



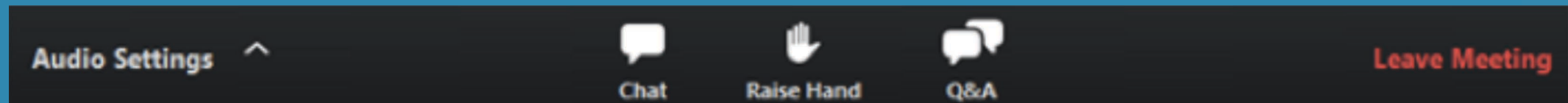
How Real Estate Can Adapt and Prepare for Climate Risks

December 10, 2020



How to ask a question

Use the control panel's Q&A module to ask questions at any time!



Don't see it? Move your mouse toward the bottom of your screen



What is physical climate risk?

Shocks

- Floods
- Hurricanes
- Typhoons

What is physical climate risk?

Stressors

- Heat stress
- Rising sea levels
- Drought



Meet Our Speakers



Yoon Kim
*Managing Director,
Global Client Services
Four Twenty Seven*



Cameron Ravanbach
*Account Manager
Measurabl*



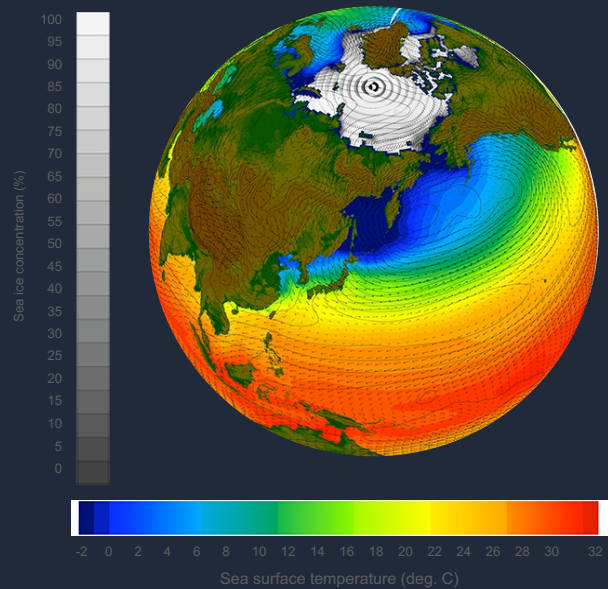
Rob Jackson
*VP, Equity Business
Group Lead
Nova Group GBC*



Zachary Brown
*Director of
Sustainability & Energy
CBRE*

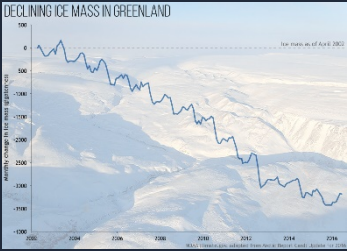
About Four Twenty Seven

- » Four Twenty Seven, an affiliate of Moody's, is the leading provider of data and analytics on the physical risks associated with climate change.
- » Established in 2012, we are headquartered in Berkeley, CA, with offices in Washington DC, Paris and Tokyo and representatives in London and Sydney.
- » We translate climate models into actionable intelligence for our clients, which include some of the world's largest investors, asset managers, commercial banks, development finance institutions, corporations and government agencies.

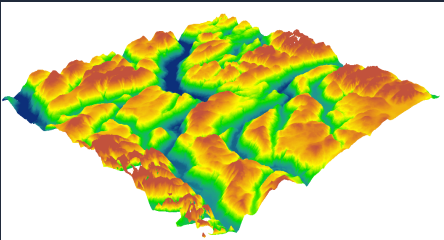


<http://427mt.com/insights/>

Using Climate Science for Investment Decisions



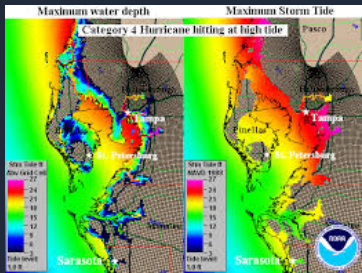
Air, ocean, and ice (including cliff) dynamics



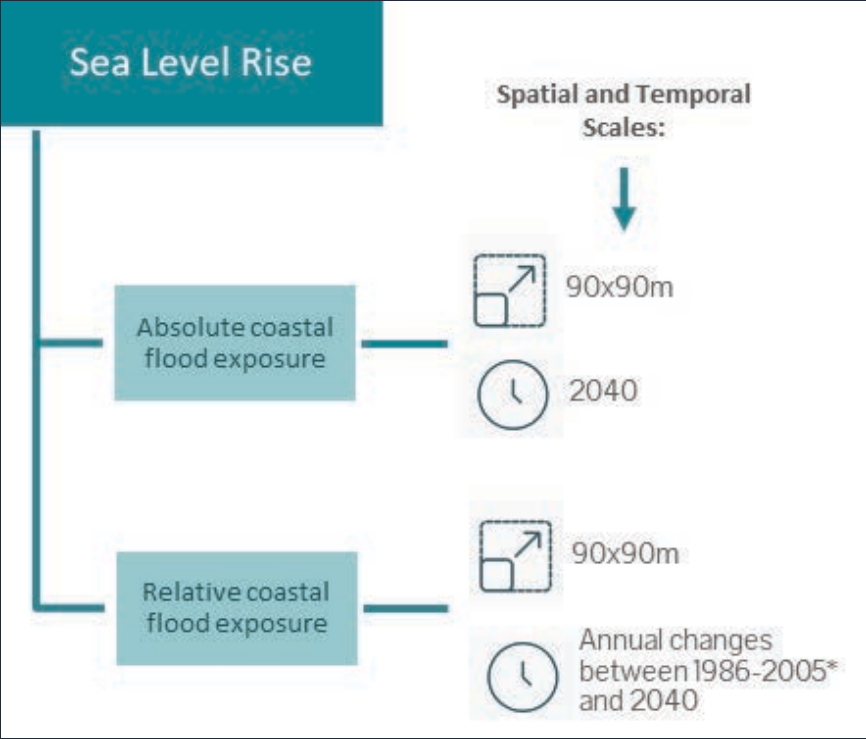
Elevation data (SRTM)



