other assets 7,649 8,350 TOTAL ASSETS \$900,106 \$860,906 LIABILITIES AND NET ASSETS \$900,106 \$860,906 Liabilities *** *** 669 Trust and other liabilities due to: *** *** 669 Life Income 138,695 147,583 669 Gift Annuity 18,372 19,212 14eld in: Endowment 159,204 155,258 Custodial 513,797 469,175 469,175 469,175 Agency 1,457 737 73 79,965 Total Liabilities 831,525 791,965 Vet Assets Without Donor Restrictions 12,488 12,345 Foundation Designated 12,488 12,345 With Donor Restrictions			-		•
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Real estate held in custody 5,829 5,829 Beneficial interest in charitable trusts 1,170 1,266 Other assets 7,649 8,350 TOTAL ASSETS \$900,106 \$860,906 LIABILITIES AND NET ASSETS Liabilities Accounts payable and accrued expenses 748 669 Trust and other liabilities due to: 138,695 147,583 Life Income 138,695 147,583 Gift Annuity 18,372 19,212 Held in: Endowment 159,204 155,258 Custodial 513,797 469,175 Agency 1,457 737 Total Trust and Other Liabilities 831,525 791,965 Total Restrictions Without Donor Restrictions 12,488 12,345 Foundation Designated 12,488 12,345 Foundation Designated 34,237 34,143 With Donor Restrictions 6,903 7,719 Perpetual Funds 6,903 7,719 Perpetual Funds					
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Other assets 7,649 8,350 TOTAL ASSETS \$ 900,106 \$ 860,906 LIABILITIES AND NET ASSETS Liabilities S 748 669 Accounts payable and accrued expenses \$ 748 669 Trust and other liabilities due to: 138,695 147,583 Gift Annuity 18,372 19,212 Held in: Endowment 159,204 155,258 Custodial 513,797 469,175 Agency 1,457 737 Total Trust and Other Liabilities 831,525 791,965 Total Liabilities 832,273 792,634 Net Assets Without Donor Restrictions 12,488 12,345 Foundation Designated 12,488 12,345 Foundation Designated 34,237 34,143 With Donor Restrictions 6,903 7,719 Perpetual Funds 14,005 14,065 21,108 21,784 Total Net Assets 66,7833 68,272	Real estate held in custody		5,829		5,829
TOTAL ASSETS \$ 900,106 \$ 860,906 LIABILITIES AND NET ASSETS Liabilities \$ 748 \$ 669 Accounts payable and accrued expenses \$ 748 \$ 669 Trust and other liabilities due to: 138,695 147,583 Life Income 138,695 147,583 Gift Annuity 18,372 19,212 Held in: Endowment 159,204 155,258 Custodial 513,797 469,175 Agency 1,457 737 Total Trust and Other Liabilities 831,525 791,965 Total Liabilities 832,273 792,634 Net Assets Without Donor Restrictions 12,488 12,345 Foundation Designated 12,488 12,345 Foundation Designated 34,237 34,143 With Donor Restrictions 6,903 7,719 Perpetual Funds 6,903 7,719 Perpetual Funds 14,205 14,065 21,108 21,784 Total Net Assets 67,833 68,272	Beneficial interest in charitable trusts		1,170		1,266
LIABILITIES AND NET ASSETS Liabilities Accounts payable and accrued expenses \$ 748 \$ 669 Trust and other liabilities due to: 138,695 147,583 Life Income 138,695 147,583 Gift Annuity 18,372 19,212 Held in: Endowment 159,204 155,258 Custodial 513,797 469,175 Agency 1,457 737 Total Trust and Other Liabilities 831,525 791,965 Total Liabilities 832,273 792,634 Net Assets Without Donor Restrictions 12,488 12,345 Foundation Designated 12,488 12,345 Foundation Designated 34,237 34,143 With Donor Restrictions 6,903 7,719 Perpetual Funds 6,903 7,719 Perpetual Funds 14,205 14,065 21,108 21,784 Total Net Assets 67,833 68,272	Other assets		7,649		8,350
Liabilities Accounts payable and accrued expenses 748 669 Trust and other liabilities due to: 138,695 147,583 Life Income 138,695 147,583 Gift Annuity 18,372 19,212 Held in: Endowment 159,204 155,258 Custodial 513,797 469,175 Agency 1,457 737 Total Trust and Other Liabilities 831,525 791,965 Total Liabilities 832,273 792,634 Net Assets Without Donor Restrictions 12,488 12,345 Foundation Designated 12,488 12,345 Foundation Designated 34,237 34,143 With Donor Restrictions 6,903 7,719 Perpetual Funds 6,903 7,719 Perpetual Funds 14,205 14,065 21,108 21,784 Total Net Assets 67,833 68,272	TOTAL ASSETS	\$	900,106	\$	860,906
Liabilities Accounts payable and accrued expenses 748 669 Trust and other liabilities due to: 138,695 147,583 Life Income 138,695 147,583 Gift Annuity 18,372 19,212 Held in: Endowment 159,204 155,258 Custodial 513,797 469,175 Agency 1,457 737 Total Trust and Other Liabilities 831,525 791,965 Total Liabilities 832,273 792,634 Net Assets Without Donor Restrictions 12,488 12,345 Foundation Designated 12,488 12,345 Foundation Designated 34,237 34,143 With Donor Restrictions 6,903 7,719 Perpetual Funds 6,903 7,719 Perpetual Funds 14,205 14,065 21,108 21,784 Total Net Assets 67,833 68,272	LIABILITIES AND NET ASSETS				
Trust and other liabilities due to: Life Income 138,695 147,583 Gift Annuity 18,372 19,212 Held in: Endowment 159,204 155,258 Custodial 513,797 469,175 Agency 1,457 737 Total Trust and Other Liabilities 831,525 791,965 Total Liabilities Without Donor Restrictions Undesignated 12,488 12,345 Foundation Designated 34,237 34,143 With Donor Restrictions 46,725 46,488 With Donor Restrictions 6,903 7,719 Perpetual Funds 14,205 14,065 21,108 21,784 Total Net Assets 67,833 68,272					
Trust and other liabilities due to: Life Income 138,695 147,583 Gift Annuity 18,372 19,212 Held in: Endowment 159,204 155,258 Custodial 513,797 469,175 Agency 1,457 737 Total Trust and Other Liabilities 831,525 791,965 Total Liabilities Without Donor Restrictions Undesignated 12,488 12,345 Foundation Designated 34,237 34,143 With Donor Restrictions 46,725 46,488 With Donor Restrictions 6,903 7,719 Perpetual Funds 14,205 14,065 21,108 21,784 Total Net Assets 67,833 68,272	Accounts payable and accrued expenses	\$	748	\$	669
Life Income 138,695 147,583 Gift Annuity 18,372 19,212 Held in: Endowment 159,204 155,258 Custodial 513,797 469,175 Agency 1,457 737 Total Trust and Other Liabilities 831,525 791,965 Total Liabilities 832,273 792,634 Net Assets Without Donor Restrictions 12,488 12,345 Foundation Designated 12,488 12,345 Foundation Designated 34,237 34,143 With Donor Restrictions 6,903 7,719 Perpetual Funds 6,903 7,719 Perpetual Funds 14,205 14,065 21,108 21,784 Total Net Assets 67,833 68,272		т		*	
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Held in: Endowment 159,204 155,258 Custodial 513,797 469,175 Agency 1,457 737 Total Trust and Other Liabilities 831,525 791,965 Total Liabilities 832,273 792,634 Net Assets Without Donor Restrictions 12,488 12,345 Undesignated 12,488 12,345 Foundation Designated 34,237 34,143 With Donor Restrictions 46,725 46,488 With Donor Restrictions 6,903 7,719 Perpetual Funds 14,205 14,065 21,108 21,784 Total Net Assets 67,833 68,272			-		•
Custodial Agency 513,797 (1,457) 469,175 (737) Total Trust and Other Liabilities 831,525 (791,965) Total Liabilities 832,273 (792,634) Net Assets Vithout Donor Restrictions Undesignated 12,488 (12,345) Foundation Designated 34,237 (34,143) With Donor Restrictions 46,725 (46,488) With Donor Restrictions 6,903 (7,719) Perpetual Funds 14,205 (14,065) 21,108 (21,784) Total Net Assets 67,833 (68,272)	•		-		•
Agency 1,457 737 Total Trust and Other Liabilities 831,525 791,965 Net Assets Without Donor Restrictions Undesignated 12,488 12,345 Foundation Designated 34,237 34,143 With Donor Restrictions 46,725 46,488 With Donor Restrictions 6,903 7,719 Perpetual Funds 14,205 14,065 21,108 21,784 Total Net Assets 67,833 68,272			-		•
Total Trust and Other Liabilities 831,525 791,965 Total Liabilities 832,273 792,634 Net Assets Without Donor Restrictions Undesignated 12,488 12,345 Foundation Designated 34,237 34,143 With Donor Restrictions 6,903 7,719 Perpetual Funds 6,903 7,719 Perpetual Funds 14,205 14,065 21,108 21,784 Total Net Assets 67,833 68,272			=		•
Total Liabilities 832,273 792,634 Net Assets Without Donor Restrictions Undesignated 12,488 12,345 Foundation Designated 34,237 34,143 With Donor Restrictions 46,725 46,488 Time/Event Restrictions 6,903 7,719 Perpetual Funds 14,205 14,065 21,108 21,784 Total Net Assets 67,833 68,272	Agency	-	1,457		131
Net Assets Without Donor Restrictions Undesignated 12,488 12,345 Foundation Designated 34,237 34,143 With Donor Restrictions 46,725 46,488 With Perpetual Restrictions 6,903 7,719 Perpetual Funds 14,205 14,065 21,108 21,784 Total Net Assets 67,833 68,272	Total Trust and Other Liabilities		831,525		791,965
Without Donor Restrictions 12,488 12,345 Undesignated 34,237 34,143 Foundation Designated 46,725 46,488 With Donor Restrictions 6,903 7,719 Perpetual Funds 14,205 14,065 Total Net Assets 67,833 68,272	Total Liabilities		832,273		792,634
Undesignated 12,488 12,345 Foundation Designated 34,237 34,143 With Donor Restrictions 46,725 46,488 Time/Event Restrictions 6,903 7,719 Perpetual Funds 14,205 14,065 21,108 21,784 Total Net Assets 67,833 68,272	Net Assets				
Undesignated 12,488 12,345 Foundation Designated 34,237 34,143 With Donor Restrictions 46,725 46,488 Time/Event Restrictions 6,903 7,719 Perpetual Funds 14,205 14,065 21,108 21,784 Total Net Assets 67,833 68,272	Without Donor Restrictions				
Foundation Designated 34,237 34,143 With Donor Restrictions 46,725 46,488 Time/Event Restrictions 6,903 7,719 Perpetual Funds 14,205 14,065 21,108 21,784 Total Net Assets 67,833 68,272	Undesignated		12 <i>.</i> 488		12.345
46,725 46,488 With Donor Restrictions 6,903 7,719 Perpetual Funds 14,205 14,065 21,108 21,784 Total Net Assets 67,833 68,272	<u> </u>		•		•
With Donor Restrictions 6,903 7,719 Time/Event Restrictions 14,205 14,065 Perpetual Funds 21,108 21,784 Total Net Assets 67,833 68,272	- canadanen - colginatea				
Perpetual Funds 14,205 14,065 21,108 21,784 Total Net Assets 67,833 68,272	With Donor Restrictions		•		,
Z1,108 21,784 Total Net Assets 67,833 68,272	Time/Event Restrictions		6,903		7,719
Z1,108 21,784 Total Net Assets 67,833 68,272	Perpetual Funds		14,205		14,065
	·		21,108		
TOTAL LIABILITIES AND NET ASSETS \$ 900,106 \$ 860,906	Total Net Assets		67,833		68,272
	TOTAL LIABILITIES AND NET ASSETS	\$	900,106	\$	860,906

