

2018-19 Academic and CS Results

Network Report Card Results

| Core Model Outcome | Component | Goal & DSST Standard | 2018-19 Target | 2018-19 Actual | 2017-18 Actual | |
|-----------------------|---|--|-----------------------|------------------------|-------------------------|-------------------|
| | Growth MS | CMAS Combined MGP of 65+ (ELA/Math) | 62.5 (62/63) | 59 (59/59) | 57 (56/58) | |
| | Growth HS | P/SAT Combined MGP of 65+ (EBRW/Math) | 59 (54/64) | 62.5 (55/70) | 52 (45/59) | |
| Academic | Proficiency MS | 65%+ Combined 8th grade ELA/Math Proficiency | 51 % (59%/43%) | 43% (49%/36%) | 50% (54%/46%) | |
| Preparedness | Proficiency HS | 80%+ 11th grade students 1010+ on SAT | 65% | 62% | 68% | |
| rrepareuriess | Gaps MS | Growth gap of 8 MGP of less between SWD or MLL or SOC students and the rest of the school on CMAS (SWD/MLL/SOC) | N/A | 1 of 3 (-15/-10/-7) | 0 of 3 (-20/-13/-10) | metric changed |
| | Gaps HS | Growth gap of 8 MGP of less between SWD or MLL or SOC students and the rest of the school on P/SAT (SWD/MLL/SOC) | N/A | 1 of 3 (-18/-13/0) | 1 of 3 (-21/-6/-9) | metric changed |
| College Success | Average grad rate of colleges enrolled in by the graduating class equals or exceeds the average IGR of the graduating class | | N/A | -17% | N/A | metric changed |
| Values | Student Values | Student re-enrollment of 90%+ | 86% | 81%* | 82% | *forecast |
| Development | Staff Values | Staff retention of 85%+ | 83% | 79% | 76% | |
| Introducts d | %FRL | %FRL 40-70% | 7 of 15 | 6 of 15* | 5 of 14 | *forecast |
| Integrated Schools | Recruitment | Round 1 first choice is 115%+ of seat offers | 115% | 127% (6 of 14) | 118% | |



Academic Results - Storylines

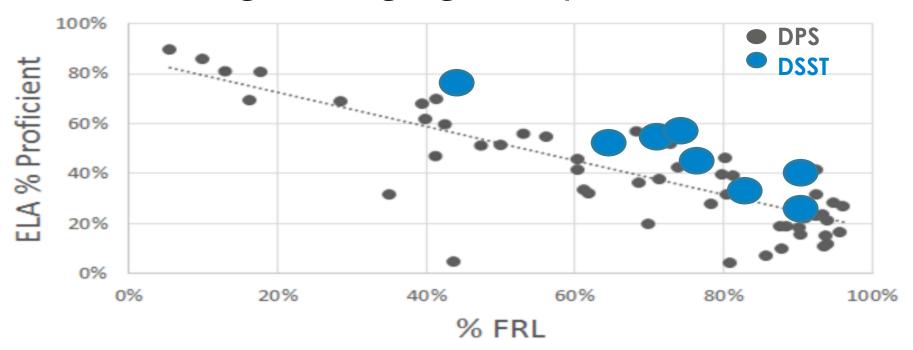
- Student academic growth, particularly HS, exceeded expectations - with HS math leading the way
- Student proficiency numbers were largely flat to slightly down - and we need to improve with stronger, more consistent year over year growth
- We saw improving trends in serving students in subgroups FRL, MLL and SPED in math
- We had fantastic school results at Noel, GVR and Byers
- Our Focus Schools (Henry, CV MS and Cole) were a mixed bag with Cole and CV slightly improving and Henry declining

Network Aggregate Results

- 1. Middle school growth results are at 3 year highs however, there is still too much inconsistency amongst schools
- 1. High school growth has increased dramatically from 17-18 to 18-19 in both math and literacy
- 1. Proficiency levels on average were slightly down

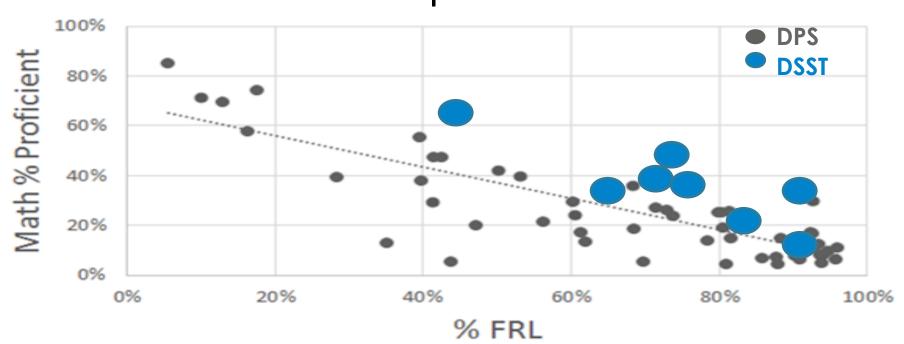
2019 Middle School Results

2019 CMAS English Language Arts | DPS Middle Schools



2019 Middle School Results

2019 CMAS Math | DPS Middle Schools



Network MS Results - Proficiency

- 7th & 8th grade Math & ELA proficiency at 3 year lows
- 6th grade Math & ELA proficiency improved from 2017-18, but below 2016-17

| | 2016-17 | | 2017-18 | | 2018 | 8-19 |
|-------|---------------------|----------------------|---------------------|----------------------|---------------------|----------------------|
| Grade | ELA % Proficient | Math % Proficient | ELA % Proficient | Math % Proficient | ELA % Proficient | Math % Proficient |
| 6 | 46% | 32% | 42% | 27% | 44% | 31% |
| 7 | 52% | 37% | 56% | 36% | 51% | 34% |
| 8 | 53% | 46% | 54% | 46% | 51% | 42% |