Historical sea levels and subsidence



Tidal gauge data for storm surge



Source: Four Twenty Seven

<http://427mt.com/insights/>



Assessing Climate Risk for a Property

Asset Scoring - Form

* Facility Name:

Street Address 1: ✓

Street Address 2:

City:

State/Province:

Postal Code:

* Country:

* Activity: ▼

Latitude:

Longitude:

[Map Location](#) [Calculate Score](#) [Reset](#)

Moody's New York Office

[Scorecard](#) [CSV](#)

Address: 1 World Trade Center, New York, NY, USA Activity: Office
Coordinates: (40.71125, -74.01442)

| Category | Risk Level | Category Score | Country Benchmark |
|-------------------------|------------|----------------|-------------------|
| + Earthquakes | None | 0 | 22 |
| + Floods | Low | 6 | 20 |
| + Heat Stress | High | 45 | 45 |
| + Hurricanes & Typhoons | Low | 39 | 23 |
| - Sea Level Rise | Red Flag | 80 | 6 |

| Subcategory | Measure | Unit | Subcategory Score | Country Benchmark |
|----------------------------------|-----------------------------|------|-------------------|-------------------|
| Absolute Coastal Flood Frequency | Return Period of Inundation | | 100 | 6 |
| Relative Coastal Flood Frequency | Factor of change | | 60 | 6 |
| + Water Stress | | | 60 | 46 |
| - Wildfire | | | 43 | 64 |

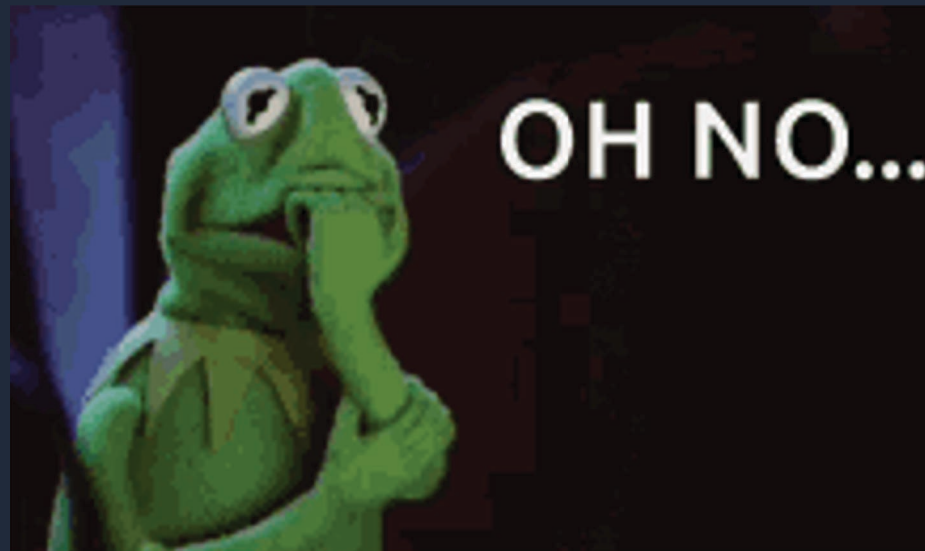
| Subcategory | Measure | Unit | Subcategory Score | Country Benchmark |
|---|---------|------------------------------|-------------------|-------------------|
| Burnable Fuel Availability | Medium | Percent | | |
| Change in days with high wildfire potential | 0.00 | Difference in high risk days | 0 | 35 |
| Change in maximum wildfire potential | 34.97 | Difference in KBDI | 50 | 61 |
| Days with high wildfire potential | 0.00 | High risk days | 0 | 31 |
| Maximum wildfire potential | 126.48 | KBDI | 40 | 53 |

Assessing Climate Risk for a Portfolio

| Sample global p... | | | | | | | | | |
|---|-------------------------|-------------|--------|-------------|-----------------------|----------------|--------------|----------|---------------|
| <div> Select Portfolio Settings C <input type="text" value="Search"/> Details Table Categories Filters Downloads... </div> | | | | | | | | | |
| <div> <div>Mean Score</div> <div>Assets</div> <div>Scored Assets</div> <div>Value</div> <div>36</div> <div>49</div> <div>49</div> <div>2,431,065,158</div> </div> | | | | | | | | | |
| Id | Name | Earthquakes | Floods | Heat Stress | Hurricanes & Typhoons | Sea Level Rise | Water Stress | Wildfire | Average Score |
| 1862738 | Agriculture in Leeton | 0 | 71 | 32 | 0 | 0 | 83 | 78 | 44 |
| 1862755 | Hospital in Vienna | 73 | 6 | 39 | 0 | 0 | 11 | 45 | 17 |
| 1862747 | Office in Bruxelles | 59 | 11 | 29 | 0 | 0 | 43 | 33 | 19 |
| 1862743 | Shopping Center in S... | 0 | 88 | 67 | 0 | 0 | 28 | 66 | 42 |
| 1862754 | Office in Sao Paulo | 0 | 16 | 70 | 0 | 0 | 30 | 66 | 30 |
| 1862745 | Office in Toronto | 0 | 9 | 41 | 30 | 0 | 25 | 58 | 27 |
| 1862778 | Residential in Toronto | 0 | 55 | 35 | 30 | 0 | 28 | 58 | 34 |
| 1862782 | Shopping Centre in C... | 43 | 99 | 29 | 0 | 80 | 3 | 88 | 50 |
| 1862750 | Office in Shanghai | 57 | 80 | 29 | 54 | 0 | 69 | 32 | 44 |
| 1862765 | Hotel in Prague | 0 | 6 | 25 | 0 | 0 | 19 | 29 | 13 |

