

LANE REGIONAL MEDICAL CENTER
BOARD OF COMMISSIONERS MEETING MINUTES

September 27, 2021

The Board of Commissioners of Lane Regional Medical Center (LRMC) met Monday, September 27, 2021 at 6:00 P.M. in Lane Cafeteria, 6300 Main Street, Zachary, LA.

BOARD MEMBERS PRESENT: Gaynell Young, Jordan Charlet, Thomas Scott, Reagan Elkins, Donna Kline, Nakeisha Cleveland, David Bowman, Debby Brian, and Darnell Waites.

BOARD MEMBER ABSENT: None.

OTHERS PRESENT: Charles Thompson, Larry Meese, Staci Sullivan, Michael Devall, David Beck, Neil Manuel, Jacquita Amacker, Todd Walters, Laura Peel, Abby Landreneau, Julie McLin, Melissa Landry, Robert Atkinson, and Don Smithburg.

CALL TO ORDER: The meeting was called to order by Gaynell Young.

INVOCATION: The invocation was given by Thomas Scott.

PLEDGE OF ALLEGIANCE: The pledge of allegiance was led by Jordan Charlet.

MEETING AGENDA APPROVAL: On a motion by Reagan Elkins, second by David Bowman, the Board unanimously approved the meeting agenda.

PUBLIC COMMENTS: None.

ELECTION OF OFFICERS: Gaynell Young opened the floor for nominations of Board Chair. Thomas Scott made a motion to nominate Gaynell Young, second by Darnell Waites. David Bowman made a motion to nominate Jordan Charlet, second by Reagan Elkins. Thomas Scott made a motion to close the nominations. Verbal vote by the order of roll call. Gaynell Young was given the majority.

Gaynell Young opened the floor for nominations of Vice Board Chair. Thomas Scott made a motion to nominate Jordan Charlet, second by Darnell Waites. Thomas Scott made a motion to close the nominations. The Board unanimously accepted the election of Jordan Charlet as Vice Board Chair.

Gaynell Young opened the floor for nominations of Finance Chair. Thomas Scott made a motion to nominate David Bowman, second by Darnell Waites. David Bowman declined the nomination. David Bowman made a motion to nominate Thomas Scott, second by Darnell Waites. David Bowman made a motion to close the nominations. The Board unanimously accepted the election of Thomas Scott as Finance Chair.

CONSENT AGENDA APPROVAL: On a motion by Jordan Charlet, second by David Bowman, the Board unanimously approved the consent agenda with the exception of the Customer Service Report set aside by Donna Kline to applaud the Regeneron Clinic. On a motion by Reagan Elkins, second by David Bowman, the Board unanimously approved the Customer Service Report.

COMMITTEE REPORTS:

Joint Conference: On a motion by Reagan Elkins, second by Donna Kline, the Board unanimously approved the June 28, 2021 Joint Conference Committee meeting minutes.

Finance Committee: On a motion by Darnell Waites, second by Jordan Charlet, the Board unanimously approved the September 23, 2021 Finance Committee meeting minutes.

On a motion by Darnell Waites, second by Jordan Charlet, the Board unanimously approved the June 2021 Financial Statements.

On a motion by Reagan Elkins, second by David Bowman, the Board unanimously approved the July 2021 Financial Statements.

On a motion by Darnell Waites, second by Nakeisha Cleveland, the Board unanimously approved the August 2021 Financial Statements.

On a motion by Jordan Charlet, second by David Bowman, the Board unanimously approved the capital expense request in the amount of \$282,432 for five anesthesia systems.

On a motion by Jordan Charlet, second by Nakeisha Cleveland, the Board unanimously approved the Financial Assistance Policy.

On a motion by Darnell Waites, second by Donna Kline, the Board unanimously approved the Engagement Agreement with LaPorte.

On a motion by Nakeisha Cleveland, second by David Bowman, the Board unanimously approved the Restatement of the Executive Retirement Plan.

On a motion by Reagan Elkins, second by David Bowman, the Board unanimously approved the Board Resolution regarding the Louisiana Compliance Questionnaire.

On a motion by Nakeisha Cleveland, second by Donna Kline, the Board unanimously approved the physician employment contract for Krishna Sajja MD.

On a motion by Jordan Charlet, second by Donna Kline, the Board unanimously approved the physician employment contract for Ashley Record MD.