Network MS Results - Growth

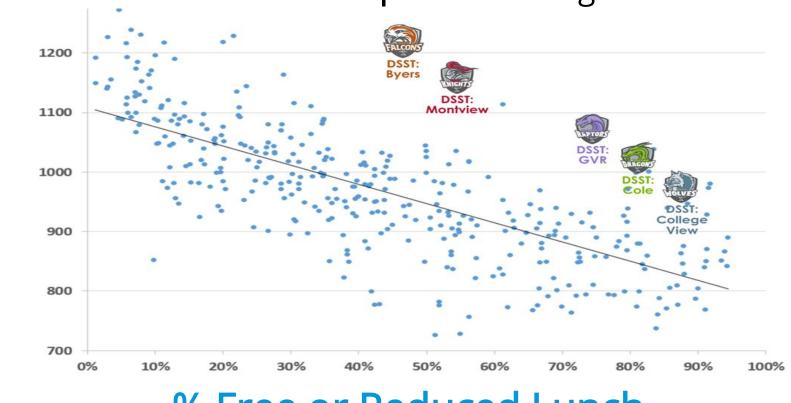
- ELA & Math at 3 year highs
- 6th grade showed greatest improvement: ELA, 10pts, Math 7pts
- 8th Grade has lowest MGPs

| ELA MGP by Grade and School Year | | | ELA MGP by Grade and School Year Math MGP by | | | | | Grade and | School Year | |
|----------------------------------|--|--|---|--|--|---|---|---|--|--|
| Grade | 2016-2017 | 2017-2018 | 2018-2019 | School | | Grade | 2016-2017 | 2017-2018 | , | |
| 6th Grade | 66 | 53 | 63 | Network | | 6th Grade | 52 | 54 | | |
| 7th Grade | 56 | 60 | 64 | Network | | 7th Grade | 70 | 61 | | |
| 8th Grade | 50 | 58 | 47 | Network | | 8th Grade | | 58 | | |
| Overall | 57 | 56 | 59 | Network | | Overall | 54 | 58 | | |
| | Grade 6th Grade 7th Grade 8th Grade | Grade 2016-2017 6th Grade 66 7th Grade 56 8th Grade 50 | Grade 2016-2017 2017-2018 6th Grade 66 53 7th Grade 56 60 8th Grade 50 58 | Grade 2016-2017 2017-2018 2018-2019 6th Grade 66 53 63 7th Grade 56 60 64 8th Grade 50 58 47 | Grade 2016-2017 2017-2018 2018-2019 6th Grade 66 53 63 7th Grade 56 60 64 8th Grade 50 58 47 | Grade 2016-2017 2017-2018 2018-2019 School 6th Grade 66 53 63 Network 7th Grade 56 60 64 Network 8th Grade 50 58 47 Network | Grade 2016-2017 2017-2018 2018-2019 School Grade 6th Grade 66 53 63 Network 6th Grade 7th Grade 56 60 64 Network 7th Grade 8th Grade 50 58 47 Network 8th Grade | Grade 2016-2017 2017-2018 2018-2019 School Grade 2016-2017 6th Grade 66 53 63 Network 6th Grade 52 7th Grade 56 60 64 Network 7th Grade 70 8th Grade 50 58 47 Network 8th Grade | Grade 2016-2017 2017-2018 2018-2019 School Grade 2016-2017 2017-2018 6th Grade 66 53 63 Network 6th Grade 52 54 7th Grade 56 60 64 Network 7th Grade 70 61 8th Grade 50 58 47 Network 8th Grade 58 | |

2019 College Readiness - SAT

Average SAT Score

2019 SAT Results | Colorado High Schools



% Free or Reduced Lunch

Network HS Results - Growth

- Strong EBRW and Math Growth: EBRW (+10), Math (+11)
- 10th grade Math MGP made biggest improvement (+19)
- Math very high within DPS & CO, EBRW not as high comparably

| EBRW MGP by Grade and School Year | | | | | Math MGP by | Grade and | School Year | | |
|-----------------------------------|------------|-----------|-----------|-----------|-------------|--------------|-------------|-----------|-----------|
| School | Grade | 2016-2017 | 2017-2018 | 2018-2019 | School | Grade | 2016-2017 | 2017-2018 | 2018-2019 |
| Network | 9th Grade | | | | Networ | k 9th Grade | | 62 | 66 |
| Network | 10th Grade | | 41 | 55 | Networ | k 10th Grade | | 56 | 75 |
| Network | 11th Grade | 59 | 49 | 55 | Networ | k 11th Grade | 69 | 60 | 69 |
| Network | Overall | 59 | 45 | 55 | Networ | k Overall | 69 | 59 | 70 |

Network HS Results - Proficiency

Math PSAT/SAT Proficiency slightly up, ERBW Proficiency slightly down

| | 2016-17 | | 2017-18 | | 2018-19 | |
|-------|--------------------------|--------------------------|--------------------------|--------------------------|--------------------------|--------------------------|
| Grade | EBRW Average Score | Math Average Score | EBRW Average Score | Math Average Score | EBRW Average Score | Math Average Score |
| 9 | | | 459 | 480 | 457 | 473 |
| 10 | 493 | 506 | 493 | 508 | 491 | 519 |
| 11 | 570 | 588 | 534 | 558 | 527 | 563 |