How does climate risk impact real estate?

- Increased Insurance Premiums ↑
- Higher Capital Expenditures ↑
- Higher Operational Costs ↑
- Decreased Asset Value ↓
- Potential Stranding of Asset ✖



How does climate risk impact real estate?



**Investment
Decisions**



**Mitigation
Efforts**



**ESG
Disclosure**



What you need to do

- ~~1. Understand there's a problem to address~~
2. Establish a clear governance structure
3. Assess the types of risks your buildings face
4. Analyze how severe these threats are
5. Take action to mitigate climate risks
6. Disclose climate related risks and strategies

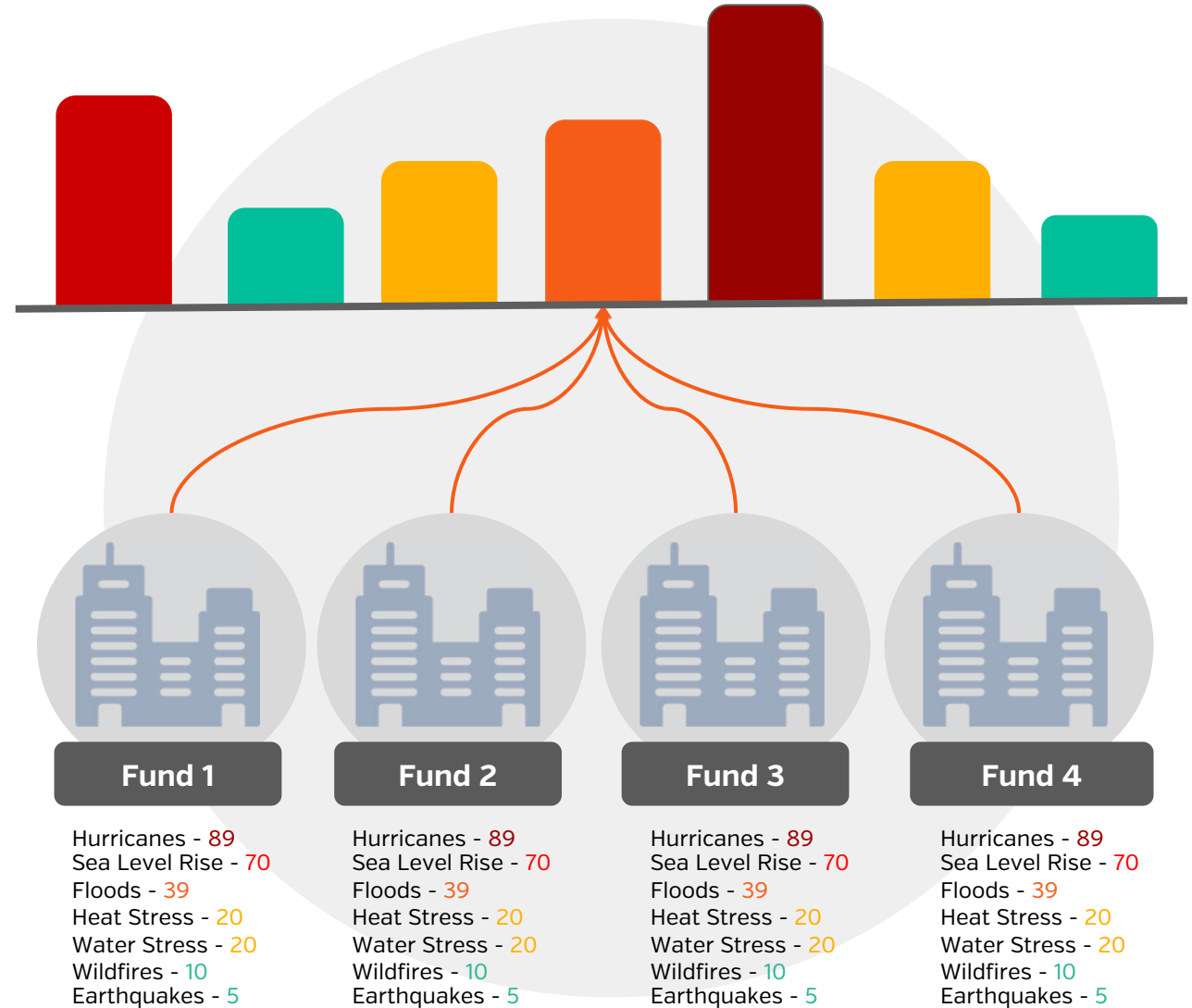
Internal Structure

Many departments within the organization will be involved in setting the appropriate climate risk approach, it all begins with **Governance**, as well as gathering **Metrics and Targets**.