On a motion by Jordan Charlet, second by David Bowman, the Board unanimously approved the physician employment contract for Jessica LeBlanc MD.

REPORTS TO THE BOARD:

Chair's Report – Gaynell Young: Thank you to the prayers and support with her mother's passing.

CEO's Report – Larry Meese:

- Provided input into Deloitte's engagement letter to review EMR selection and strategic opportunities.
- Moving into at risk ACO; greater opportunity for shared savings, but also potential for additional payments. Mitigating downside risk by developing processes to improve average Medicare cost per beneficiary.
- ACO did well enough to receive shared savings of \$137K for FY ending 09/30/20 and incremental increase in Medicare payments of 2% going forward.
- Woman's Hospital is partnering with LCMC Health to join their Epic Community Connect platform.
- 45 hospitals in Louisiana initially responded in July to a request for assistance from the federal government; only eight hospitals will receive assistance.
- Received staff at beginning of September to embed with current staff.
- One of six Louisiana hospital's to offer beds to the LDH if they provide the staff; the cooperative endeavor agreement was accepted. We requested assistance from state representatives to move us up the priority list. Received staff the week of 20 September to open eight C-19 beds.
- Responded to state request for opening 15-30 outpatient bays to provide monoclonal antibodies; operational since early September.
- MBP separation from OLOL leading to additional oncology resources in the market; continue to work with OLOL for full time cancer care in Zachary.
- 74% response rate on employee survey represents a 61% increase in participation rate from previous survey.

- Enrolling vaccinated self-pay patients into federal program to receive Medicare level reimbursement.
- Averaging eight enrollments a week into Medicaid from self-pay patients.
- Lean training postponed until further notice.

Q4 FY2021 Management by Objectives included in packet.

CNO's Report – Staci Sullivan:

- Cooperative Endeavor Agreement (CEA) #1 with LDH to staff 25 unused beds at LRMC for C-19 patients started week of 9/20 with 8 beds.
- CEA #2 to run 30 outpatient infusion spaces to administer monoclonal antibodies to C-19 patients began 9/1. Total infusions rose from 30 per month to over 200 in September.
- CEA #3 to embed agency staff within units caring for C-19 patients started 8/31.
- Bed management challenging during this last C-19 surge. Staffing shortages led to rapid and extreme escalation of nurse, therapist, and technician wages. Patients holding in the ED averaged eight a day.
- Elective surgeries requiring an inpatient were suspended for most of August and September.
- Staff Development on-boarded all CEA staff while facilitating clinical rotations for Southeastern Louisiana University and Southern University senior nursing students.
- IOVERA pain management technology for total joint replacement surgery delayed until surgery cases that require an inpatient bed can be scheduled.
- Jana Henyard, ORT is leading "Get Fit with the OR" which promotes physical fitness and healthier eating habits. Many of our nurses, technicians and MDs have joined.
- LDRP received 100% on 2030 scorecard from LA Early Hearing Detection & Intervention.
- Louisiana Perinatal Quality Collaborative: continue to cross-train LDRP nurses to OR circulator role for C-sections; 10 out of 15 complete.
- Stroke respond documentation tool in the ED updated to reflect current standards for administering preventive medications.

Medical Staff Report – Dr. Charles Thompson: Discussed the challenges overcome throughout the fourth C19 surge.

Quarterly Report – Quality Performance Improvement: Neil Manuel presented the quality scorecard for Q4 FY2021.

CHC Report: Don Smithburg presented the Board self-assessment survey results.

Legal Report – Robert Atkinson: None.

Renovation Project Report – David Beck:

- Design team developing project to incorporate equipment information received and Design Development Phase of documents.
- Design team will present a detailed review and equipment budget update in the last week of September. Intent to remain on overall schedule for project development.
- Groundbreaking and construction estimated in early summer 2022.
- New tower construction completion estimated in spring 2024.
- Additional renovation construction completion estimated in summer of 2025.
- Construction estimates will be updated after Construction Manager receives and approves documents.
- Detailed staff reviews with equipment types during the last week of September.
- Detailed outlet and component layout review with physical mock-ups of spaces like the OR and patient rooms planned for November 2021.

BOARD EDUCATION – Board Responsibilities: Don Smithburg gave a presentation regarding effective board governance.