Network HS Results- Growth vs. State

CO Combined MGP

| District Name | School Name | %FRL | 2019 Avg MGP |
|----------------------|--|------|-----------------|
| POUDRE R-1 | LIBERTY COMMON CHARTER SCHOOL | 1% | 71 |
| EXPEDITIONARY BOCES | ROCKY MOUNTAIN SCHOOL OF EXPEDITIONARY LEARN | 5% | 70.75 |
| EAGLE COUNTY RE 50 | VAIL SKI AND SNOWBOARD ACADEMY (VSSA) | N/A | 70.75 |
| DENVER COUNTY 1 | DSST: GREEN VALLEY RANCH HIGH SCHOOL | 75% | 70.25 |
| BOULDER VALLEY RE 2 | PEAK TO PEAK CHARTER SCHOOL | 8% | 68.5 |
| DOUGLAS COUNTY RE | SKYVIEW ACADEMY | 8% | 68 |
| DENVER COUNTY 1 | DSST: BYERS HIGH SCHOOL | 48% | 66.5 |
| NORWOOD R-2J | NORWOOD PUBLIC SCHOOLS | 27% | 66.5 |
| BOULDER VALLEY RE 2 | FAIRVIEW HIGH SCHOOL | 11% | 66 |
| ADAMS 12 FIVE STAR S | PROSPECT RIDGE ACADEMY | 1% | 65.5 |
| HARRISON 2 | ATLAS PREPARATORY HIGH SCHOOL | 92% | 65.25 |

CO Math MGP

| District Name | School Name | %FRL | 2019 Math MGP 🚚 |
|------------------|--|------|-----------------------|
| | | | |
| DENVER COUNTY 1 | DSST: GREEN VALLEY RANCH HIGH SCHOOL | 75% | 81.0 |
| NORWOOD R-2J | NORWOOD PUBLIC SCHOOLS | 27% | 81.0 |
| DENVER COUNTY 1 | DSST: CONSERVATORY GREEN HIGH SCHOOL | 57% | 76.0 |
| DOUGLAS COUNTY | SKYVIEW ACADEMY | 8% | 74.0 |
| POUDRE R-1 | LIBERTY COMMON CHARTER SCHOOL | 1% | 73.0 |
| POUDRE R-1 | RIDGEVIEW CLASSICAL CHARTER SCHOOLS | 7% | 73.0 |
| LONE STAR 101 | LONE STAR UNDIVIDED HIGH SCHOOL | 24% | 73.0 |
| DOLORES RE-4A | DOLORES SECONDARY SCHOOL | 42% | 72.0 |
| DENVER COUNTY 1 | DENVER COUNTY 1 EARLY COLLEGE OF DENVER | | 71.5 |
| BOULDER VALLEY R | BOULDER VALLEY REPEAK TO PEAK CHARTER SCHOOL | | 71.0 |
| DENVER COUNTY 1 | DSST: BYERS HIGH SCHOOL | 48% | 71.0 |
| | | | |

Network HS Results - Growth vs. DPS

DPS Combined MGP

DPS Math MGP

| School Name | %FRL | 2019 Avg MGP |
|---|------|-----------------|
| DSST: GREEN VALLEY RANCH HIGH SCHOOL | 75% | 70.25 |
| DSST: BYERS HIGH SCHOOL | 48% | 66.5 |
| DSST: MONTVIEW HIGH SCHOOL | 55% | 63.5 |
| DSST: CONSERVATORY GREEN HIGH SCHOOL | 57% | 63.25 |
| DENVER SCHOOL OF THE ARTS | 10% | 60.25 |
| EAST HIGH SCHOOL | 31% | 56.75 |
| DENVER CENTER FOR INTERNATIONAL STUDIES | 61% | 55.5 |
| COLLEGIATE PREPARATORY ACADEMY | 80% | 54.75 |
| DSST: COLLEGE VIEW HIGH SCHOOL | 86% | 54.5 |
| DSST: COLE HIGH SCHOOL | 82% | 54.5 |

| School Name | %FRL | 2019 Math MGP |
|--|------|---------------------|
| DSST: GREEN VALLEY RANCH HIGH SCHOOL | 75% | 81.0 |
| DSST: CONSERVATORY GREEN HIGH SCHOOL | 57% | 76.0 |
| EARLY COLLEGE OF DENVER | 90% | 71.5 |
| DSST: BYERS HIGH SCHOOL | 48% | 71.0 |
| DSST: COLE HIGH SCHOOL | 82% | 70.0 |
| DSST: MONTVIEW HIGH SCHOOL | 55% | 68.0 |
| KIPP NORTHEAST DENVER LEADERSHIP ACADEMY | 83% | 66.0 |
| COLLEGIATE PREPARATORY ACADEMY | 80% | 63.0 |
| DENVER SCHOOL OF THE ARTS | 10% | 56.5 |
| DSST: COLLEGE VIEW HIGH SCHOOL | 86% | 54.0 |

Network Results - MS Root Causes

- **Strengths:** Middle school performance work helped to clarify the "bar" and also the most important metrics to track and improved leader focus in key areas
- Gaps: Overall student materials are still not yet at the appropriate bar for rigor; Weaker student culture in 8th grades combined with lower staff consistency contributed to lower growth in that grade level

Network Results - HS Root Causes

- Strengths: Student materials in HS math are very strong, and aligned to grade level rigor; Teachers in HS math are executing with higher fidelity on DDI
- Gaps: HS literacy student materials are not yet at the appropriate bar for rigor; Teachers in HS literacy are not yet aligning enough to structure of how students will be assessed on P/SAT and are not utilizing effective DDI