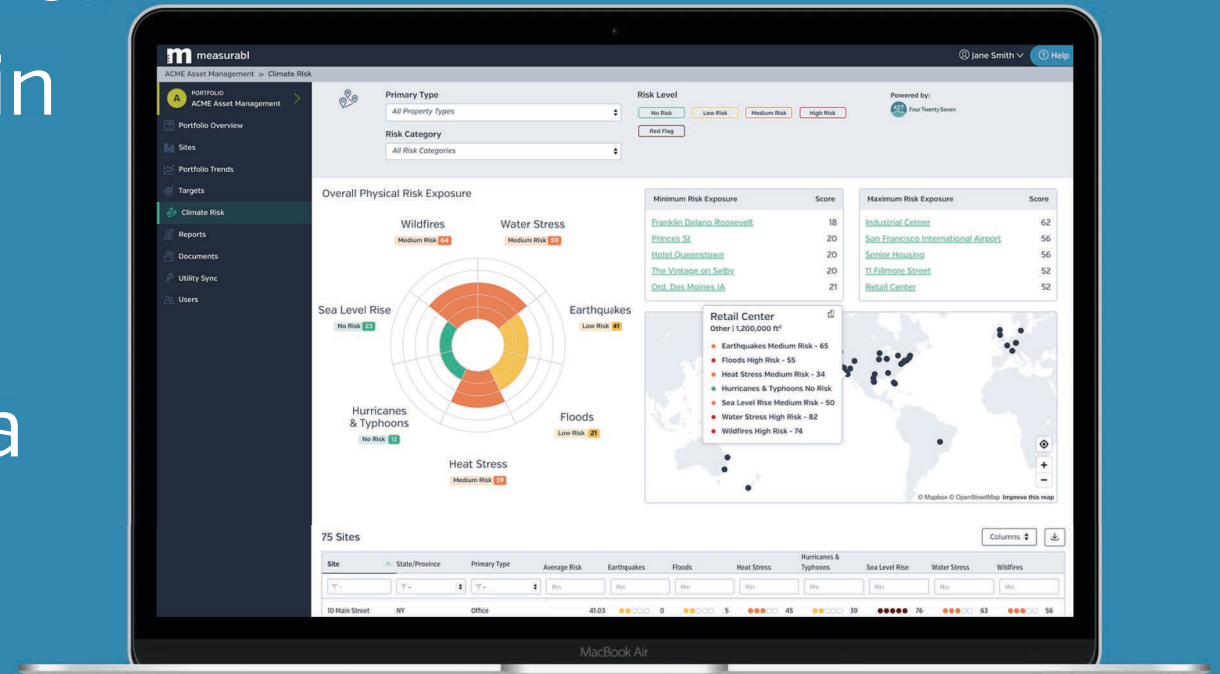
Gather Baseline Data

Assessing climate risks through a standardized and consolidated approach will create **transparency** and establish a **common denominator** for your climate risk efforts.



How Measurabl Helps You

- Delivery and consolidation of ESG and climate risk data in one, central platform
- On-demand access of data
- Create transparency for stakeholders





Nova
Group

Due Diligence Case Study

Ceridian Building

Property Details

- 4 Story Office Building
- 182,280 ft²
- 1998 Construction



Green PCA

(PCA + Energy Audit)

Carbon Neutral Report

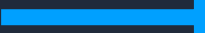
Greenhouse Gas Protocol Methodology

Climate Resiliency Report

ESG Assessment



Comprehensive Package of Recommendations



| NOVA REPORT | SYSTEM OR COMPONENT | QUANTITY | UNIT | UNIT COST | IMMEDIATE TERM | SHORT TERM |
|----------------|---|----------|------|-----------------|-----------------|--------------------|
| | SITE | | | SUBTOTAL | \$2,000 | \$386,524 |
| EPCA | Repair Asphalt Pavement Cracks | 300 | LF | \$7.00 | \$0 | \$2,100 |
| EPCA | Repair Concrete Pavement | 1 | AL | \$5,250.00 | \$0 | \$5,250 |
| EPCA | Repair Stone Retaining Wall | 1 | LS | \$2,500.00 | \$0 | \$2,500 |
| EPCA | Repair Site Lighting Poles | 18 | EA | \$400.00 | \$0 | \$7,200 |
| EPCA | Replace Site Lighting Pole | 1 | EA | \$2,000.00 | \$2,000 | \$0 |
| EPCA, GREEN | Install Irrigation Leak Detection System | 1 | EA | \$1,500.00 | \$0 | \$1,500 |
| GREEN | Weather-Based Controls | 1 | EA | \$950.00 | \$0 | \$950 |
| CLIMATE, GREEN | Rainwater Catchment System | 1 | EA | \$367,024.00 | \$0 | \$367,024 |
| | STRUCTURAL FRAME & BUILDING ENVELOPE | | | SUBTOTAL | \$13,380 | \$1,969,665 |
| EPCA | Re-paint Rusted Egress Stair Landing Support Framing | 1 | AL | \$5,000.00 | \$0 | \$5,000 |
| EPCA | Replace Drywall in the Parking Garage Exit Stair | 400 | SF | \$3.00 | \$0 | \$1,200 |
| EPCA | Replace Metal Panel Column Cover at Front Entrance | 400 | SF | \$25.00 | \$0 | \$10,000 |
| EPCA | Further Inspection of Inaccessible Areas of the Facades | 1 | AL | \$15,000.00 | \$0 | \$15,000 |
| EPCA | Replace Sealant at Parapet Coping | 800 | LF | \$4.00 | \$0 | \$3,200 |
| EPCA | Repair Base Flashing Along Parapets | 3,100 | LF | \$2.00 | \$0 | \$6,200 |
| EPCA | Replenish Bare Areas of Built Up Roofing Gravel | 900 | SF | \$2.00 | \$0 | \$1,800 |
| GREEN | Window Films, Whole Building | 25,186 | SF | \$5.00 | \$0 | \$125,930 |
| EPCA, GREEN | Increase Roof Insulation from R8 to R30 with Roof Replacement | 41,000 | SF | \$8.00 | \$0 | \$328,000 |
| CLIMATE, GREEN | Install Vegetative Roof | 38,320 | SF | \$28.50 | \$0 | \$1,092,120 |
| | MECHANICAL, ELECTRICAL AND PLUMBING | | | SUBTOTAL | \$10,000 | \$1,989,873 |
| EPCA | Replace Parking Garage Storm Water Ejector Pumps | 2 | EA | \$5,000.00 | \$10,000 | \$0 |
| EPCA | Modify the Parking Garage HVAC System to add a Differential Enthalpy Sensor to the Make-up Air Unit and Exhaust Fans. | 1 | LS | \$1,500.00 | \$0 | \$1,500 |
| EPCA | Retrofit Space Heating Perimeter Radiant Panels with Fan-Powered Units | 225 | EA | \$2,500.00 | \$0 | \$562,500 |
| EPCA | Re-Paint Rusted Areas of Emergency Generator | 1 | AL | \$1,000.00 | \$0 | \$1,000 |
| GREEN | Reconfigure hot water heating, install condensing boilers | 1 | EA | \$10,417.00 | \$0 | \$10,417 |
| EPCA, GREEN | Replace existing boilers with condensing, modulating boilers with Thermal Efficiency of 95% or better. | 2 | EA | \$6,500.00 | \$0 | \$13,000 |
| GREEN | Retrocommissioning of HVAC System | 1 | EA | \$36,456.00 | \$0 | \$36,456 |