Statement of Activities

Year ended June 30, 2020 (See Independent Auditor's Report)

(In Thousands)	Without Donor Restrictions	With Donor Restrictions	Total
Support and Revenue:			
Direct gifts	\$ 1,382	\$ - \$	1,382
Gifts-new agreements	3,894	260	4,154
Fee revenue	6,752	-	6,752
Investment income	849	-	849
Other income	757	-	757
Net assets released from restrictions	272	(272)	
Total support and revenue	13,906	(12)	13,894
Operating Expenses:			
President and administration	1,515	-	1,515
Customer support	1,926	-	1,926
Finance	2,430	-	2,430
Planned giving	3,386	-	3,386
Donor-advised, insurance policies and other	4,407	-	4,407
Total operating expenses	13,664	-	13,664
NET OPERATING INCOME	242	(12)	230
Other Income (Loss): Net realized and unrealized gains on investments and real estate	(201)	_	(201)
Change in value of irrevocable	(==:)		(=0.7)
deferred gifts	196	(664)	(468)
TOTAL OTHER INCOME (LOSS)	(5)	(664)	(669)
CHANGE IN NET ASSETS	237	(676)	(439)
Net assets at beginning of year	46,488	21,784	68,272
Net assets at end of year	\$ 46,725	\$ 21,108 \$	67,833

Statement of Activities

Year ended June 30, 2019 (See Independent Auditor's Report)

(In Thousands)	 t Donor	With D		Total
Support and Revenue:				
Direct gifts	\$ 1,689	\$	-	\$ 1,689
Gifts-new agreements	3,336		208	3,544
Fee revenue	7,031		-	7,031
Investment income	887		-	887
Other income	668		-	668
Net assets released from restrictions	 554		(554)	
Total support and revenue	14,165		(346)	13,819
Operating Expenses:				
President and administration	1,372		-	1,372
Customer support	1,882		-	1,882
Finance	2,174		-	2,174
Planned giving	3,210		-	3,210
Donor-advised, insurance policies and other	 4,213		-	4,213
Total operating expenses	12,851		-	12,851
NET OPERATING INCOME	1,314		(346)	968
Other Income (Loss):				
Net realized and unrealized gains on investments and real estate Change in value of irrevocable	398		-	398
deferred gifts	 987		459	1,446
TOTAL OTHER INCOME (LOSS)	 1,385		459	1,844
CHANGE IN NET ASSETS	2,699		113	2,812
Net assets at beginning of year	 43,789		21,671	65,460
Net assets at end of year	\$ 46,488	\$:	21,784	\$ 68,272

Statement of Functional Expenses

Year ended June 30, 2020 (See Independent Auditor's Report)

					Da	Program	n Ser	vices					Supporting Services		
						nor-Advised/ Insurance	N/A	arketing &	Investment	Tar	tal Program	Ma	nagamant 9		
(In Thousands)	Planr	ned Giving	Trus	t Services		Services		nmunication	Services		Expense	IVIA	nagement & General	Total	Expenses
Salaries and Wages	\$	2,085	\$	1,245	\$	_	\$	358	\$ 582	\$	4,270	\$	890	\$	5,160
Employee benefits		645		355		-		96	143		1,239		179		1,418
Payroll Taxes		122		89		-		26	42		279		54		333
Travel and Meeting		139		3		-		8	17		167		59		226
Staff Development/Resources		28		11		-		2	27		68		8		76
Professional Services		66		30		-		167	136		399		173		572
Information Technology		9		11		-		32	-		52		271		323
Business Services		88		23		-		43	-		154		44		198
Equipment		-		2		-		11	-		13		34		47
Depreciation		25		-		-		-	-		25		102		127
Supplies, Repairs & Maintenance		21		2		-		1	-		24		4		28
Insurance		94		61		-		12	21		188		30		218
Advertising and Promotion		-		-		-		82	-		82		2		84
Telephone		6		5		-		1	2		14		3		17
Other		58		89		-		28	30		205		225		430
Distributions		-		<u>-</u>		4,407		<u>-</u>	_		4,407		<u>-</u>		4,407
Total Functional Expenses	\$	3,386	\$	1,926	\$	4,407	\$	867	\$ 1,000	\$	11,586	\$	2,078	\$	13,664

Statement of Functional Expenses

Year ended June 30, 2019 (See Independent Auditor's Report)