Subgroup Results

- 1. Improvements in closing subgroup gaps in math in many areas (MLL, SWD, SOC) but still a long way to go
- 1. PB 1 growth still lags behind in both MS and HS

Middle School Subgroup Results - ELL Growth

• Math ELA Gaps Shrunk, ELA stayed flat

| 6 | | El | A | Ma | ath |
|------------------|-------|------|---------|------|---------|
| × | | ELL | Non-ELL | ELL | Non-ELL |
| IAS | 6 | 54 | 65 | 49 | 63 |
| 2 | 7 | 49.5 | 68 | 52 | 67 |
| 13 | 8 | 46 | 48 | 56 | 53 |
| 2018-19 CMAS MGP | Total | 49 | 61 | 52 | 60 |
| 70 | Gap | -1 | 12 | - | 8 |
| | | | | | |
| | | | | | |
| 9 | | El | _A | Math | |
| Ĭ | | ELL | Non-ELL | ELL | Non-ELL |
| IAS | 6 | 47 | 55 | 45 | 58.5 |
| 2 | 7 | 47 | 62 | 48 | 66 |
| -18 | 8 | 49 | 60 | 51 | 59 |
| 2017-18 CMAS MGP | Total | 47.5 | 59 | 47 | 61 |
| 70 | Gap | -13 | 1.5 | -1 | 4 |

Middle School Subgroup Results-SWD Growth

• Math SWD gaps shrunk significantly - ELA stayed flat

| d. | | El | LA | Ma | ath |
|------------------|-------|------|------------|------|------------|
| × | | SWD | Non-SWD | SWD | Non-SWD |
| IAS | 6 | 43 | 65 | 43.5 | 62 |
| 2 | 7 | 39.5 | 66 | 44 | 63 |
| -19 | 8 | 43.5 | 48 | 54 | 54 |
| 2018-19 CMAS MGP | Total | 42 | 60 | 48 | 60 |
| 70 | Gap | -1 | 18 | -1 | L 2 |
| | | | | | |
| 6 | | El | LA | Math | |
| Ĕ | | SWD | Non-SWD | SWD | Non-SWD |
| IAS | 6 | 42 | 54 | 35.5 | 55 |
| S | 7 | 40 | 61 | 34 | 64 |
| .18 | 8 | 39 | 59 | 44.5 | 59 |
| 2017-18 CMAS MGP | Total | 41 | 58 | 37 | 60 |
| 70 | Gap | -1 | L 7 | -2 | 23 |

Middle School Subgroup Results - SoC Growth

Math SOC gaps shrunk substantially, ELA gaps widened.

| ٦. | | El | LA | Ma | ath |
|------------------|-------|-----|---------|-----|------------|
| 2018-19 CMAS MGP | | SOC | Non-SOC | SOC | Non-SOC |
| IAS | 6 | 62 | 74 | 60 | 70 |
| 2 | 7 | 62 | 72.5 | 61 | 73 |
| -19 | 8 | 47 | 52 | 53 | 55.5 |
| 18 | Total | 57 | 66.5 | 58 | 63 |
| 70 | Gap | -9 | .5 | - | 5 |
| | | | | | |
| | | | | | |
| 3P | | El | LA | Ma | ath |
| ĕ | | SOC | Non-SOC | SOC | Non-SOC |
| IAS | 6 | 49 | 64.5 | 49 | 75 |
| S | 7 | 61 | 50 | 59 | 71 |
| -18 | 8 | 56 | 69 | 58 | 59 |
| 2017-18 CMAS MGP | Total | 56 | 61 | 56 | 70 |
| 72 | Gap | - | 5 | -1 | L 4 |

Middle School Subgroup Results - PB Growth

- PB1a still lowest growth
- · All PBs grew (but PB1a in ELA and PB4 in math)

| | 18-19 | English L | anguage | Arts (Us | ing Read | ing PB) | 18-19 Math (Using Math PB) | | | | | | |
|-----------|---------|--------------|---------|----------|----------|---------|----------------------------|----------|-----------|--------|-----|--|--|
| School | Grade | PB1a | PB1b | PB2 | PB3 | PB4 | PB1a | PB1b | PB2 | PB3 | PB4 | | |
| Network | 6 | 43 | 55 | 65.5 | 69 | 68 | 49 | 58.5 | 62 | 70 | 61 | | |
| Network | 7 | 42 | 63 | 73 | 68 | 68 | 45.5 | 55 | 67 | 73 | 74 | | |
| Network | 8 | 46 | 47 | 45 | 47.5 | 54 | 51.5 | 56 | 51 | 58 | 52 | | |
| Network (| Overall | 43 | 55 | 62 | 62.5 | 63.5 | 49 | 56 | 61 | 68 | 62 | | |
| | | 422 students | S | | | | 495 student | s | | | | | |
| | | | | | | | | | | | | | |
| | 17-18 | English L | anguage | Arts (Us | ing Read | ing PB) | 1 | .7-18 Ma | th (Using | Math P | B) | | |
| School | Grade | PB1a | PB1b | PB2 | PB3 | PB4 | PB1a | PB1b | PB2 | PB3 | PB4 | | |
| Network | 6 | 35 | 46 | 54.5 | 56 | 58.5 | 51 | 49 | 54 | 61 | 69 | | |
| Network | 7 | 47 | 60 | 66 | 67.5 | 58 | 48 | 53 | 59 | 77 | 74 | | |
| Network | 8 | 49 | 52 | 56 | 62.5 | 68 | 44 | 60 | 55.5 | 61.5 | 64 | | |
| Network | Overall | 45 | 53 | 57 | 61 | 60 | 48 | 54 | 57 | 67 | 70 | | |
| | | 338 students | | | | | 408 student | s | | | | | |