| CLIMATE HAZARD | RISK LEVEL | SITE SCORE | COUNTRY BENCHMARK |
|-----------------------|------------|------------|-------------------|
| Floods | Low | 5 | 17 |
| Heat Stress | High | 47 | 45 |
| Hurricanes & Typhoons | None | 0 | 19 |
| Sea Level Rise | None | 0 | 6 |
| Water Stress | High | 52 | 46 |





The building façade consists of stone veneer, metal panel and combination ribbon and curtain wall windows.

The roof has a steel-joist support deck covered with built-up tar and gravel roofing materials.



Nova recommends that a green roof system be installed on the main upper level roof decks encompassing approximately 38,320 square feet of roof area.



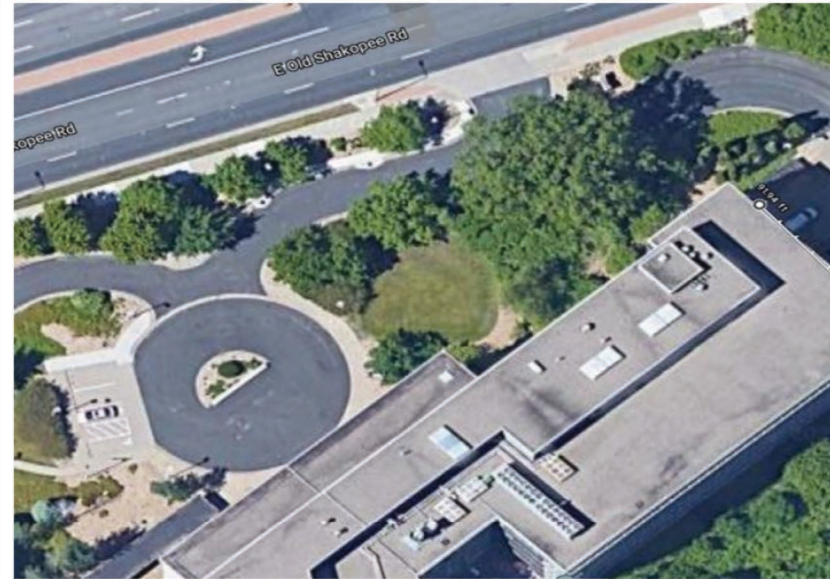


Numerous existing windows at each level of the building have small perforated sunshades at the top of the windows.



Nova recommended that the feasibility of a rainwater harvesting system be investigated to collect water from the elevated roof surfaces.





ROOF ECM ANALYSIS

| Option | Description | Quantity | Incremental Cost | Total Cost | EUL | Annual Cost Savings | Incremental Simple Payback (Yrs) |
|---------------|--|-------------|------------------|-------------|-----|---------------------|----------------------------------|
| Traditional | Replace existing roof with code minimum (R30) insulation | 41,000 sqft | N/A | \$328,000 | 25 | \$5,671 | 26.0 |
| Green | Improve Roof Insulation to R41 | 41,000 sqft | \$75,030 | \$403,030 | 25 | \$1,801 | 41.7 |
| Comprehensive | Replace existing roof with Vegetated roof | 38,280 sqft | \$1,092,120 | \$1,283,720 | 25 | \$7,901 | 138.2 |





Heat Stress

| | |
|-----------------------|-------------|
| Vegetative Green Roof | \$1,092,120 |
| Roof Screens / Shades | \$30,500 |

Water Stress

| | |
|--------------------------|-----------|
| Rainwater Capture System | \$367,024 |
|--------------------------|-----------|

| | |
|--------------|--------------------|
| Total | \$1,489,644 |
|--------------|--------------------|





Nova
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Resilience Case Study

Hanover Cambridge Park

| CLIMATE HAZARD | RISK LEVEL | SITE SCORE | COUNTRY BENCHMARK |
|-----------------------|------------|------------|-------------------|
| Floods | Red Flag | 81 | 17 |
| Heat Stress | Low | 31 | 44 |
| Hurricanes & Typhoons | Medium | 43 | 18 |
| Sea Level Rise | None | 0 | 6 |
| Water Stress | Medium | 44 | 45 |





Electric equipment and switchgear located at the ground level will be flooded during a climatic or flood event.