					Da	Progra	rvices					upporting Services		
						nor-Advised/ Insurance	arketing &	Investment	To	tal Program	Mai	nagement &		
(In Thousands)	Plani	ned Giving	Trus	t Services		Services	mmunication	Services		Expense		General	Total	Expenses
Salaries and Wages	\$	1,904	\$	1,203	\$	-	\$ 302	\$ 541	\$	3,950	\$	851	\$	4,801
Employee benefits		598		348		-	82	130		1,158		170		1,328
Payroll Taxes		117		86		-	22	41		266		50		316
Travel and Meeting		186		7		-	2	23		218		68		286
Staff Development/Resources		20		14		-	1	26		61		19		80
Professional Services		75		28		-	38	138		279		192		471
Information Technology		-		13		-	2	-		15		315		330
Business Services		110		22		-	52	-		184		42		226
Equipment		-		-		-	11	-		11		29		40
Depreciation		21		-		-	-	-		21		113		134
Supplies, Repairs & Maintenance		28		3		-	2	1		34		13		47
Insurance		87		58		-	11	20		176		25		201
Advertising and Promotion		-		-		-	110	-		110		-		110
Telephone		5		5		-	1	2		13		4		17
Other		57		96		-	18	32		203		49		252
Distributions		-		-		4,212	-	-		4,212				4,212
Total Functional Expenses	\$	3,208	\$	1,883	\$	4,212	\$ 654	\$ 954	\$	10,911	\$	1,940	\$	12,851

Statements of Cash Flows

Years ended June 30, 2020 and 2019 (See Independent Auditor's Report)

Cash flows from operating activities: \$ (439) \$ 2,812 Adjustments to reconcile change in net assets to net cash provided by operating activities: 128 134 Depreciation and amortization 128 134 Net realized and unrealized gains on investments 197 (398) Changes in assets and liabilities: 400 (141) 100 Investments (34,603) (37,588) (625) 285 Real estate held for sale (625) 285 (625) 285 Real estate held in custody - (1,168) (11,168) (625) 285 Real estate held in custody - (1,168) (625) 285 (625) 285 (625) 285 (625) 285 (625) 285 (625) 285 (625) 285 (625) 285 (625) 285 (625) 285 (625) 285 (625) 285 (625) 285 (625) 285 (625) 285 (625) 285 (625) 285 (625) 285	(In Thousands)		2020	2019
Depreciation and amortization 128 134 Net realized and unrealized gains on investments 197 (398) Changes in assets and liabilities: Accrued interest and dividends receivable (141) 100 Investments (34,603) (37,588) Real estate held for sale (625) 285 Real estate held in custody - (1,168) Notes and loans receivable 7 (17) Beneficial interest in charitable trusts 96 (85) Other assets 702 (279) Accounts payable and accrued expenses 79 (9) Trust and other liabilities due to: Life income and gift annuities (9,728) (8,659) Endowment, custodial, and agency accounts 49,288 45,724 Net cash provided by operating activities 4,961 852 Cash flows from investing activities: (57) (49) Proceeds from the disposal of land, building and equipment 11 - Decrease to notes and loans receivable 42 13 Purchase of investment securities (3,489) (4,558) Proceeds from the sale or maturities of investment securities (754) (1,919) INCREASE (DECREASE) IN CASH AND CASH EQUIVALENTS 4,207 (1,067) Cash and cash equivalents, beginning of year 10,951 12,018	Change in net assets Adjustments to reconcile change in net assets to net	\$	(439) \$	2,812
Investments	Depreciation and amortization Net realized and unrealized gains on investments		_	_
Other assets 702 (279) Accounts payable and accrued expenses 79 (9) Trust and other liabilities due to: Life income and gift annuities (9,728) (8,659) Endowment, custodial, and agency accounts 49,288 45,724 Net cash provided by operating activities 4,961 852 Cash flows from investing activities: Net additions to capital assets (57) (49) Proceeds from the disposal of land, building and equipment 11 - Decrease to notes and loans receivable 42 13 Purchase of investment securities (3,489) (4,558) Proceeds from the sale or maturities of investment securities 2,739 2,675 Net cash used in investing activities (754) (1,919) INCREASE (DECREASE) IN CASH AND CASH EQUIVALENTS 4,207 (1,067) Cash and cash equivalents, beginning of year 10,951 12,018	Investments Real estate held for sale Real estate held in custody Notes and loans receivable		(34,603) (625) - 7	(37,588) 285 (1,168) (17)
Net cash provided by operating activities Cash flows from investing activities: Net additions to capital assets Proceeds from the disposal of land, building and equipment Decrease to notes and loans receivable Purchase of investment securities Proceeds from the sale or maturities of investment securities Net cash used in investing activities INCREASE (DECREASE) IN CASH AND CASH EQUIVALENTS Cash and cash equivalents, beginning of year 4,961 852 4,961 852 4,961 852 4,961 852 4,961 852 4,961 852 4,961 852 4,961 852 4,961 852 4,961 852 4,961 852 4,961 852 4,961 852 649 11,919	Other assets Accounts payable and accrued expenses Trust and other liabilities due to: Life income and gift annuities		702 79 (9,728)	(279) (9) (8,659)
Cash flows from investing activities: Net additions to capital assets Proceeds from the disposal of land, building and equipment Decrease to notes and loans receivable Purchase of investment securities Proceeds from the sale or maturities of investment securities Net cash used in investing activities INCREASE (DECREASE) IN CASH AND CASH EQUIVALENTS Cash and cash equivalents, beginning of year (57) (49) (49) (49) (10) (10) (10) (10) (10) (10) (10) (10				
INCREASE (DECREASE) IN CASH AND CASH EQUIVALENTS 4,207 (1,067) Cash and cash equivalents, beginning of year 10,951 12,018	Cash flows from investing activities: Net additions to capital assets Proceeds from the disposal of land, building and equipment Decrease to notes and loans receivable Purchase of investment securities		`11 [´] 42 (3,489)	13 (4,558)
CASH EQUIVALENTS 4,207 (1,067) Cash and cash equivalents, beginning of year 10,951 12,018	Net cash used in investing activities		(754)	(1,919)
	CASH EQUIVALENTS		•	, , ,
		<u> </u>		

Notes to Financial Statements

June 30, 2020

Note A - Summary of Organization and Significant Accounting Policies

The Lutheran Church–Missouri Synod Foundation (the "Foundation") assists individuals and church ministries by raising and managing gifts and assets to support Christ's mission through The Lutheran Church–Missouri Synod (the "Synod") and to accomplish personal and corporate stewardship goals. The Foundation is administered by a Board of Trustees that are elected by the members of the Foundation.

Within the Foundation Organization, trust services, investment services, and gift planning services are provided to the Synod and related agencies and entities. Within customer support, trust services generate trustee fees. Investment services within the Finance Department generate management fees. Gift planning services operate on a partial cost reimbursement basis.

The Foundation carries out its investment management services through various common funds to invest the assets entrusted to the Foundation. A common fund pools the assets of numerous smaller accounts to provide for greater diversification and ease of investment management. Holders of a common fund are called participants. Participants buy and sell units of the common fund asset. In order to determine the price per unit of a common fund, all assets held by the common fund (which can include individual securities or units of other common funds) are valued as of the end of the month (the valuation date). This value is divided by the total number of units held by the participants in the common fund to determine the per unit value. Transactions in the common fund (either purchases or redemptions) are calculated based on the per unit value on the valuation date.

During the valuation process, the common funds accrue income and expenses for the valuation period. The net income to the funds is divided by the total number of units held by participants for the valuation period to establish the income per unit factor. Each participant receives an allocation of the net income determined by multiplying the income per unit factor times the number of units held by the participant of the common fund. Net realized and termination gains in Foundation common funds are also calculated and distributed annually to the participants.

The Foundation maintains a Statement of Investment Policies and Objectives that governs the overall investment policy, objectives, structure, and guidelines for the Foundation's investments. Included in the guidelines are restrictions governing the management of all investments held in separate accounts specifically for the benefit of the Foundation. All investment managers are monitored for adherence to the Statement of Investment Policies and Objectives by the Foundation with the assistance of its investment consultant.

Notes to Financial Statements - Continued

June 30, 2020

Note A - Summary of Organization and Significant Accounting Policies (Continued)

Basis of Accounting and Presentation

The financial statements have been prepared using the accrual basis of accounting. Additionally, the financial statement presentation follows the requirements of Financial Accounting Standards Board Accounting Standards Codification ("FASB ASC") 958-205-05. As such, the Foundation is required to report information regarding its financial position and activities as net assets without donor restrictions or net assets with donor restrictions.