Middle School Subgroup Results - Proficiency

Large proficiency gaps exist, particularly in ELL and SWD

| | ELA % Proficient | | | | | | | | |
|--------|------------------|----------|---------|--|--|--|--|--|--|
| DSST N | letwork | District | | | | | | | |
| ELL | Non-ELL | ELL | Non-ELL | | | | | | |
| 8% | 61% | 10% | 57% | | | | | | |
| SwD | Non-SwD | SwD | Non-SwD | | | | | | |
| 10% | 55% | 8% | 50% | | | | | | |
| SOC | Non-SOC | SOC | Non-SOC | | | | | | |
| 46% | 76% | 36% | 78% | | | | | | |

| N | Math % Proficient | | | | | | | | | | |
|--------|-------------------|----------|---------|--|--|--|--|--|--|--|--|
| DSST N | letwork | District | | | | | | | | | |
| ELL | Non-ELL | ELL | Non-ELL | | | | | | | | |
| 4% | 51% | 6% | 45% | | | | | | | | |
| SwD | Non-SwD | SwD | Non-SwD | | | | | | | | |
| 9% | 45% | 6% | 38% | | | | | | | | |
| SOC | Non-SOC | SOC | Non-SOC | | | | | | | | |
| 36% | 71% | 24% | 71% | | | | | | | | |

High School Subgroup Results- ELL Growth

Math and ELA Gaps increased for ELL

| <u>ط</u> | | EBI | RW | Ма | ath | | | |
|-------------------|-------|------|------------|-------|---------|--|--|--|
| 2018-19 P/SAT MGP | | ELL | Non-ELL | ELL | Non-ELL | | | |
| AT | 9 | | | 57 | 68 | | | |
| P/8 | 10 | 46.5 | 57 | 61 | 76 | | | |
| -19 | 11 | 40 | 57 | 60 | 69 | | | |
| 18 | Total | 44 | 57 | 59.5 | 72 | | | |
| 50 | Gap | -1 | L 3 | -12.5 | | | | |
| | | | | | | | | |
| | | | | | | | | |
| 95 | | EBI | RW | Math | | | | |
| × | | ELL | Non-ELL | ELL | Non-ELL | | | |
| AT | 9 | | | 52.5 | 68 | | | |
| M | 10 | 36.5 | 42.5 | 62 | 53.5 | | | |
| -18 | 11 | 45 | 49.5 | 60 | 59.5 | | | |
| 2017-18 P/SAT MGP | Total | 37.5 | 46 | 56 | 60 | | | |
| 72 | Gap | -8 | .5 | -4 | | | | |

High School Subgroup Results- SWD Growth

Math Gaps decreased for SWD and slightly increased for ELA

| 6 | | EBI | RW | Ma | ath | | | |
|-------------------|--------------------|------|---------|------|---------|--|--|--|
| 2018-19 P/SAT MGP | | SWD | Non-SWD | SWD | Non-SWD | | | |
| AT | 9 | | | 47 | 67 | | | |
| ₩ ₩ | 10 | 39 | 58 | 56 | 76 | | | |
| -19 | 11 | 37 | 58 | 63 | 71 | | | |
| 18 | Total | 39 | 58 | 55 | 72 | | | |
| 70 | Gap | -1 | L9 | -17 | | | | |
| | | | | | | | | |
| | | | | | | | | |
| 95 | | EBI | RW | Math | | | | |
| × | | SWD | Non-SWD | SWD | Non-SWD | | | |
| AT | 9 | | | 37 | 65 | | | |
| ₩ ₩ | 10 | 25 | 42 | 36 | 57 | | | |
| -18 | [∞] 11 44 | | 49 | 55 | 60 | | | |
| 2017-18 P/SAT MGP | Total | 28.5 | 46 | 37 | 61 | | | |
| 7 | Gap | -17 | 7.5 | -24 | | | | |

High School Subgroup Results- SoC Growth

Math gaps went down for SOC - reversed for ELA

| 9 | | EBI | RW | Ma | lath | | |
|-------------------|-------|-----|---------|------|---------|--|--|
| 2018-19 P/SAT MGP | | soc | Non-SOC | soc | Non-SOC | | |
| AT | 9 | | | 67 | 62 | | |
| % | 10 | 54 | 63 | 76 | 62.5 | | |
| -19 | 11 | 55 | 45 | 70 | 75 | | |
| 18 | Total | 55 | 50 | 71 | 75 | | |
| 70 | Gap | | 5 | -4 | | | |
| | | | | | | | |
| | | | | | | | |
| 3P | | EBI | RW | Math | | | |
| Ĭ | | SOC | Non-SOC | SOC | Non-SOC | | |
| ΥAΤ | 9 | | | 61 | 70.5 | | |
| 8 | 10 | 36 | 63 | 56 | 48 | | |
| -18 | 11 | 49 | 51 | 60 | 62 | | |
| 2017-18 P/SAT MGP | Total | 41 | 59 | 59 | 59 | | |
| 7 | Gap | -1 | L8 | 0 | | | |