Replacement of existing stick built storefront windows with a more water penetration resistant system (e.g. curtain wall) is recommended for consideration.

Gypsum wallboard, insulation, exterior sheathing, and exterior façade materials (Thin brick and fiber cement cladding) are likely to require replacement after a flood event.



Nova anticipates the following:

| | |
|--|------------------|
| • Replace damaged landscaping | \$20,000 |
| • Façade finishes/sheathing – Repair/replace | \$48,000 |
| • Dry interior of rooms / Mold abatement | \$204,000 |
| • Replace damaged interior drywall walls | \$24,000 |
| • Interior furnishing replacement | \$85,000 |
| • Replace interior flooring | \$180,000 |
| • Replace fire pump and motor | \$6,000 |
| Total | \$567,000 |

Nova recommends the following:

| | |
|---|------------------|
| • Watertight storefront windows be installed | \$256,000 |
| • Flood gates be installed at entry doors | \$10,000 |
| • Temporary flood barriers | \$8,000 |
| • Installation of sump pumps in elevator pits | \$19,000 |
| • Portable pumps be kept at the Property | \$4,000 |
| • Secure roof mounted HVAC equipment | \$6,000 |
| • Electrical meters and switchgear relocated | \$80,000 |
| • Installation of low-flow fixtures | \$101,600 |
| Total | \$484,600 |





Source: CBRE Research, 2019.

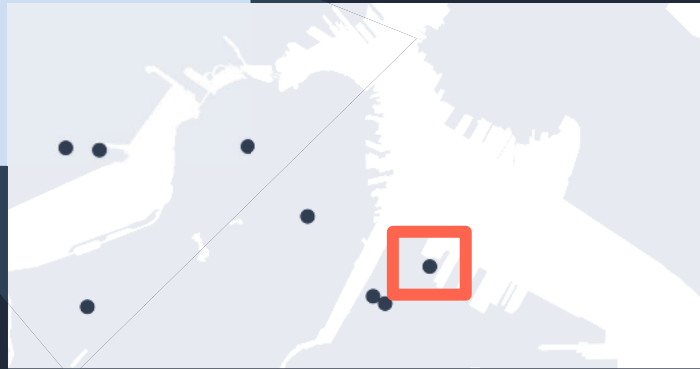
Defining Resilience

- Merging top-down portfolio screenings with asset-level physical assessments
- Risk Reviews



Office | 514,738 ft²

- Earthquakes Low Risk - 0
- Floods Low Risk - 8
- Heat Stress Medium Risk - 36
- Hurricanes & Typhoons Medium Risk - 40
- **Sea Level Rise Red Flag - 80**
- Water Stress Medium Risk - 35
- Wildfires Medium Risk - 52



80

Red Flag

Sea Level Rise

Highly exposed to historical and/or projected risks, indicating high potential for negative impacts

| Elements | Unit | Measure | Score |
|----------------------------------|-----------------------------|---------|-------|
| Absolute Coastal Flood Frequency | Return Period of Inundation | 100 | 100 |
| Relative Coastal Flood Frequency | Factor of Change | 60 | 60 |

