



# Building a Business Case

Post-Digital Ecommerce Summit



# **Building a Business Case**



- **2** Identify pipeline for business processes automation
- **3** Determine ROI of automation and alignment to business goals
- 4 Prioritize based on complexity, readiness to execute and payback



# Articulate the Business Outcomes

### Example Expected Business Outcomes



### **Financial**

- Reduce order processing costs by 50%
- Return 40 headcount hours back to the business
- Revenue growth
- Refunds reduced by 10%

#### Measures:

- FTE's involved in order processes
- Time to process an order

### **Process**

- Increase number of orders processed per hour by 40%
- Reduce order errors by 90%

#### Measures:

- Time to process an order
- Number of rejected orders by fulfilment
- Percentage of orders with errors

### People

- Reduce order processing costs by 50%
- Return 40 headcount hours back to the business
- Revenue growth
- Refunds reduced by 10%

#### Measures:

- FTE's involved in order processes
- Time to process an order

#### Customer

- Increase 5-start reviews by 40%
- Increase repeat orders by 60%
- Reduce customer support tickets by 20%

#### Measures:

- Positive reviews
- Repeat orders
- Customer ticket volume



# Identify candidate pipeline for business processes automation

2

3

Map out your ecommerce processes & list all applications

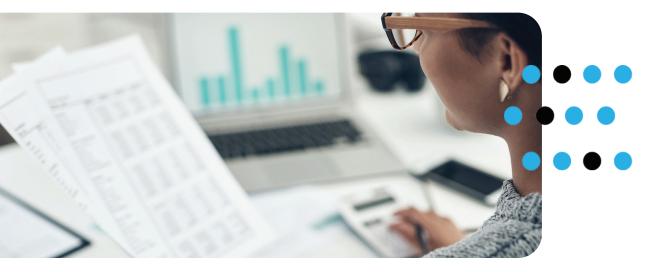
Identify bottlenecks and slow downs, human intervention, resource intensive tasks

Identify the critical data that must be 100% accurate and timely



## **Example Tech Landscape**



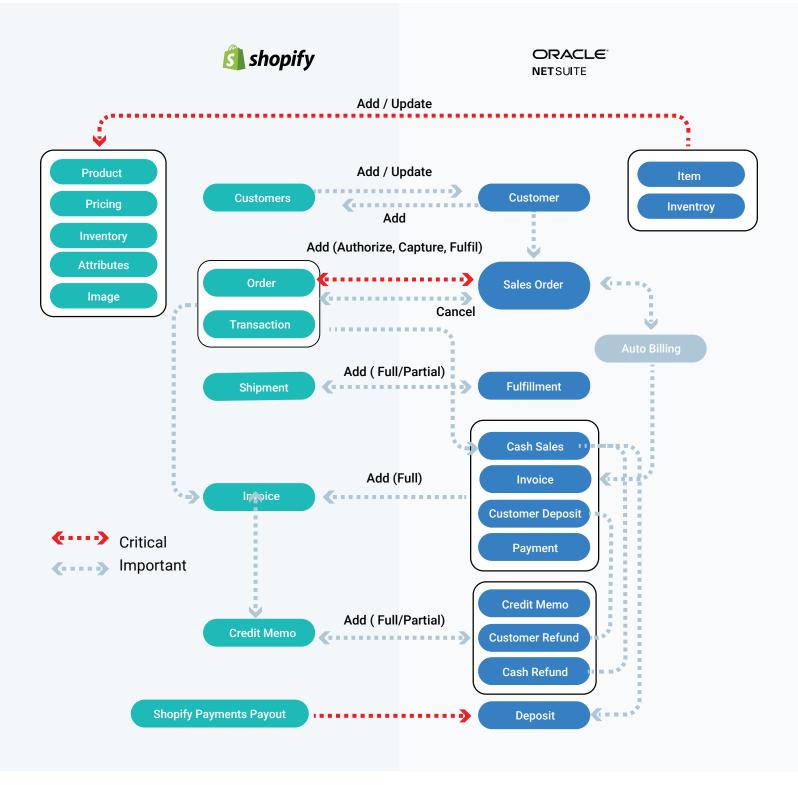


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## **Example Map of Integration Flows**

Create a detailed diagram like this of all data flows and color code to identify critical flows where you have bottlenecks today



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## Calculate Cost of Current Process

### Cost of Current Process

### **Financial**

- Lost hours to the business
- Cost of refunds due to errors

### People

#### Labor costs

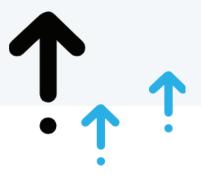
Current time (total hours) spent
performing process x hourly labor costs

### Customer

- Number of refunds due to errors
- Orders canceled due to processing delays
- Lost business from bad reviews

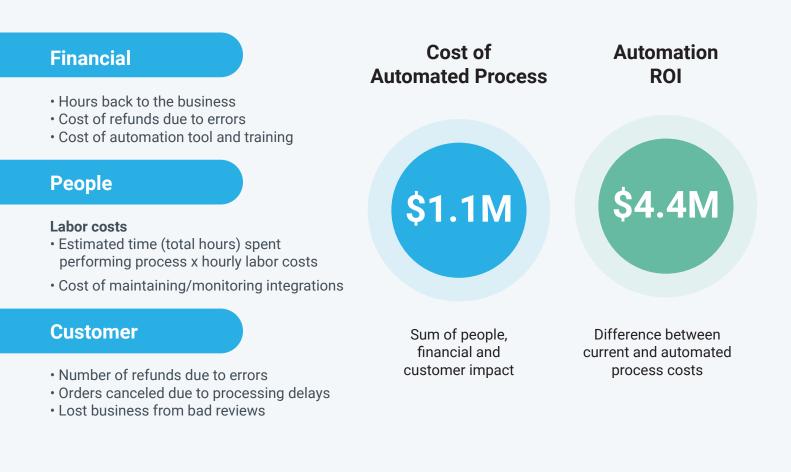
\$5.4M

Sum of people, financial and customer impact





## Calculate Cost of Automated Process





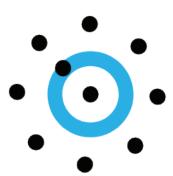


### **Map Complexity** and Business Value

**Business Value** 

Low High	Process is well defined and relatively simple. ROI high with fast time to value	Process is well defined and moderately complex. ROI high with reasonable time to value	Process is well defined but highly complex. ROI high but potential long time to value
	Simple process to automate with moderate ROI and fast time to value	Moderately complex or requires with better definition but shows promise of reasonable ROI in a relatively short timeframe	Process is well defined but highly complex. ROI moderate with potential long time to value
	Simple process to automate but little to no value	Moderately complex or parts of process not well defined. Shows little ROI promise	Complex to automate or business process not well defined. Cannot establish ROI
Low High			

**Business Process Complexity** 





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