High School Subgroup Results - PB1 Growth

- PB1a growth is still lowest
- PB1b increased year over year in EBRW and Math (+13, +9)

| | 18-19 | English l | anguage | Arts (Us | 18-19 Math (Using Math PB) | | | | | | |
|---------|--------------|-----------|---------|-----------|----------------------------|----------------|--------------|------|-----|------|------|
| School | Grade | PB1a | PB1b | PB2 | PB3 | PB4 | PB1a | PB1b | PB2 | PB3 | PB4 |
| Network | 9 | | | | | | 38.5 | 66 | 68 | 66 | 77.5 |
| Network | 10 | 47.5 | 49 | 57 | 53 | 61 | 58.5 | 70 | 79 | 81.5 | 68 |
| Network | 11 | 46 | 58.5 | 53 | 57 | 57 | 57 | 70 | 77 | 69 | 65 |
| Network | All | 46 | 52 | 57 | 57 | 60 | 54 | 68 | 73 | 73 | 68 |
| | 149 students | | | | | | 175 students | | | | |
| | | | 17- | 18 MGP EE | BRW | 18-19 MGP Math | | | | | |
| School | | PB1a | PB1b | PB2 | PB3 | PB4 | PB1a | PB1b | PB2 | PB3 | PB4 |
| Network | 9 | | | | | | 51 | 59 | 69 | 68 | 92 |
| Network | 10 | 53 | 34 | 33 | 53 | 45 | 55 | 60 | 55 | 44 | 55 |
| Network | 11 | 49 | 42 | 48 | 57 | 48 | 55 | 58 | 55 | 76 | 56 |
| Network | Overall | 53 | 39 | 41 | 50 | 50 | 53 | 59 | 61 | 68 | 65 |

High School Subgroup Results

• 2018-19 11th grade SAT average score by subgroup

| EB | RW Ave | rage Sco | ore | | |
|--------|---------|----------|---------|--|--|
| DSST N | letwork | District | | | |
| ELL | Non-ELL | ELL | Non-ELL | | |
| 408 | 548 | 387 | 516 | | |
| SwD | Non-SwD | SwD | Non-SwD | | |
| 390 | 530 | 384 | 495 | | |
| SOC | Non-SOC | SOC | Non-SOC | | |
| 513 | 578 | 459 | 578 | | |

| M | Math Average Score | | | | | | | | | |
|--------|--------------------|----------|---------|--|--|--|--|--|--|--|
| DSST N | etwork | District | | | | | | | | |
| ELL | Non-ELL | ELL | Non-ELL | | | | | | | |
| 443 | 584 | 394 | 504 | | | | | | | |
| SwD | Non-SwD | SwD | Non-SwD | | | | | | | |
| 400 | 570 | 379 | 491 | | | | | | | |
| SOC | Non-SOC | SOC | Non-SOC | | | | | | | |
| 547 | 621 | 459 | 564 | | | | | | | |

Subgroup Results - Root Causes

Strengths:

 Stronger data driven instruction in MS math yielding better growth for subgroups

Gaps:

- Teachers not yet employing MLL instruction best practices (ex: sheltering)
- PB1a attendance lags behind that of other PBs
- Teachers not yet skilled at providing scaffolds for students while maintaining grade level rigor
- Intervention courses not yet effective

School Based Results

- 1. Outstanding results at Noel MS, Byers, GVR HS
- 1. Henry middle school growth dropped dramatically
- Cole middle school improved year over year but is still well below DSST standard

DSST Middle School at Noel Campus

- ELA and Math growth were highest in Network
- Combined MGP (ELA & Math) was highest MS in DPS
- Combined MGP (ELA & Math) was 2nd highest MS in Colorado
- Noel was ranked #8 in the district for proficiency in MS Math and 13th for proficiency in ELA.

| | | ELA MGP | | | | Math MGP | | |
|-----------------------------------|-----------|-----------|-----------|-----------|--|-----------|-----------|-----------|
| School | Grade | 2016-2017 | 2017-2018 | 2018-2019 | | 2016-2017 | 2017-2018 | 2018-2019 |
| DSST Middle School at Noel Campus | 6th Grade | | | 77.5 | | | | 79 |
| DSST Middle School at Noel Campus | Overall | | | 77.5 | | | | 79 |

| | | English Language Arts (Using Reading PB) | | | | | Math (Using Math PB) | | | | | | |
|-----------------------------------|-------|--|------|-----|-----|----|----------------------|------|------|------|------|-----|----|
| School | Grade | PB1a | PB1b | PB2 | PB3 | F | PB4 | PB1a | PB1b | PB2 | PB3 | PB4 | |
| DSST Middle School at Noel Campus | 6 | 64 | 7 | 1 8 | 36 | 75 | 74 | 73 | 8 | 5 92 | 77.5 | , | 48 |

DSST: Byers Middle School

- Byers MS #5 in DPS in Proficiency (#2 of Grade 6-8 Middle Schools)
 - 78% students proficient ELA, 65% student proficient Math
- Byers MS: 73 MGP in ELA, 64 MGP in Math

| | | | ELA MGP | | Math MGP | | |
|----------------|-----------|-----------|----------------|-----------|-----------|-----------|-----------|
| School | Grade | 2016-2017 | 2017-2018 | 2018-2019 | 2016-2017 | 2017-2018 | 2018-2019 |
| DSST: Byers MS | 6th Grade | 82.5 | 74 | 80 | 64 | 77 | 68 |
| DSST: Byers MS | 7th Grade | 64 | 52 | 72 | 71 | 71.5 | 76 |
| DSST: Byers MS | 8th Grade | 56 | 48 | 61 | 64 | 61 | 51.5 |
| DSST: Byers MS | Overall | 69.5 | 60 | 73 | 65.5 | 70 | 64 |

| | | English Language Arts (Using Reading PB) | | | Math (Using Math PB) | | | | | | | |
|----------------|-------|--|------|-----|----------------------|-----|-----|------|------|-----|-----|-----|
| School | Grade | PB1a | PB1b | PB2 | | PB3 | PB4 | PB1a | PB1b | PB2 | PB3 | PB4 |
| DSST: Byers MS | All | 78 | 6 | 6 | 72.5 | 70 | 75 | 63 | 48.5 | 72 | 68 | 63 |