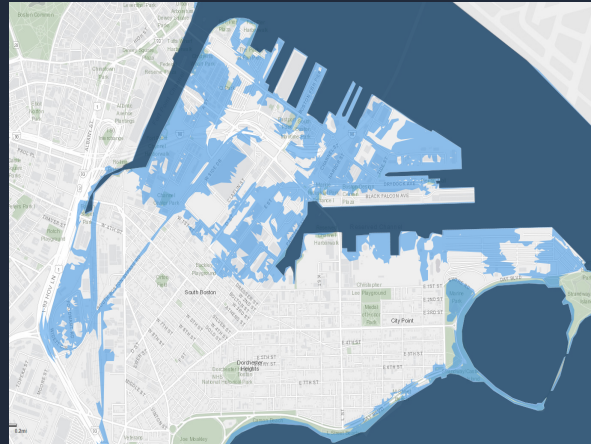
2030

10% Annual Flooding¹



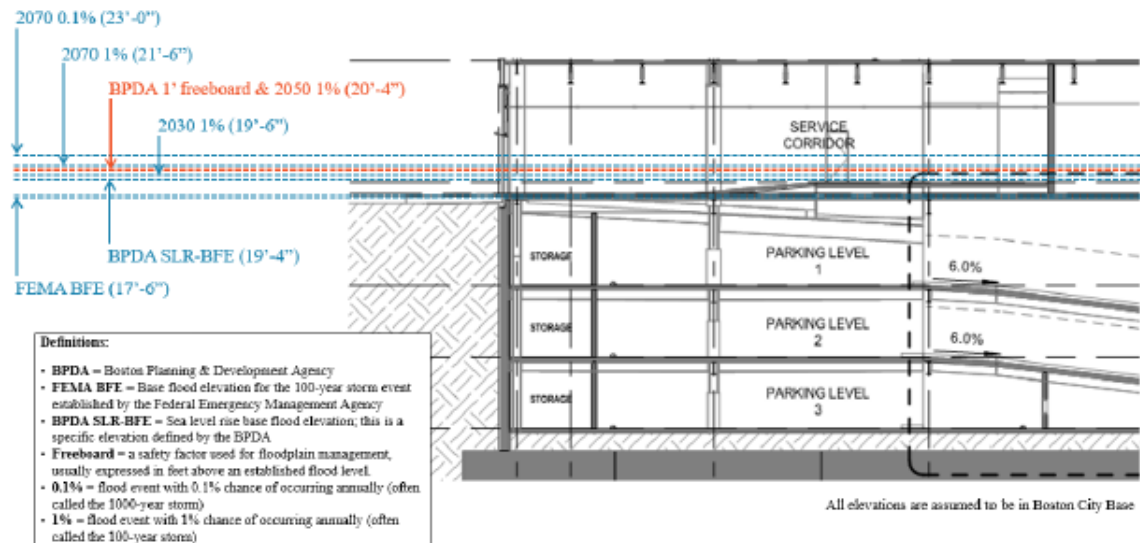
2050

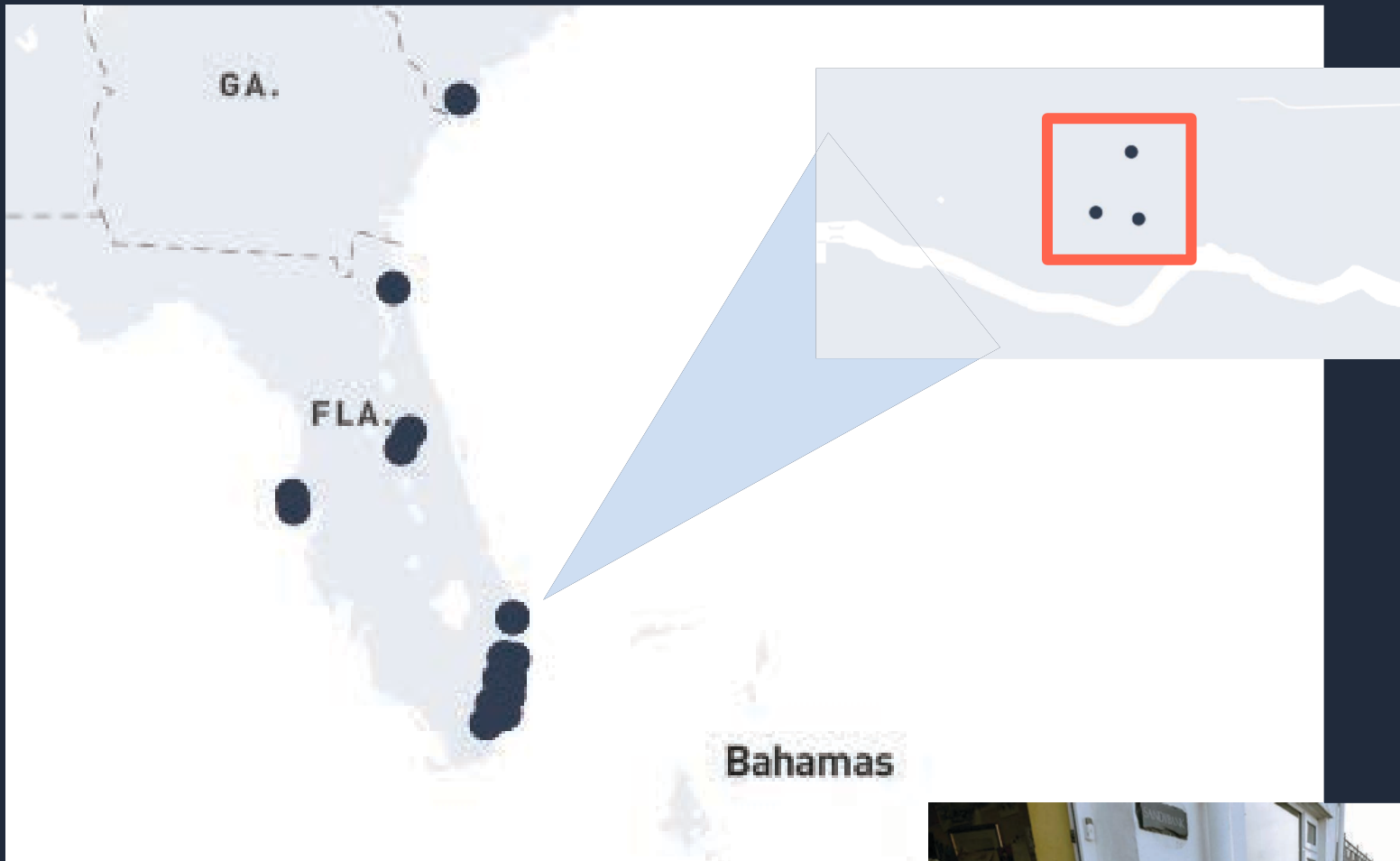
10% Annual Flooding¹



Physical Assessment Outcomes

- Assessed current and future risk scenarios
- Invested in hard and soft mitigation measures to protect critical equipment and allow for rapid recovery post event
- Improved operational and emergency procedures