Net Assets Without Donor Restrictions

Net assets available for use in the general operations and not subject to donor (or certain grantor) restrictions. Net assets include revenue from fees, certain investment income and all gifts, grants and contributions not restricted by the donor. At the discretion of the Board, net assets without donor restrictions are available for use in the Foundation's operations.

Net Assets With Donor Restrictions

Net assets subject to donor-imposed restrictions are either temporary or perpetual in nature. Temporary donor-imposed restrictions will be met by events specified by the donor or the passage of time. Perpetual donor-imposed restrictions are indefinite, with the income from the contribution being available for expenditure, as defined by the donor. Donor-imposed restrictions are released when a restriction expires, that is, when the stipulated purpose for which the resource was restricted has been fulfilled.

Donor-restricted contributions are reported as increases in net assets with donor restrictions. When a restriction expires, net assets with donor restrictions are reclassified to net assets without donor restrictions and reported in the statement of activities as net assets released from restrictions. Donor-restricted contributions received and satisfied in the same year are reported as increases in contributions without donor restrictions. Such net assets consist of trusts valued at the present value (discounted at 3.5% and 3.5% at June 30, 2020 and 2019, respectively) of future gifts from irrevocable trusts held by the Foundation which name the Foundation as beneficiary.

Net assets with donor restrictions include the current value of a perpetual trust from which the Foundation is to receive the income in perpetuity. The principal is held in trust by a third party and will never revert to the Foundation.

The perpetual stream of income is viewed by the Foundation as a promise to give by the individual who established the trust and has been recorded at the fair value of the trust at June 30, 2020 and 2019, which closely approximates the net present value of the income stream, in perpetuity. Given the nature of the promise, the Foundation recorded this contribution as net assets with perpetual donor restrictions.

Income received is recorded based on the presence or absence of donor restrictions.

Notes to Financial Statements - Continued

June 30, 2020

Note A - Summary of Organization and Significant Accounting Policies (Continued)

Expenses related to the daily administration and operations of the Foundation are recorded in net assets without donor restrictions. The proceeds from matured trust agreements that are held for the benefit of the Foundation or that are undesignated as to a specific beneficiary are transferred to net assets without donor restrictions. The Foundation also receives gifts and other undesignated income. After providing for operating expenses, the remainder is available for distribution at the direction of the Board of Trustees of the Foundation.

Other Accounting Policies

Cash and Cash Equivalents

For financial statement purposes, the Foundation considers currency, demand deposits, and liquid investments with a maturity of three months or less to be cash equivalents. The Foundation maintains cash balances at various major domestic financial institutions in amounts that at times may exceed federally insured limits. The Foundation has not incurred any losses as a result of the excess balances.

Investments

Investments of the Foundation are held at a custodial bank. Investments include marketable fixed income and equity securities, as well as units in assorted mutual funds and/or commingled investment vehicles. All investments are stated at fair market value as determined by authorized pricing sources for the custodial bank. The custodial bank records transactions involving the Foundation's investments on the date the securities are purchased or sold. Income is accrued as earned and posted as collected by the custodial bank. Realized gains and losses on the sale of investments are the differences between the proceeds received and the cost of the securities sold. Gains and losses, both realized and unrealized, are recognized in the statement of activities for those assets owned by the Foundation.

Real Estate Held

Real estate is initially recorded at its appraised value at the date of the gift. Real estate is carried at the lower of appraised or market value. Real estate can be held for immediate sale, or in custody for longer periods per a managed gift agreement.

Property and Equipment

Property and equipment is carried at cost. Major renewals and betterments over \$5,000 are capitalized, and maintenance and repairs which do not improve or extend the life of the respective assets are charged against operations in the current period.

Notes to Financial Statements - Continued

June 30, 2020

Note A - Summary of Organization and Significant Accounting Policies (Continued)

Other Assets

The Foundation is the owner and beneficiary of certain insurance policies that have been gifted over a number of years. The policies are carried at fair value, which equates to current cash surrender value. The insurance policies are unrestricted gifts to the Foundation. They are accompanied by "letters of request" from the donors who request that the proceeds from the insurance policies go to specific ministries. The "letters of request" are not binding on the Foundation for the purpose of financial reporting. The insurance policies are reflected in the financial statements under other assets (Note E).

Financial Instruments

FASB ASC 825, *Financial Instruments*, requires disclosure of fair value information about financial instruments, whether or not recognized in the statement of financial position, for which it is practicable to estimate fair value. Financial instruments consisting of cash and cash equivalents, accrued interest and dividends receivable, investments, real estate held for sale, notes and loans receivable, real estate held for investment, and accounts payable are reported in the statements of financial position at carrying amounts which approximate fair value. Investments are reported at fair value as determined by authorized pricing sources for the custodial bank.

Functional Expense Allocation

The Foundation allocates expenses on a functional basis among various programs and supporting activities. Expenses that can be identified with a specific program and supporting activities are allocated directly according to their natural expenditure classifications. The nature of the organization precludes the Foundation from incurring significant fundraising expenses.

Certain categories of expenses are attributable to more than one program or supporting function and are allocated on a reasonable basis that is consistently applied. The expenses allocated are human resources, payroll, building services, and insurance. The allocable expenses are allocated based the number of staff members in each department in relation to total staff. Salary expense for executives is allocated based on estimated time and effort.

Trust and Other Liabilities

The trust and other liabilities due to donors and beneficiaries represents the liabilities necessary to meet agreed payments. The trust and other liabilities due to endowment, custodial, and agency accounts represents the liability for gifts received based on the original contribution plus earnings less reductions in the liability necessary to meet agreed payments.

Direct costs associated with the establishment of trust agreements are recognized as an expense of the trust as incurred.

Trustee fees to cover continuing administrative expenses are charged to the trusts and recognized as revenue by the Foundation on a current basis.

Notes to Financial Statements - Continued

June 30, 2020

Note A - Summary of Organization and Significant Accounting Policies (Continued)

Use of Estimates

The preparation of financial statements in conformity with accounting principles generally accepted in the United States of America requires management to make estimates and assumptions that affect the amounts reported in the financial statements and accompanying notes. Actual results could differ from those estimates.

Tax Status

The Foundation follows accounting rules for uncertain tax positions. Those rules require financial statement recognition of the impact of a tax position if a position is more likely than not of being sustained on audit, based on the technical merits of the position. These rules also provide guidance on measurement, recognition, classification, interest and penalties, transition, and disclosure requirements for uncertain tax positions.

Adoption of New Accounting Standard

In June 2018, the FASB issued Accounting Standards Update ("ASU") 2018-08, Not-for-Profit Entities (Topic 948), Clarifying the Scope and the Accounting Guidance for Contributions Received and Contributions Made. The ASU clarified and improved guidance for contributions received and contributions made and provided guidance to the Foundation on how to account for certain exchange transactions. This change is preferable in that it clarifies whether to account for transactions as contributions or as exchange transactions. In addition, it clarifies whether a contribution is conditional. As a result, the change enhances comparability of financial information of not-for-profit entities. The Foundation has evaluated the reporting requirements of ASU 2018-08 and determined that implementation would not result in an adjustment to the prior period financial statements.

In June 2020, the FASB issued ASU 2020-05, *Revenue from Contracts with Customers* (Topic 606) *and Leases* (Topic 842): *Effective Dates for Certain Entities*, permitting private entities that have not yet issued their financial statements as of June 3, 2020, to defer adopting ASU 2014-09, Revenue from Contracts with Customers, for annual reporting periods beginning after December 15, 2019. The Foundation has chosen to adopt and implement ASU 2020-05 for the year ended June 30, 2020, permitting deferral of adoption of ASU 2014-09, Revenue from Contracts with Customers, until June 30, 2021.

Subsequent Events

Management has evaluated all subsequent events and transactions through September 17, 2020.