DSST: Green Valley Ranch High School

- Top school for overall Math MGP in the state
 - 3rd highest for 9th grade, 6th highest for 10th grade, and top school for 11th grade Math MGP in the state
- 2nd highest for 10th grade EBRW MGP in the state
 - 10th grade EBRW MGP increased by 21 from 2017-18
 - 11th grade EBRW MGP decreased by 5.5 from 2017-18

| EBRW MGP by Grade and School Year | | | | | | | | | | |
|-----------------------------------|------------|-----------|-----------|-----------|--|--|--|--|--|--|
| School | Grade | 2016-2017 | 2017-2018 | 2018-2019 | | | | | | |
| DSST: Green Valley Ranch HS | 9th Grade | | | | | | | | | |
| DSST: Green Valley Ranch HS | 10th Grade | | 46 | 67 | | | | | | |
| DSST: Green Valley Ranch HS | 11th Grade | 64.5 | 60 | 54.5 | | | | | | |
| DSST: Green Valley Ranch HS | Overall | 64.5 | 52 | 59.5 | | | | | | |

| Math MGP by Grade and School Year | | | | | | | | | |
|-----------------------------------|------------|-----------|-----------|-----------|--|--|--|--|--|
| School | Grade | 2016-2017 | 2017-2018 | 2018-2019 | | | | | |
| DSST: Green Valley Ranch HS | 9th Grade | | 67 | 81 | | | | | |
| DSST: Green Valley Ranch HS | 10th Grade | | 51.5 | 78 | | | | | |
| DSST: Green Valley Ranch HS | 11th Grade | 67.5 | 73 | 85.5 | | | | | |
| DSST: Green Valley Ranch HS | Overall | 67.5 | 62 | 81 | | | | | |

| | EBRW (Using Reading PB) | | | | | Math (| Using M | ath PB) | | | |
|--------|-------------------------|------|------|-----|-----|--------|---------|---------|-----|-----|-----|
| School | Grade | PB1a | PB1b | PB2 | PB3 | PB4 | PB1a | PB1b | PB2 | PB3 | PB4 |
| GVR HS | All | 44 | 62.5 | 66 | 51 | 79 | 63 | 79 | 83 | 83 | 73 |

DSST: Cole Middle School

- ELA and Math both improved from last year
 - ELA +7, Math +4.5
- 6th and 8th grade improved in both ELA and Math, 7th grade decreased in both
 - 6th & 8th are similar to 2016-17 scores in both ELA & Math
 - 6th Grade ELA MGP increased 19.5 from 2017-18.
- Cole was ranked 45th and 48th of 64 schools in the District, in MS ELA proficiency

| | | ELA MGP | | | | Math MGP | | |
|---------------|-----------|-----------|-----------|-----------|--|-----------|-----------|-----------|
| School | Grade | 2016-2017 | 2017-2018 | 2018-2019 | | 2016-2017 | 2017-2018 | 2018-2019 |
| DSST: Cole MS | 6th Grade | 60.5 | 37.5 | 57 | | 42.5 | 32 | 42 |
| DSST: Cole MS | 7th Grade | 43 | 42 | 34 | | 36 | 48 | 45 |
| DSST: Cole MS | 8th Grade | 52 | 42 | 51 | | 46.5 | 41 | 48.5 |
| DSST: Cole MS | Overall | 52 | 41 | 48 | | 41 | 40.5 | 45 |

DSST: Henry Middle School

- ELA and Math have both decreased from last year
 - ELA -12.5, Math -13.5
- 6th Grade has decreased in both ELA and Math, 7th Grade ELA has improved in ELA and decreased in Math.
 - 6th Grade ELA MGP has decreased 21.5 from 2017-18.
 - 6th Grade Math MGP is similar to 2016-17 scores.
- Henry was ranked 36 and 30 of 64 schools in the District, in MS ELA and MS Math respectively.

| | | ELA MGP | | | | Math MGP | | |
|----------------|-----------|-----------|-----------|-----------|--|-----------|-----------|-----------|
| School | Grade | 2016-2017 | 2017-2018 | 2018-2019 | | 2016-2017 | 2017-2018 | 2018-2019 |
| DSST: Henry MS | 6th Grade | 57 | 49 | 27.5 | | 35.5 | 47 | 37 |
| DSST: Henry MS | 7th Grade | | 57 | 59 | | | 65 | 56 |
| DSST: Henry MS | 8th Grade | | | 39 | | | | 40.5 |
| DSST: Henry MS | Overall | 57 | 52.5 | 40 | | 35.5 | 58.5 | 45 |

School-based Results - Root Causes

Strengths (high performing schools):

- Leaders intensely focused on instruction, rigor of student materials and data-driven instruction
- Strong and stable leadership teams
- Strong teacher professional development

Gaps:

| Henry Middle School | Cole Middle School |
|--|---|
| Weak school leadership Weak staff culture leading to high staff turnover Significant student culture challenges in the fall Low teacher skill | Improvements driven by strengthening of instructional and culture leadership Students materials not yet at the bar for rigor necessary Student culture not yet tight & joyful Data-driven instruction not present/effective in most classrooms |