Office | 750,888 ft²

- Earthquakes Low Risk - 0
- Floods Medium Risk - 46
- Heat Stress Medium Risk - 63
- Hurricanes & Typhoons Medium Risk - 57
- **Sea Level Rise Red Flag - 76**
- Water Stress Medium Risk - 47
- Wildfires High Risk - 67

Office | 259,069 ft²

- Earthquakes Low Risk - 0
- Floods Low Risk - 5
- Heat Stress Medium Risk - 63
- Hurricanes & Typhoons Medium Risk - 57
- **Sea Level Rise Low Risk - 40**
- Water Stress Medium Risk - 47
- Wildfires High Risk - 67

Office | 209,744 ft²

- Earthquakes Low Risk - 0
- Floods Low Risk - 5
- Heat Stress Medium Risk - 63
- Hurricanes & Typhoons Medium Risk - 57
- **Sea Level Rise Low Risk - 40**
- Water Stress Medium Risk - 47
- Wildfires High Risk - 67



Additional Resources and Tools

| Resiliency | | | | | Costs Associated | |
|------------|--|-----------|-------------------------|-------------------------------|------------------|--|
| 16 | PCR Climate Risk Review (*water-related risk factor) | RED FLAG? | Risk Score (0-100) | Risk Level (factor dependent) | | |
| | Floods* | No | 2 | Low Risk | | |
| | Sea Level Rise* | No | 0 | No Risk | | |
| | Hurricanes & Typhoons | No | 36 | Low Risk | | |
| | Water Stress | No | 40 | Medium Risk | | |
| | Heat Stress | No | 44 | Medium Risk | | |
| | Earthquakes | No | 65 | Medium Risk | | |
| | Wildfire | No | 70 | High Risk | | |
| 17 | Is the asset located in a FEMA flood zone? | No | Located in Flood Zone X | | | |

Site Visit Observations & Recommendations

| | |
|---------------|--|
| Project: | |
| Address: | |
| Date: | |
| Weather: | |
| Inspected By: | |

| Consequence Rating | | | |
|--------------------|---------------------|----------------------------------|-------------------------|
| Score | Acceptable Downtime | Potential Recovery Requirements* | Potential Cost* |
| 5 | None | Replacement; > 1 Month Lead Time | > \$1,000,000 |
| 4 | < 48 hrs | Replacement; > 1 Week Lead Time | \$500,000 - \$1,000,000 |
| 3 | < 1 week | Replacement; < 1 Week Lead Time | \$100,000 - \$500,000 |
| 2 | < 1 month | Maintenance/Cleaning/Treatment | \$10,000 - \$100,000 |
| 1 | > 1 month | None | < \$10,000 |

| Asset Description | | | | | | Consequence Rating (Based on Unmitigated Risk) | | | | Potential Mitigation Strategies | | | |
|-------------------|---|----------------------|-------------------------|---|------------|--|----------|------|-------|---------------------------------|-----------------|-----------------|---|
| # | Name | Floor/Level | Room | Description (Elevation in NGVD 1929) | Below DFE? | Downtime | Recovery | Cost | Total | Raise above DFE? | Dry Floodproof? | Wet Floodproof? | Recommendations & Notes (Near-Term Recommendations in Bold) |
| 1 | STORM AND SANITARY BUILDING CONNECTIONS | BELOW GRADE | N/A | Priority #2 SANITARY SEWERS, GREASE WASTE, STORM AND GARAGE DRAINS CONNECTIONS TO EXTERIOR SEWERS PROVIDE POTENTIAL FLOOD PATHWAY INTO THE BUILDING, IMPACTING NUMEROUS ASSETS | Y | 5 | 5 | 5 | 125 | N | N | Y | (1) Install clay or concrete trench dam on service pipe utility trenches under sidewalk, and (2) Install backflow valves in manholes in street on building service pipe or (3) Install backflow valves in building |
| 2 | FIRE COMMAND ROOM** | GROUND | FIRE COMMAND ROOM | Priority #2 - FIRE ALARM CONTROL PANEL 5" ABOVE FLOOR - SMOKE CONTROL SYSTEMS CONTROL PANEL 5" ABOVE FLOOR - COMPUTER DESK 27" ABOVE FLOOR; COMPUTER ON FLOOR - FIREMAN'S OVERRIDE PANEL 28" ABOVE FLOOR - TRANE CONTROL PANEL 43" ABOVE FLOOR - NUMEROUS DUCTS RUN THROUGH FLOOR | Y | 5 | 5 | 4 | 100 | Y | Y | N | (1) Raise all equipment above DFE, including installation of shelf above DFE to raise computer or (2A) Assess structural capacity of walls against hydrostatic forces of water at DFE, and (2B) Replace interior door with flood door, and (2C) Seal all floor penetrations and wall penetrations below DFE |
| 3 | ELEVATOR EQUIPMENT | GROUND / BELOW GRADE | ELEVATOR EQUIPMENT ROOM | Priority #1 ELEVATOR MOTORS LOCATED ON FLOOR CONTROL PANEL LOCATED 18" ABOVE FLOOR SWITCHES LOCATED 47" ABOVE FLOOR | Y | 4 | 4 | 4 | 64 | Y | Y | N | (1) Raise elevator motors and control panel above DFE and relocate overhead ductbanks as needed to raise motors or (2A) Replace interior wall with reinforced concrete wall designed to accommodate hydrostatic forces to DFE, and (2B) Replace existing door with flood door, and (2D) Investigate addition of cathodic protection for non stainless steel and aluminum metal parts, and (2E) Install permanent sump pump with discharge forcemain to building sanitary sewer piping |

Thank You!



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Rob Jackson
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