Notes to Financial Statements - Continued

June 30, 2020

Note B - Investments

The Foundation's investments at fair value were as follows (in thousands):

										Agency		
				Life		Gift				and		
June 30, 2020		Operating	_	Income		Annuity	_	Endowment		Custodial		Total
Common funds of the Foundation LCEF notes Corporate stock	\$	22,413 1 -	\$	139,136 - -	\$	- - -	\$	181,242 2,007	\$	496,847 \$ 4,198	\$	839,638 6,206
Other		4		1,866		18,143		_		67		20,080
		-		1,000	_	10,110	_		-			
	\$	22,418	_\$_	141,002	\$_	18,143	\$	183,249	\$	501,112	\$ <u>_</u>	865,924
				Life		Gift				Agency and		
June 30, 2019		Operating	_	Income		Annuity		Endowment		Custodial		Total
Common funds of the												
Foundation	\$	21,860	\$	147,152	\$	-	\$	177,083	\$	457,368	\$	803,463
LCEF notes		1		-		-		1,967		4,171		6,139
Corporate stock		-		-		-		-		-		-
Other		4		1,827	_	19,323	_	-		13		21,167
	_		_		_		_		_		_	
	\$	21,865	_\$_	148,979	\$_	19,323	\$	179,050	\$	461,552	\$	830,769

Investment income consists of the following (in thousands):

June 30, 2020	Operating	Life Income	Gift Annuity	Endowment		Agency and Custodial		Total
Interest and dividends Capital gains distributed Net realized/unrealized	\$ 531 \$ 318	4,024 \$ 1,481	416 - 903	\$ 3,823 2,711	\$	11,444 8,016	\$	20,238 12,526
losses	(201)	(1,938)		(3,298)	_	(7,112)		(11,646)
	\$\$	3,567 \$	1,319	\$3,236	\$_	12,348	_ \$_	21,118
June 30, 2019	Operating	Life Income	Gift Annuity	Endowment		Agency and Custodial		Total
Interest and dividends Capital gains distributed Net realized/unrealized	\$ 561 \$ 326	4,665 \$ 1,556	508 16	3,105	\$	11,104 7,599	\$	20,678 12,602
losses	398 \$ 1,285 \$	2,485 8,706 \$	839 1,363	2,204 \$ 9,149	 \$	7,637 26,340	- \$	13,563 46,843

Notes to Financial Statements - Continued

June 30, 2020

Note B - Investments (Continued)

The common funds of the Foundation are as follows (in thousands):

		Jun	e 30,
		2020	<u>2019</u>
Cash	\$	10,971	\$ 22,259
Cash Equivalents		5,667	3,546
Corporate Bonds		38,795	31,013
Foreign Issues		7,598	7,544
Domestic Common Stocks		80,812	77,375
Foreign Stocks		3,945	4,045
Commingled Funds		<u>691,850</u>	<u>657,681</u>
	\$_	839,638	\$ <u>803,463</u>

The Foundation's assets are invested primarily in four asset classes, called Preference Funds. These funds are managed by 16 professional fund managers, with asset-class specific strategies. These Preference funds are included in the Foundation's Standard and Trust Funds, shown in the following schedule.

6/30/2020

(in thousands)

,,	Domestic Equity	 ernational Equity		gh Yield Bonds		Core Bonds	Other Investments		Р	ash and ending Trades		Total common Funds		
SF Fixed Income	\$ -	\$ -	\$	23,560	\$	92,107	\$	-	\$	(142)	\$	115,525		
SF Equity	102,233	84,434		-		-		-		8,000		194,667		
SF Conservative Balanced	2,787	2,282		2,938		11,618		-		415		20,040		
SF Moderate Balanced	34,147	28,229		11,872		47,241		-		1,716		123,205		
SF Aggressive Balanced	83,816	68,879		9,503		38,882		-		5,054		206,134		
TF Income Short	-	-		196		1,727		-		(15)		1,908		
TF Income Intermediate	449	365		2,330		2,019		-		(38)		5,125		
TF Income Long	443	360		3,599		743		-		54		5,199		
TF Total Return Short	1,158	956		3,287		7,358		-		(635)		12,124		
TF Total Return Intermediate	11,297	9,300		7,779		11,408		-		(7)		39,777		
TF Total Return Long	23,495	19,416		11,959		5,850		-	236			60,956		
Pooled Trust 1	-	-		171		668		-		(6)		833		
Pooled Trust 2	-	-		497		1,940		-		(14)		2,423		
Pooled Trust 3	664	548		764		395		-		90		2,461		
Individual Accounts-DEQ	20,699	-		-		-		-		(1,452)		19,247		
Individual Accounts-IEQ	-	4,178		-		-		-		(787)		3,391		
Individual Accounts-HY	-	-		4,964		-		-		(341)		4,623		
Individual Accounts-CORE		 -				11,272		-		(282)		10,990		
Total Preference Funds	281,188	 218,947	_	83,419		233,228		-	_	11,846		828,628		
Thrivent Funds	-	-		-		-		9,407		465		9,872		
Managed Portfolio		-		-		-		1,138		-		1,138		
Total Other Funds	-	-		-		-		10,545	465			11,010		
TOTAL COMMON FUNDS	\$ 281,188	\$ 218,947	\$	\$ 83,419 \$ 3		\$ 233,228		\$ 233,228 \$ 10,545		10,545	45 \$ 12,311		\$	839,638

Notes to Financial Statements - Continued

June 30, 2020

Note B - Investments (Continued)

6/30/2019 (in thousands)

	Domestic Equity	International Equity	High Yield Bonds	Core Bonds	Other Investments	Cash and Pending Trades	Total Common Funds
SF Fixed Income	\$ -	\$ -	\$ 21,850	\$ 89,620	\$ -	\$ 2,347	\$ 113,817
SF Equity	105,046	86,678				3,225	194,949
SF Conservative Balanced	2,867	2,332	3,119	12,788	-	(794)	20,312
SF Moderate Balanced	23,322	19,110	8,482	34,779	-	8,749	94,442
SF Aggressive Balanced	74,752	61,093	9,048	37,087	-	8,902	190,882
TF Income Short	-	-	445	4,107	-	34	4,586
TF Income Intermediate	507	409	2,748	2,517	-	15	6,196
TF Income Long	436	352	3,666	805	-	23	5,282
TF Total Return Short	1,130	926	3,280	7,718	-	(104)	12,950
TF Total Return Intermediate	10,774	8,854	7,844	12,051	-	(105)	39,418
TF Total Return Long	24,367	20,129	12,595	6,491	-	770	64,352
Pooled Trust 1	-	-	172	701	-	6	879
Pooled Trust 2	-	-	470	1,950	-	(1)	2,419
Pooled Trust 3	688	568	813	449	-	16	2,534
Individual Accounts-DEQ	18,462	-	-	-	-	104	18,566
Individual Accounts-IEQ	-	3,204	-	-	-	22	3,226
Individual Accounts-HY	-	-	5,171	-	-	41	5,212
Individual Accounts-CORE				13,030		95	13,125
Total Preference Funds	262,351	203,655	79,703	224,093		23,345	793,147
Thrivent Funds	-	-	-	-	9,108	50	9,158
Managed Portfolio					1,158		1,158
Total Other Funds					10,266	50	10,316
TOTAL COMMON FUNDS	262,351	203,655	79,703	224,093	10,266	23,395	803,463

Notes to Financial Statements - Continued

June 30, 2020

Note C - Land, Building, and Equipment

Depreciation and amortization included in operating expenses was computed under the methods previously described and amounted to \$127,000 and \$134,000 for the years ended June 30, 2020 and 2019, respectively.

Land, building and equipment consists of the following at June 30: (in thousands):

	<u>2</u>	<u>020</u>	<u>2019</u>		
Land Building and improvements Office equipment Computer equipment Automobiles	\$ 	140 2,201 56 343 211	\$	140 2,179 56 343 212	
Less accumulated depreciation and amortization Total	 \$	2,951 1,826 1,125	_ \$_	2,930 1,723 1,207	

Note D - Beneficial Interest in Charitable Trusts

The Foundation is a named beneficiary of an irrevocable perpetual trust valued at \$1,170,000 and \$1,266,000 as of June 30, 2020 and 2019, respectively. This account is held by the Foundation and is included in net assets with donor restrictions by the Foundation.

