Sample Questions for PMI-ACP Examination

1.Which of the following is TRUE about Osmotic communication?

1.It refers to communication between customer and development team

2.Osmotic communication works particularly well with distributed teams

3.This can be effectively achieved for a distributed team by involving technology

4.This is only possible for collocated team

2.Which of the following helps in implementing collective code ownership?

1.Pair Programming

2.Continuous Integration

3.Version Control

4.Value Stream Analysis

3.What does the fundamental phrase 'fast-flexible-flow' used in Womack & Jones implies?

1.Small batch size which can provide fast time to market

2.Identify waste and eliminate it

3.Value Stream Analysis

4.Optimize the whole with speed and sustainability

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4."Gold-plating" is

1.a low-risk low-value requirement

2.type of scope creep

3.added customer value

4.an "exciter"

5.According to Declaration of Interdependence (DOI), risk is an expected entity for a project. How is risk tackled in an Agile environment according to DOI?

1.Risk is unmanageable so it should be ignored

2.Through iterations, anticipation and adaptation.

3.Through continuous integration.

4.Through pair programming.

6.Who should participate in Iteration Planning?

1.Customer, Iteration Manager, Developers, Testers

2.Product Manager, Iteration Manager, Developers, Testers

3.Entire Project Team

4.Product Specialists, Customer, Iteration Manager, Developers, Testers

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7.Which of the following correctly defines 'Quantity of Function'?

1.Scope measured in terms of user stories, use cases, requirements, or features

2.Expressed as functionality produced for the time and effort

3.Expressed in terms of defect rate

4.Amount of effort expended in person-months

8.Which of the following BEST describes error-feedback ratio?

1.Time spend to fix the hard bugs

2.Number of defects corrected in a specific time

3.Number of errors predicted

4.Number of new defects injected when fixing existing defects

9.Which of the following is NOT true about the Iteration Demos?

1.It's a concrete demonstration of the team's progress

2.The demos help the team be honest about its progress.

3..Iteration demos are a closed affair and are shown only to a selected set of stakeholders

4.The demo is an opportunity to solicit regular feedback from the customers

10.What is the outcome of a Sprint Planning Meeting?

1.Sprint Backlog

2.Product Backlog

3.Product Backlog

4.Product Backlog

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11.What financial return parameter will be BEST for comparing the values of two different cash flow streams?

1.Internal Rate of Return

2.Payback Period

3.Discounted Payback Period

4.Compound Interest

12.Every team needs to constantly evaluate and make appropriate adaptations in the following four areas:

1.Product value, Product quality, Team performance, Project status

2.Product value, Product quality, Team performance, Organization status

3.Product quality, Team performance, Project status, Project deliverables

4.Product value, Product Features, Team performance, Project status

13.In a complete Product Planning structure, which of the following denotes the product planning structure with a medium range timeframe, story level of detail and capability commitment?

1.Release

2.Story

3.Roadmap

4.Wave

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14.In XP, the code goes through four levels of completion. Which of the following states the right sequence?

1.Broken, Build, Ready for demo, Ready to release

2.Build, Ready for demo, Broken, Ready to release

3.Build, Ready for demo, Ready to release, Broken

4.Broken, Build, Ready to release, Ready for demo

15.What are the planning horizons in the planning onion that the agile teams are majorly involved in an Agile project?

1.Strategy, Portfolio, Product

2.Product, Release, Iteration

3.Release, Iteration, Day

4.Product, Iteration, Day

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Correct Answers :

1. 3
2. 1
3. 4
4. 2
5. 2
6. 3
7. 1
8. 4
9. 3
10. 1
11. 1
12. 1
13. 4
14. 1
15. 3