DEPARTMENT EDUCATION – Food and Nutritional Services: Melissa Landry presented the roles, responsibilities, and accomplishments of the department.

EXECUTIVE SESSION – PERSONNEL AND STRATEGIC PLANNING: On a motion by Thomas Scott, second by David Bowman, the Board unanimously agreed to enter into executive session for strategic planning and personnel.

REGULAR SESSION: On a motion by Darnell Waites, second by Jordan Charlet, the Board unanimously agreed to enter into regular session.

MEDICAL STAFF CREDENTIALING: On a motion by Jordan Charlet, second by Reagan Elkins, the Board unanimously approved the credentialing recommendations as follows:

Initial Applications:

Auten, Matthew MD / Pathology Group of LA
Barron, Kaylea Au D / Louisiana Ear Nose Throat & Sinus
Basquez, Ryan MD / OLOLPG Hospitalists
Edens, Jacob MD / Pathology Group of LA
Landry, Dena NP / OLOLPG Hospitalists
LeBourgeois, Kallie Au D / Louisiana Ear Nose Throat & Sinus
McKnight, Melanie MD / OLOLPG Hospitalists
Mendoza, Jose MD / OLOLPG Hospitalists
VanHoose, John MD / Pathology Group of LA

Reappointment Applications:

Akunne, Stephanie NP / OLOLPG Hospitalists
Alombro, Clinton MD / OLOLPG Hospitalists
Braud, Marcus CRNA / Diversified Professionals Inc.
Callerame, Kevin MD / OLOL Neurology
Campbell, David MD / OLOLPG Critical Care
Cosse', Michelle MD / Lane Family Practice
Curtis, Johile NP / Cardiovascular Institute of the South
Drennan, Robert MD / Cardiovascular Institute of the South
Friddle, Kirsten NP / Cardiovascular Institute of the South
Godbee, Dan MD / Professional Emergency Medicine Management
Greeson, Charles MD / Diagnostic Radiology Consultants
James, Dana RN / OLOLPG Hospitalists
Jasti, Babu MD / Cardiovascular Institute of the South
Johnson, Ranada MD / OLOLPG Hospitalists
Jones, Judson NP / Renal Associates
Jones-Braswell, Deana MD / Diagnostic Radiology Consultants
Koscick, Robert MD / Pathology Group of LA
Landry, Bernard MD / Diagnostic Imaging Services
Lindow, Kyle DPM / Warner Orthopedics & Wellness
Lytell, Aungelle NP / OLOLPG Hospitalists
McGehee, Kathrine NP / Infamedics
Morris, Hershel CRNA / Diversified Professionals Inc.
Myles, Bevan MD / OLOLPG Hospitalists
Nguyen, Anhtao MD / OLOLPG Hospitalists
Patel, Amit MD / Cardiovascular Institute of the South
Patel, Palvi MD / OLOLPG Hospitalists
Peters, Stanley MD / Louisiana Ear Nose Throat & Sinus
Pichon, Nicole NP / OLOLPG Hospitalists

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Rabalais, R. David MD / Baton Rouge Orthopaedic Clinic
Rhodes, Kent MD / OLOLPG Internal Medicine & Pediatrics
Rountree, Anna NP / Hematology Oncology Clinic
Sanders, Taylor MD / Professional Emergency Medicine Management
Schwab, John MD / Louisiana Sleep Foundation LLC
Sim, James MD / Renal Associates
Smith, Kristin CRNA / Diversified Professionals Inc.
Stewart, Kimberly MD / Infamedics
Stringfellow, Mary MD / OLOLPG Hospitalists
Thibodeaux, Michele NP / Infamedics
Traxler, Jon MD / Louisiana Ear Nose Throat & Sinus
Vellanki, Haritha MD / Infamedics
Vengrow, Michael MD / Telemedx Corporation
Vinayagam, Vasanthi MD / BRG Primary Care Group
Voelker, Cynthia MD / Infamedics
Walker, Lacie NP / OLOLPG Hospitalists
Williams, Nicole CRNA / Diversified Professionals Inc.
Woody, Mark MD / Diagnostic Radiology Consultants

ADJOURNMENT: There being no further business, on a motion by Darnell Waites, second by David Bowman, the Board unanimously adjourned.

Respectfully,



Larry Meese
Chief Executive Officer

LRM/mlf