Note E - Other Assets

Other assets consist of the following at:

Ç		Jun	e 30,	
(In Thousands)		2020		2019
Insurance policies at cash surrender value Prepaid insurance	\$	7,384 168	\$	8,124 146
Other assets Accounts receivable	_	23 74		21 59
Total	\$_	7,649	\$	8,350

Notes to Financial Statements - Continued

June 30, 2020

Note F - Trust and Other Liabilities

Trusts and other instruments are established by donors, beneficiaries, and related entities for the benefit of the Foundation, the Synod, related agencies, and donors. By donor or depositor type, trust and other liabilities represent the following:

Donors and Beneficiaries

These accounts are comprised of trusts and gift annuities.

The Foundation is the issuer of gift annuity agreements under which the Foundation, in exchange for a transfer of cash or other property, is obligated to pay an annuity to one or two individuals (annuitants) for their remaining lives. The Foundation recognizes the assets transferred upon issuance of the gift annuity at their fair value. The contribution is decreased by a fixed dollar amount paid to the annuitant(s) throughout their lifetime and increased annually by earnings at a fixed rate of return based on the account balance. When the agreement terminates the account balance is distributed to ministry.

Trust accounts receive gifts of cash, securities, and real estate where the income earned is to be paid to the donor or a designee(s). At the death of the donor or successor(s), the remaining liability is paid in accordance with the trust agreement.

Endowment

This account receives endowment gifts that are held by the Foundation primarily for other ministries of the Synod. Income is distributed to beneficiaries in accordance with donor instructions.

Custodial and Agency

These agency and custodial accounts are held by the Foundation for other ministries and organizations of the Synod. Refer to Note L for additional information on the entities with amounts held by the Foundation.

Notes to Financial Statements - Continued

June 30, 2020

Note F - Trust and Other Liabilities (Continued)

The details of activity in these donor trust and other liabilities for the year ended June 30, 2020, are as follows (in thousands):

		Life		Gift								
		Income		Annuity		Endowment	(Custodial		Agency		
	_	Fund	_	Fund		Fund	_	Fund	_	Fund	_	Total
ADDITIONS AND												
REALIZED REVENUES:												
New agreements/deposits	\$	5,426	\$	2,117	\$	10,634	\$	69,562	\$	10,306	\$	98,045
Interest and dividends		4,024		1,724		3,823		11,434		26		21,031
Capital gains		1,481		-		2,710		8,012		5		12,208
Other	_	449	_	175	_	45	_	-	_	1_	_	670
Total support and revenues	_	11,380	_	4,016	_	17,212	_	89,008	_	10,338	_	131,954
LESS: DISTRIBUTIONS AND EXPENSES												
Distributions		15,545		4,196		8,797		35,781		8,929		73,248
Operating expenses		2,373		1,560		1,811		1,580	_	603		7,927
Total distributions and expenses		17,918		5,756		10,608		37,361		9,532		81,175
Revenues over (under) expenses		(6,538)		(1,740)	_	6,604		51,647	_	806		50,779
Change in value of deferred gifts Net realized/unrealized gains		(412)		(2) 902		640		-		-		226
(losses)		(1,938)	_		_	(3,298)	_	(7,025)	_	(86)	_	(11,445)
Net additions (deductions)		(8,888)		(840)		3,946		44,622		720		39,560
TOTAL LIABILITY JUNE 30, 2019		147,583		19,212		155,258		469,175		737		791,965
TOTAL LIABILITY JUNE 30, 2020	\$	138,695	\$	18,372	\$	159,204	\$	513,797	\$	1,457	\$	831,525

The details of activity in these donor trust and other liabilities for the year ended June 30, 2019, are as follows (in thousands):

	Life		Gift								
	Income		Annuity		Endowment		Custodial		Agency		
	 Fund	_	Fund		Fund	_	Fund	_	Fund	_	Total
ADDITIONS AND											
REALIZED REVENUES:											
New agreements/deposits	\$ 5,250	\$	1,507	\$	18,373	\$	36,580	\$	11,612	\$	73,322
Interest and dividends	4,665		1,883		3,840		11,091		32		21,511
Capital gains	1,556		16		3,105		7,594		5		12,276
Other	 42	_	128	_	43	_	-		3	_	216
Total support and revenues	 11,513	_	3,534	_	25,361	_	55,265	_	11,652	_	107,325
LESS: DISTRIBUTIONS											
AND EXPENSES											
Distributions	16,778		6,183		10,257		29,579		12,188		74,985
Operating expenses	2,540		1,882		1,677		1,501		851		8,451
Total distributions and expenses	 19,318		8,065		11,934		31,080		13,039		83,436
Revenues over (under) expenses	 (7,805)	_	(4,531)	_	13,427		24,185		(1,387)		23,889
Change in value of deferred gifts	2,485		839		2,204		7,596		41		13,165
Net realized/unrealized gains			39								
(losses)	314				(342)		-		-		11
Net additions (deductions)	 (5,006)	_	(3,653)	_	15,289		31,781		(1,346)		37,065
TOTAL LIABILITY JUNE 30, 2018	152,589		22,865		139,969		437,394		2,083		754,900
TOTAL LIABILITY JUNE 30, 2019	\$ 147,583	\$	19,212	\$	155,258	\$	469,175	\$	737	\$	791,965

Notes to Financial Statements - Continued

June 30, 2020

Note G - Gift Annuities

The Foundation maintains a segregated gift annuity reserve fund (the "Gift Annuity Fund") consisting of assets set aside for the payment of annuity obligations to annuitants under charitable gift annuity agreements issued by the Foundation. Each year, the Gift Annuity Fund recognizes new agreements and deposits, the net gains or losses on gift values based on the investment income and market appreciation of invested assets, distributions to annuitants, releases of gift annuities and trustee fees to cover continuing investment, and administrative expenses of the Gift Annuity Fund.

Investments

Except for cash values of certain insurance policies of which the Foundation is both the owner and beneficiary and which have been designated by the Foundation as being held as part of the Gift Annuity Fund, the investments of the Gift Annuity Fund are mutual funds and are held at a custodial bank. All investments are stated at fair market value as determined by authorized pricing sources for the custodial bank based on quoted market prices. The custodial bank records transactions involving the Gift Annuity Fund's investments on the date the securities are purchased or sold. Income is accrued as earned and posted as collected by the custodial bank. Realized gains and losses on the sale of investments are the differences between the proceeds received and the cost of the securities sold. Gains and losses, both realized and unrealized, are recognized as changes in liability of the Gift Annuity Fund.

Restrictions on Assets

In accordance with the laws of California, the Gift Annuity Fund is required to maintain a reserve within investments sufficient enough to make payments to all outstanding annuitants residing in California. This reserve is equal to or greater than the reserve required by state law in California. In addition, although not required by law, separate investments are maintained for all outstanding annuitants in the state of Washington. The reserves held are sufficient to make payments to all annuitants.

Gift Annuity Liability to Donors

Liabilities for annuity obligations represent the actuarial present value of annuity payments that are expected to be paid to donors over the life of the annuity. These amounts are reviewed periodically by an actuary to determine their overall adequacy. Liabilities for future payments to donor-specified individuals are recorded using published actuarial life expectancies and interest rates credited to the individual accounts. These rates range from 3.25% to 6.5% for each of the years ended June 30, 2020 and 2019. At June 30, 2020 and 2019, the gift annuity liability to donors totaled \$20,525,720 and \$21,083,440, respectively.