Academic Results - Storylines

- Student academic growth, particularly HS, exceeded expectations - with HS math leading the way
- Student proficiency numbers were largely flat to slightly down

 and we need to improve with stronger, more consistent year
 over year growth
- We saw improving trends in serving students in sub-groups FRL, MLL and SPED in math
- We had fantastic school results at Noel, GVR and Byers
- Our Focus Schools (Henry, CV MS and Cole) were a mixed bag with Cole and CV slightly improving and Henry declining

Summary of Root Causes

- Curricular materials are not always standardsaligned and at grade level rigor
- Leaders and teachers are not effectively using data to identify and fill gaps
- Intervention courses are not yet effective
- In schools with highest percentages of students in PB1 (ex: Henry MS, Cole MS), student culture is not yet tight and joyful

19-20 Priorities - Academic Focus

Math and Literacy Foundations

Best First Instruction

- Schools utilizing research based curriculum (Reading Reconsidered, Wit & Wisdom, AF Math)
- Common Math and Literacy Classroom Look Fors
- Training from network and teacher content experts

Intervention Classes

• Implementation of DreamBox in Math Intervention and Read 180 in Literacy intervention

Acting on Data

- Teachers: Aggressive Monitoring
- School Leaders: Implementation of Relay Weekly Data Meetings
- Network: Principal supervisor weekly data meetings and 6 week stepbacks

Strong Start at Focus Schools

- 1. Hired an additional 1.0 FTE dedicated to focus school support
- Intensive side by side school planning in the winter/ spring to prepare for strong start (ex: Minute by minute plans, Teacher Training, one focus school participating in AF Accelerator Program)
- 3. Weekly coaching and data collection by principal supervisor and deputy director schools



College Success Results

2018/19 Goal Review: 3 of 4 Goals Achieved

| Goal Type | Goal Title | Owner | SMART Definition | Current Year Target | School Year | Current Year Actual | Goal Actual Date | Goal Completion Status |
|--------------|------------------------------------|----------------|---|---------------------------|----------------|---------------------------|------------------------|------------------------------|
| Change | College Success Overall Goal | Jessica Palffy | 4/6 high schools meet or exceed their College Success Goal, meet 80% of College Success Lead Measures. | 4 | 2018- 2019 | 4 | 06-05-2019 | Achieved |
| Execution | Budgeted Net Income | Jessica Palffy | Net income greater than or equal to budget | 0 | 2018- 2019 | | 06-30-2019 | Achieved |
| Change | IGR Enrollment | Jessica Palffy | % of students who enroll in an Ideal Grad Rate school | 25 | 2018- 2019 | 29 | 06-05-2019 | Achieved |
| Change | TGR Enrollment | Jessica Palffy | 90% of students enroll in TGR school | 60 | 2018- 2019 | 56 | 06-05-2019 | Missed |

Record # of applications and acceptances.

DSST students have access to colleges that will maximize their likelihood of completion.

average # of applications submitted per student (double previous averages)

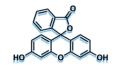
percent of students who applied to a strong, diverse mix of colleges (as measured by DSST

TGR, IGR metrics)

average number of reach (IGR) colleges each student was accepted to

Enrollment gaps still persist.

Despite access, students did not choose colleges that maximize likelihood of completion.



Team did not account for structural shifts and missed key opportunities to intentionally engage students, families, and staff in college list, application, and financial aid processes.



Financial aid is the #1 reason students and families cited for choosing lower grad rate colleges.

Affluent, white students most likely to undermatch.

- Asian and white students undermatched at both the highest percentage and to the highest degrees. This means there were large differences between these students' IGR and the graduation rate of the college at which they enrolled.
- Black, Latino/Hispanic, and Multiracial students undermatched at roughly the same percentage and degree.
- Female students undermatched at a higher percentage as male students, but both groups undermatched at roughly the same degree.
- Students who receive do *not* receive free-and-reduced lunch undermatched at significantly higher rates than students who do receive free-and-reduced lunch.

COLLEGE SUCCESS 19-20 SY:

Committed to equity in degree attainment.

We know that a college degree remains the most reliable and systemic means to a successful, economically-viable entrance to adulthood, *and* we know that there exist extraordinary disparities in degree (and consequently first job and career) attainment...

So, we head into the 19-20 SY with the following strategies:

- College match (with a hyper focus on enrollment decisions)
- Building team capacity to continue structural shifts and supports
- Data driven instruction and best practices (including financial aid)
- Academic rigor and college level coursework and experience

COLLEGE SUCCESS 19-20 SY:

GPA, More College Credits and Better Data Systems

2019/2020 Goals

| Goal Type | Goal Title | Owner | SMART Definition | Current Year Target |
|--------------|---------------------------------|-------------------|---|---------------------------|
| Change | College Success Overall Goal | Jessica Palffy | Average grad rate of colleges enrolled equals or exceeds the average IGR of the Class of 2020 (55%) | 0 |
| Change | College Success Overall Goal | Jessica Palffy | 4/6 high schools meet/exceed their college success goals or meet/exceed 80% of the lead measures. | 4 |
| Change | HS GPA increase | Cassandra Collins | Aggregate HS GPA increase from 2018-19 to 2019-20 | 0.1 |
| Change | College Credits | Jessica Palffy | DSST graduates, on average, earn at least 6 college credits prior to graduating from DSST. | |
| Change | College Success Impact Fund | Jessica Palffy | Creation and implementation of the College Success Impact Fund to empower school-based college success teams to break the "ceiling"— resulting in at least one scalable solution for the 20-21 SY. | |
| Change | College Success Database | Cassandra Collins | Creation and implementation of a new database system (with the Ed Tech team) to transform how we aggregate and disseminate data allowing us to differentiate college and alumni supports by end of the 19-20 school year. | |