## Automation Readiness:

How ready are you to own the post-digital ecommerce age?



□ Give your company a score from 1 to 5 for each area.

We sometimes

- □ Define which areas you'd like to improve over the next 12 and 36 months.
- □ Eliminate the blockers and implement the enablers that will help you achieve your improvement goals.

Frequently work



## **TRANSITIONING**

We often work this



## **MATURE**

Working this way is second nature

| post-digital ecommerce age?  |                             | We almost never<br>work this way   | We sometimes<br>work this way | We often work this<br>way but not always   | Frequently work<br>this way | Working this way is second nature   |
|------------------------------|-----------------------------|--|-------------------------------|--|-----------------------------|---|
|                              | Strategic guidance          | Leadership does not provide explicit strategic guidance for automation                             | 2                             | There is some strategic guidance for automation but limited to core business processes | 4                           | Leadership provides strategic innovation guidance at important meetings and everybody knows it          |
| Leadership<br>Support        | Prioritization              | Resources for automation are on an ad-hoc project basis  | 2                             | Resources for automation are available, but they are not substantial and not protected | 4                           | Resources for innovation are institutionalized with at least 50% of their time dedication to automation |
|                              | Resource allocation         | Leadership does not provide explicit strategic guidance for innovation                             | 2                             | We make investments innovating some business processes but its largely opportunistic   | 4                           | Leadership is eager to invest in business process automation to foster innovation across teams          |
|                              | Legitimacy<br>of effort     | Automation initiatives are skunk works done without IT/Business systems team knowledge             | 2                             | Automation initiatives are owned by IT/ Business Systems with budget allocated         | 4                           | Automation initiatives are company-wide with every department allocated budget to innovation            |
| Organizational<br>Commitment | Cross-functional commitment | Business process automation teams are limited in scope to their own departments                    | 2                             | Automation teams include representation from multiple teams but there are conflicts    | 4                           | Policies and clarity of ownership make it easy for automation teams to collaborate as equals            |
|                              | Alignment to business goals | Automation teams do not tie initiatives to larger business goals vs. solving immediate pain points | 2                             | Automation initiatives must tie to business goals but little to no tracking of impact  | 4                           | Automation initiatives clearly tie to one or more business goals with reportable metrics                |
| Automation-First<br>Adoption | Automation tools            | We largely rely on native integrations to help automation parts of business processes              | 2                             | We largely rely on native integrations to help automation parts of business processes  | 4                           | We use a holistic automation platform that enables us to automate common and custom processes           |
|                              | Automation skills           | We don't hire for process automation skills and don't develop them in-house                        | 2                             | We hire for in-house technical developers to build automations                         | 4                           | We hire technical and develop non-<br>technical staff to support process<br>automation company-wide     |
|                              | Business process evolution  | Our business processes are not well defined or broadly understood                                  | 2                             | Our business processes are not well defined or broadly understood                      | 4                           | Our business processes are well defined and our business goals clear                                    |