Notes to Financial Statements - Continued

June 30, 2020

Note G - Gift Annuities (Continued)

The following is a summary of total assets in excess of accounts payable and accrued expenses and the annuity liability to donors at June 30, 2020:

Total Assets	\$ 25,666,403
Less: Accounts payable and accrued expenses	(15,485)
Annuity liability to donors	(20,525,720)
Excess of Assets	\$ 5,125,198

The following is a summary of total assets in excess of accounts payable and accrued expenses and the annuity liability to donors at June 30, 2019:

Total Assets	\$ 26,421,522
Less: Accounts payable and accrued expenses	(16,203)
Annuity liability to donors	(21,083,440)
Excess of Assets	\$ 5,321,879

Note H - Net Assets

Net assets with donor restrictions were restricted for the following at June 30:

(In Thousands)	<u>2020</u>	<u>2019</u>
Timing Restriction Life income	\$ 2,710	\$ 2,901
Endowment Total net assets with timing restrictions Purpose Restriction	 2,556 5,266	 3,018 5,919
Endowment	 1,637	 1,800
Total net assets with donor restrictions, temporary	\$ 6,903	\$ 7,719
Net assets subject to spending and distribution policy Endowments to be held in perpetuity Beneficial interest in trust	 13,035 1,170	 12,799 1,266
Total net assets with donor restrictions	\$ 21,108	\$ 21,784

Notes to Financial Statements - Continued

June 30, 2020

Note H - Net Assets (Continued)

Net assets released for the years ended June 30 for:

(In Thousands)	<u>2020</u>				
Life income Endowment Non-Foundation managed	\$ 200 72 -	\$	457 97 -		
Total net assets released	\$ 272	\$	554		

Net assets without donor restrictions that were board designated at June 30 include:

(In Thousands)	<u>2020</u>			<u>2019</u>
Endowments	\$	11,885	\$	12,260
Gifted insurance policies		7,044		6,874
Gift annuity split interest agreements		516		514
Donor advised funds		14,792		14,495
Total Foundation designated net assets	\$	34,237	\$	34,143

Note I - Liquidity and Availability of Resources

Financial assets available for general expenditure, that is, without donor or management restrictions limiting their use, within one year of the statement of financial position date, comprise the following:

(In Thousands)		<u>2020</u>	<u>2019</u>
Cash and cash equivalents	\$	1,578	\$ 1,542
Other assets		77	62
Operating investments		6,156	5,881
Distributions from assets held under split-interest agreements		250	250
Distributions from beneficial interest in assets held by others		49	49
Endowment spending-rate distributions and appropriations	_	125	 125
Total net assets released	\$_	8,235	\$ 7,909

Our board designated fund of \$5,400,000 is subject to an annual spending rate of 4.5 percent as determined by the Foundation's Board of Trustees. Although we do not intend to spend from this board-designated fund, these amounts can be made available if necessary.

The Foundation has a credit line of \$1,500,000 with the Lutheran Church Extension Fund. Although, the credit line has never been used, and the intention is not to use the available credit, these funds can be made available if necessary.

Notes to Financial Statements - Continued

June 30, 2020

Note J - Intentions to Give

At June 30, 2020 and 2019, the Foundation is a named beneficiary of revocable deferred gifts totaling \$2,240,000 and \$2,223,000, respectively. In accordance with the trust agreements, the donor has retained the option to change the named beneficiary. Therefore, no amounts have been recognized within these financial statements for the potential future benefits.

Note K - Risks and Uncertainties

Credit Risks

The Foundation invests in various investment securities. Investment securities are exposed to risks such as interest rate, market, and credit risks. Due to the level of risk associated with certain investment securities, it is at least reasonably possible that changes in the values of investment securities will occur in the near term and that such changes could materially affect the amounts reported in the statement of financial position.

Global Pandemic

The Foundation's financial performance, estimates, contracts and operations in the next 12 months may be affected by the ongoing outbreak of COVID-19, which was declared a global pandemic by the World Health Organization in March of 2020. The full extent and duration of the impact of COVID-19 on the Foundation's operations and financial performance is currently unknown and depends on uncertain and unpredictable developments.

Note L - Pension Expense

The Foundation participates in the worker benefit plans of the Synod. Substantially all full—time employees are covered by these plans. The Foundation contributes a fixed percentage of each participant's salary to defined benefit plans known as Concordia Retirement Plan and the Concordia Disability and Survivorship Plan. Retirement program expense was \$414,000 and \$384,000, and disability program expense was \$97,000 and \$89,000 for the years ended June 30, 2020 and 2019, respectively.

Note M - Related Party Transactions

Funds Held for Related Entities

The Foundation provides investment services to various Synodical entities. Included in the trust and other liabilities of the Foundation are the following (in thousands):

	June 30,			
		2020		2019
Lutheran Church Extension Fund The Lutheran Church–Missouri Synod	\$	1,386 62,982	\$	1,382 42,844
Colleges and seminaries Districts, auxiliaries, related service organizations,		238,602		232,166
congregations, and other		209,949	_	192,068
	\$ _	512,919	\$_	468,460

Notes to Financial Statements - Continued

June 30, 2020

Note N - Fair Value Measurements

The Foundation follows FASB ASC 820-10, Fair Value Measurements and Disclosures, which establishes a framework for measuring fair value and expands disclosures about fair value measurements.

FASB ASC 820-10 defines fair value as the price that would be received to sell an asset or transfer a liability in an orderly transaction between market participants at the measurement date. The standard also establishes a fair value hierarchy used to disclose the measurement of fair value based on levels of observable or unobservable inputs.

Level 1

Observable inputs that are derived from quoted prices (unadjusted) for identical assets or liabilities in an active market.

Level 2

Observable inputs based on quoted prices in non-active markets or in active markets for similar assets or liabilities. Inputs other than quoted prices that are observable, or inputs that are not directly observable, but are corroborated by observable market data.

Level 3

Unobservable inputs that are supported by little or no market activity and that are significant to the fair value of the assets or liabilities and reflect substantial management judgement or estimation utilizing available market data. Level 3 is comprised of real estate and LCEF notes.

Following is a description of the valuation methodologies used for assets and liabilities measured at fair value. There have been no changes in the methodologies used at June 30, 2020 and 2019.

Mutual Funds: Valued at the daily closing price as reported by the fund. Mutual funds held by the Foundation are open-end mutual funds that are registered with the U.S. Securities and Exchange Commission. These funds are required to publish their daily net asset value and to transact at that price.

Domestic Common Stocks, Foreign Stocks: Valued at the closing price reported on the active market on which the individual securities are traded.

Notes to Financial Statements - Continued June 30, 2020

Note N - Fair Value Measurements (Continued)

Corporate Issues, Foreign Issues, Convertible Bonds, Municipal Bonds, Mortgage Pass Through Securities, Collateralized Mortgage Obligations: Valued using pricing models maximizing the use of observable inputs for similar securities. This includes basing value on yields currently available on comparable securities of issuers with similar credit ratings. When quoted prices are not available on identical or similar bonds, the securities are submitted for brokers to obtain quotes. As part of the pricing process, the appropriateness of each quote (i.e., as to whether the quote is based on observable market transactions or not) is assessed to determine the most appropriate estimate of fair value. Lastly, securities are priced using internal cash flow modeling techniques. These valuation methodologies commonly use the following inputs: reported trades, bids, offers, issuer spreads, benchmark yields, estimated prepayment speeds, and/or estimated cash flows.

Commingled Funds: Valued using the net asset value (NAV) per share, or its equivalent, as a practical expedient for fair value.

Real Estate: Valued using current appraised values and other market data for similar properties.

LCEF Notes: Valued using deposited account balances.

The Board of Trustees and their related committees, along with Management, determines the fair value measurement valuation policies and procedures, including those for Level 3 recurring and nonrecurring measurements. The Board of Trustees assesses and approves these policies and procedures. At least annually, the Board of Trustees: (1) determines if the current valuation techniques used in fair value measurements are still appropriate and (2) evaluates and adjusts the unobservable inputs used in the fair value measurements based on current market conditions and third-party information.

Notes to Financial Statements - Continued

June 30, 2020

Note N - Fair Value Measurements (Continued)

The Foundation recognizes transfers between levels in the fair value hierarchy at the end of the reporting period.

Fair values of assets measured on a recurring basis at June 30, 2020, are as follows (in thousands):

		Fair Value		Quoted Prices In Active Markets for Identical Assets (Level 1)	_	Significant Other Observable Inputs (Level 2)	<u>-</u>	Significant Unobservable Inputs (Level 3)
Other assets Beneficial interest in charitable trusts	\$	1,170	\$	_	\$	1,170	\$	_
Real estate held	Ψ	6,857	Ψ	-	Ψ	-	Ψ	6,857
Total other assets	\$	8,027	\$	-	\$	1,170	\$	6,857
Investments								
Common funds								
Cash equivalents	\$	5,667	\$	-	\$	5,667	\$	-
Corporate issues		38,795		-		38,795		-
Foreign issues		7,598		-		7,598		-
Domestic common stocks		80,812		80,812		-		-
Foreign stocks		3,945		3,945	_		_	-
Total common funds		136,817		84,757	_	52,060	_	<u>-</u>
Other investments								
Domestic common stocks		-		-		-		-
LCEF notes		6,206		-		-		6,206
Mutual funds-equity		10,532		-		10,532		· -
Mutual funds-fixed income		9,128		-		9,128		-
Mutual funds-tax exempt		7		-		7		-
Exchange traded funds-equity		-		-		-		-
Other		413		-		-		413
Total other investments		26,286	•	-	_	19,667	-	6,619
Total other assets and investments		•			_	,	_	•
required to be disclosed in the								
fair value hierarchy		163,103	\$	84,757	\$	71,727	\$	6,619
Common funds cash		10,971	٠.		· =	<u> </u>	· =	-,-
Commingled funds		691,850						
Total other assets and investments	\$	873,951						
Beneficial interest in charitable trusts	\$	1 170						
	Ф	1,170						
Real estate held for sale		1,028						
Real estate held in custody		5,829						
Investments	_	865,924						
Total	\$	873,951						

Notes to Financial Statements - Continued

June 30, 2020

Note N - Fair Value Measurements (Continued)

Changes in assets measured on a recurring basis using significant unobservable inputs (Level 3 inputs) (in thousands):

Level 3 inputs by category	 Real Estate	 LCEF	_	Other	. <u> </u>	Total
June 30, 2019	\$ 6,232	\$ 6,139	\$	210	\$	12,581
Additions	1,723	67		951		2,741
Change in value	-	-		(701)		(701)
Sales or pay down of principal	(1,098)	-		(47)		(1,145)
June 30, 2020	\$ 6,857	\$ 6,206	\$	413	\$	13,476

Fair values of assets measured on a recurring basis at June 30, 2019, are as follows (in thousands):

		Fair Value		Quoted Prices In Active Markets for Identical Assets (Level 1)	_	Significant Other Observable Inputs (Level 2)	-	Significant Unobservable Inputs (Level 3)
Other assets Beneficial interest in charitable trusts	æ	1 266	\$		\$	1,266	\$	
Real estate held	\$	1,266 6,232	Ф	-	Ф	1,200	Ф	6,232
Total other assets	\$	7,498	\$	-	\$	1,266	\$	6,232
Investments								
Common funds								
Cash equivalents	\$	3,546	\$	-	\$	3,546	\$	-
Corporate issues		31,013		-		31,013		-
Foreign issues		7,544		-		7,544		-
Domestic common stocks		77,375		77,375		-		-
Foreign stocks		4,045		4,045		-		-
Total common funds		123,523		81,420		42,103		-
Other investments		_					_	_
Domestic common stocks		=		-		=		=
LCEF notes		6,139		_		_		6,139
Mutual funds-equity		10,775		-		10,775		-
Mutual funds-fixed income		10,169		_		10,169		-
Mutual funds-tax exempt		11		-		11		-
Exchange traded funds-equity		2		2		-		-
Other		210		<u> </u>	_	-	_	210
Total other investments		27,306		2		20,955		6,349
Total other assets and investments					_			
required to be disclosed in the								
fair value hierarchy		158,327	\$	81,422	\$_	64,324	\$	12,581
Common funds cash		22,259			_		_	
Commingled funds		657,681						
Total other assets and investments	\$	838,267						
Beneficial interest in charitable trusts	\$	1,266						
Real estate held for sale		403						
Real estate held in custody		5,829						
Investments		830,769						
Total	\$	838,267						

Notes to Financial Statements - Continued

June 30, 2020

Note N - Fair Value Measurements (Continued)

Changes in assets measured on a recurring basis using significant unobservable inputs (Level 3 inputs) (in thousands):

Level 3 inputs by category	<u>_</u> F	teal Estate	 LCEF	 Other	_	Total
June 30, 2018 Additions	\$	5,349 1,216	\$ 5,877 2,208	\$ 245 252	\$	11,471 3,676
Change in value		-	-	-		-
Sales or pay down of principal		(333)	(1,946)	(287)		(2,566)
June 30, 2019	\$	6,232	\$ 6,139	\$ 210	\$	12,581

The following tables summarize investments measured at fair value based on NAV per share as of June 30:

	2020									
Investment Name	Fair Value	Unfunded Commitments	Redemption Frequency	Redemption Notice Period						
Commingled funds	\$ 691,850	-	Daily to Monthly	Daily						
		20								
		Unfunded	Redemption	Redemption						
Investment Name	Fair Value	Commitments	Frequency	Notice Period						
Commingled funds	\$ 657,681	-	Daily to Monthly	Daily						

Note O - Endowments

The Foundation's endowments include both donor-restricted and board designated endowments. As required by accounting principles generally accepted in the United States of America, net assets associated with endowment funds, including funds designated by the Board of Trustees, are classified and reported based on the existence or absence of donor-imposed restrictions.

Net Asset Classifications and Interpretation of Relevant Law

The Foundation is governed subject to its By-Laws. The Board of Trustees of the Foundation has interpreted the relevant Missouri state law as requiring the preservation of the fair value of the original gift as of the gift date of the donor-restricted endowment funds, absent explicit donor stipulations to the contrary. As a result of this interpretation, the Foundation classifies as net assets with perpetual donor restrictions at (a) the original value of gifts donated to the permanent endowment, (b) the original value of subsequent gifts to the permanent endowment, and (c) accumulations to the permanent endowment made in accordance with the direction of the applicable donor gift instrument at the time the accumulation is added to the fund.

Notes to Financial Statements - Continued June 30, 2020

Note O - Endowments (Continued)

Endowment Investment and Spending Policies

The Foundation has adopted investment and spending policies for endowment assets that attempt to provide a stable stream of funding to programs supported by its endowment while seeking to maintain the purchasing power of the endowment account. The Foundation's spending and investment policies work together to achieve this stated objective. The Foundation's established investment objectives are (a) to preserve the purchasing power of the endowment assets and the related revenue stream over time, (b) to manage the endowment assets in a single investment pool with equities being the dominant asset class, (c) to employ multiple funds to gain the diversification benefits of different asset classes, and (d) to earn an average annual real total return, after inflation and expenses, of at least 4.00% per year.

Change in Endowment Net Asset (in thousands):

<u>June 30, 2020</u>	Re	Without Donor estrictions	 /ith Donor	 Total
Endowment net assets, beginning of year	\$	12,260	\$ 17,617	\$ 29,877
Interest and dividends, net of investment				
expenses		432	621	1,053
Net appreciation (depreciation)		(214)	(318)	(532)
Contributions		9	236	245
Amounts appropriated for expenditure		(602)	 (928)	 (1,530)
Change in endowment net assets		(375)	 389	(764)
Endowment net assets, end of year	\$	11,885	\$ 17,228	\$ 29,113

Change in Endowment Net Asset (in thousands):

June 30, 2019	R	Without Donor estrictions	With Donor Restrictions	Total
Endowment net assets, beginning of year	\$	12,266	\$ 17,276	\$ 29,542
Interest and dividends, net of investment				
expenses		499	711	1,210
Net appreciation (depreciation)		166	544	710
Contributions		41	18	59
Amounts appropriated for expenditure		(712)	 (932)	 (1,644)
Change in endowment net assets		(6)	341	335
Endowment net assets, end of year	\$	12,260	\$ 17,617	\$ 29,877

Notes to Financial Statements - Continued June 30, 2020

Note O - Endowments (Continued)

Endowment Asset Composition by Type of Fund as of June 30, 2020 and 2019 (in thousands):

<u>June 30, 2020</u>		Without Donor estrictions		With Donor Restrictions	Total		
Board-designated endowment funds Donor-restricted endowment funds Original donor-restricted gift amount and amounts required to	\$	11,885	\$	-	\$	11,885	
be maintained in perpetuity by donor		-		14,922		14,922	
Accumulated investment earnings		-		2,306		2,306	
Endowment net assets, end of year	\$	11,885	\$ <u></u>	17,228	\$ <u></u>	29,113	
		Without					
		Donor		With Donor			
June 30, 2019	_R	estrictions		Restrictions		Total	
Board-designated endowment funds Donor-restricted endowment funds Original donor-restricted gift amount and amounts required to	\$	12,260	\$	-	\$	12,260	
be maintained in perpetuity by donor		_		13,609		13,609	
Accumulated investment earnings		-		4,008		4,008	
Endowment net assets, end of year	\$	12,260	\$	17,617	\$	29,877	